



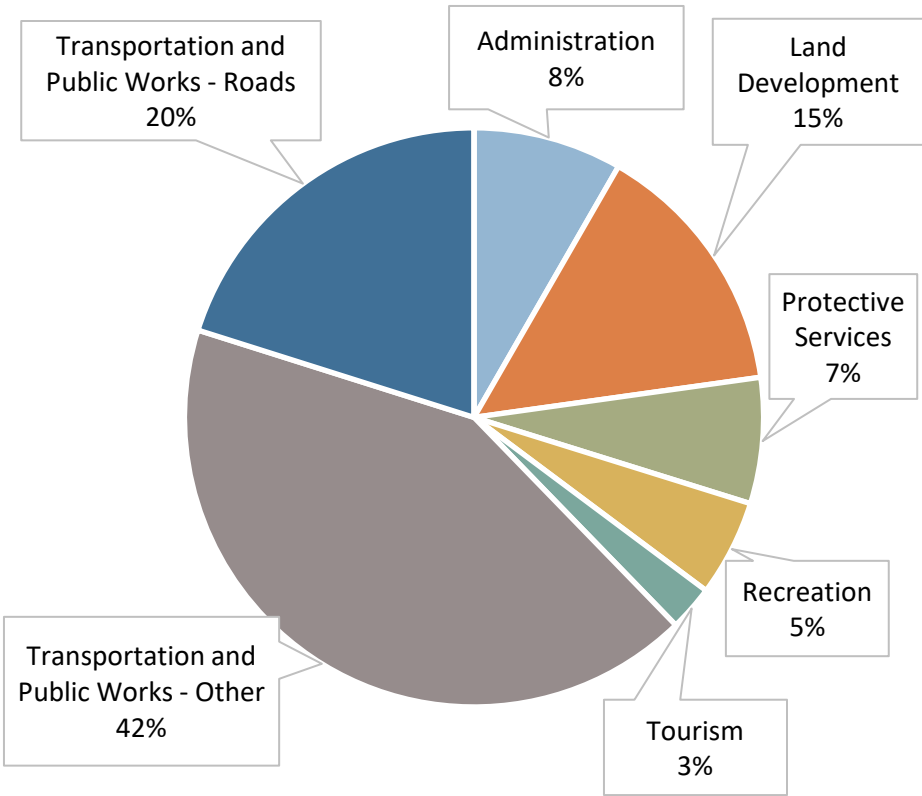
2024 10 Year Capital Plan - Cycle 2-

Expenditure Summary

Department	Funded Expenditures											Funding		
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total	External Funding	Internal Funding	Debt and/or Unfunded
Administration	1,016,000	863,000	878,000	904,000	920,000	937,000	1,354,000	971,000	988,000	975,000	9,806,000	5,533,000	4,273,000	
Land Development	1,767,968	-	-	-	-	-	-	-	-	-	1,767,968	745,000	1,022,968	17,700,000
Protective Services	859,000	400,000	-	200,000	60,000	150,000	-	-	-	-	1,669,000	1,519,000	150,000	1,700,000
Recreation	659,000	60,000	319,000	55,000	87,500	685,000	85,000	200,000	25,000	25,000	2,200,500	1,234,000	966,500	2,854,499
Tourism	309,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	372,000	312,600	59,400	105,000
Transportation and Public Works - Other	5,148,907	4,046,556	2,330,000	610,000	1,335,000	745,000	4,206,770	110,000	5,110,000	25,000	23,667,233	14,986,954	8,680,278	41,227,311
Transportation and Public Works - Roads	2,459,343	-	2,350,000	5,237,000	4,028,000	1,215,000	5,894,000	3,266,000	2,350,000	1,500,000	28,299,343	18,852,343	9,447,000	24,102,103
Grand Total	12,219,218	5,376,556	5,884,000	7,013,000	6,437,500	3,739,000	11,546,770	4,554,000	8,480,000	2,532,000	67,782,043	43,182,897	24,599,146	87,688,914

Expenditure Summary: 2024 Budget vs. 2023 Budget

Department	2024 Budget	2023 Budget
Administration	1,016,000	819,000
Land Development	1,767,968	1,500,000
Protective Services	859,000	517,500
Recreation	659,000	1,794,000
Tourism	309,000	47,000
Transportation and Public Works	7,608,250	10,155,050
Total	12,219,218	14,832,550



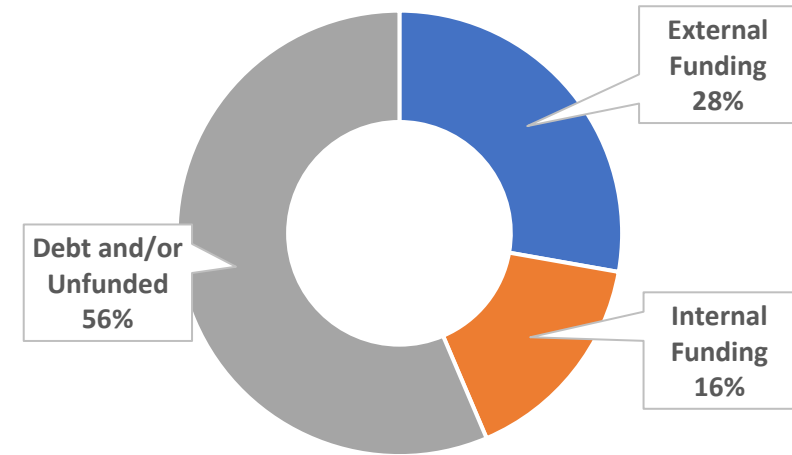
Internal & External Funding Summary

External Capital Funding Source	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Specific GNWT	69,000	-	-	-	-	-	-	-	-	-	69,000
Flood Relief and Mitigation	135,000	-	-	-	-	-	-	-	-	-	135,000
Donations	150,000	-	25,000	-	-	-	-	-	-	-	175,000
CANNOR	209,600	-	-	-	-	-	-	-	-	-	209,600
CPI	2,775,703	2,100,547	2,440,000	2,136,000	1,315,000	1,969,000	1,586,000	533,000	3,536,000	523,000	18,914,250
Community Building Fund	574,221	2,062,500	2,220,000	3,135,000	1,390,000	765,000	2,647,000	1,186,000	2,000,000	1,500,000	17,479,721
Federal ICIP	2,280,610	-	-	-	-	-	-	-	-	-	2,280,610
Disaster Mit and Adapt Fund - Fed	1,070,716	-	-	-	-	-	-	-	-	-	1,070,716
Insurance	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000
Other Federal/GNWT	304,000	-	-	-	-	-	-	-	-	-	304,000
Land Pre Sales	745,000	-	-	-	-	-	-	-	-	-	745,000
Total	10,113,850	4,163,047	4,685,000	5,271,000	2,705,000	2,734,000	4,233,000	1,719,000	5,536,000	2,023,000	43,182,897

Internal Capital Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Recreation Infrastructure Reserve	110,000	60,000	84,000	32,000	87,500	85,000	85,000	200,000	25,000	25,000	793,500
Municipal Infrastructure Reserve	722,400	650,000	790,000	1,185,000	3,270,000	410,000	3,282,000	2,140,000	1,410,000	-	13,859,400
Landfill Reserve	-	-	-	-	-	135,000	3,521,770	-	-	-	3,656,770
Utility Infrastructure Reserve	972,968	203,508	25,000	225,000	25,000	25,000	25,000	25,000	1,025,000	-	2,551,476
O&M Funding for Debt Servicing	300,000	300,000	300,000	300,000	350,000	350,000	400,000	470,000	484,000	484,000	3,738,000
Debt	-	-	-	-	-	-	-	-	-	-	-
Total	2,105,368	1,213,508	1,199,000	1,742,000	3,732,500	1,005,000	7,313,770	2,835,000	2,944,000	509,000	24,599,146

Funding Summary

Department	External Funding	Internal Funding	Debt and/or Unfunded
Administration	5,533,000	4,273,000	
Land Development	745,000	1,022,968	17,700,000
Protective Services	1,519,000	150,000	1,700,000
Recreation	1,234,000	966,500	2,854,499
Tourism	312,600	59,400	105,000
Transportation and Public Works - Other	14,986,954	8,680,278	41,227,311
Transportation and Public Works - Roads	18,852,343	9,447,000	24,102,103
Grand Total	43,182,897	24,599,146	87,688,914



Funding Shortfall

Total Funding Shortfall

- The 10-year capital plan is underfunded by \$88,000,000 or \$8,800,000 a year

Major projects that are underfunded in the 10-year plan

- Water Treatment Plant - \$20,000,000
- Sundog Land Development - \$17,700,000
- Town Hall - \$7,300,000
- Municipal Solid Waste Facility (Phase I and II)- \$3,800 000
- Hoffman Way - Golf Course \$3,300,000

Funding shortfall excluding major projects

- \$35,900,000 or \$3,590,000 a year

Funding shortfall, if Town obtains 70% infrastructure funding from external sources

- \$1,077,000 per year
- This would require about a 15% increase in property tax revenues

A vertical photograph capturing the Aurora Borealis (Northern Lights) over a serene landscape. The sky is filled with vibrant, flowing bands of green and purple light, reflecting on the calm surface of a lake in the foreground. A dark, silhouetted forest line separates the water from the horizon, with a few small, dimly lit buildings visible among the trees. The overall mood is peaceful and awe-inspiring.

Government	Percentage
Current government	85%
Previous government	15%

A vertical photograph capturing the Aurora Borealis (Northern Lights) over a serene landscape. The sky is filled with vibrant, flowing bands of green and purple light, reflecting on the calm surface of a lake in the foreground. A dark, silhouetted forest line separates the water from the horizon, with a few small, dimly lit buildings visible among the trees. The overall mood is peaceful and awe-inspiring.

Government	Percentage
Current government	85%
Previous government	15%

10 Year Capital Plan Public Works - Other

Legend	Less than 100,000		100,001 to 499,999		Over \$500,000						
Project Name	2024 Total	2025 Total	2026 Total	2027 Total	2028 Total	2029 Total	2030 Total	2031 Total	2032 Total	2033 Total	Debt and/or Unfunded
Sander											
Sewer Lining throughout Town											
Shoreline Flood Mitigation											
Storm Backflow Flood Valves											
Tire Recycling Program											
Vale Island/West Channel Drainage											
Water Treatment Plant Feasibility Study and Preliminary Design											
Lift Station # 3 Replacement											
Small Capital											
NFTI Remediation (cleanup and removal of old structures)											
Grader Repair											
Industrial Area Expansion- preliminary design											

10 Year Capital Plan - Public Works – Roads

Legend	Less than 100,000		100,001 to 499,999		Over \$500,000						Debt and/or Unfunded
Project Name	2024 Total	2025 Total	2026 Total	2027 Total	2028 Total	2029 Total	2030 Total	2031 Total	2032 Total	2033 Total	
553 - Balsam Drive Underground Replacement and Road Resurfacing											
553 - Cedar and Fir Crescent Upgrades											
553 - Elm Crescent Upgrades											
553 - Pine Crescent Upgrades											
553 - Preliminary Drainage Plan											
Airport Road Repair and Upgrade											
Beaver Cres. Water, Sewer and Drainage Replacement											
Capital Drive Watermain, Sidewalk and Roadworks											
Eagle Crescent and North End of Riverview Drive Upgrades											
Gagnier Road Resurfacing											
Gatez Drive Upgrades											
Hoffman Way - Golf Course											
Industrial Drive Base Upgrade, Paving and Underground											
Paradise Road Repair and Replacement											

10 Year Capital Plan - Public Works – Roads

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10 Year Capital Plan - Recreation

Legend	Less than 100,000		100,001 to 499,999		Over \$500,000						
Project Name	2024 Total	2025 Total	2026 Total	2027 Total	2028 Total	2029 Total	2030 Total	2031 Total	2032 Total	2033 Total	Debt and/or Unfunded
Aquatic Centre Splash Equipment Replacement											
Aquatic Centre Tiles Replacement											
Aquatics Center Roof Replacement											
Bob McMeekin Park Enhancements											
Don Wright Park Revitalization											
Facility and Parks Maintenance Truck Replacement											
Ice Resurfacers											
Passenger Van Replacement											
Playground Replacement											
Replace Playground Fall Zones											
Riding Mower Replacements											
Skatepark Upgrades											
Skating ice surface painting machine											
Vale Island Multi-Use Recreation Area											
Hay River Golf Course - Golf Green Replacements & Clubhouse enhancements											
Residential Commuter Trails Project (Tri Service and Fraser Place)											
Small Capital Program - Recreation											

10 Year Capital Plan –Administration & Tourism

Legend	Less than 100,000		100,001 to 499,999		Over \$500,000						Debt and/or Unfunded
Project Name	2024 Total	2025 Total	2026 Total	2027 Total	2028 Total	2029 Total	2030 Total	2031 Total	2032 Total	2033 Total	
Asset Management System Implementation											
Computer Equipment Replacement Program											
Debt Service Community Center - CPI and Donation Portion											
Downtown Beautification and Accessibility Project											
Online Payroll System											
Small Capital Program - Tourism and Economic Development											
VIC Septic Tank Replacement											
Virtual Server											
EV Charging Station											
Visitor Information Way finder Signage Development											

A vertical photograph capturing the Aurora Borealis (Northern Lights) over a serene landscape. The sky is filled with vibrant, flowing bands of green and purple light, reflecting off the calm surface of a lake in the foreground. A dark, silhouetted line of trees and a few small buildings are visible on the horizon, adding a sense of place to the natural spectacle.

Government	Percentage
Current government	95%
Previous government	5%

Flood and Wildfire Recovery and Mitigation

Legend	Less than 100,000	100,001 to 499,999	Over \$500,000
Project Name	Disaster Recovery / Mitigation	2024-2033 Total	Debt and/or Unfunded
Airport Road Repair and Upgrade	Flood		
Aspen Heights Subdivision Development	Flood		
Bob McMeekin Park Enhancements	Flood		
Don Wright Park Revitalization	Flood		
Downtown Berm Capital Project	Flood		
Hoffman Way - Golf Course	Flood		
Industrial Area Drainage	Flood		
Lift Station 1 Mitigation	Flood		
Lift station 1 Repair	Flood		
Miron Storm Outlets Improvements	Flood		
Paradise Road Repair and Replacement	Flood		
Shoreline Flood Mitigation	Flood		
Storm Backflow Flood Valves	Flood		
Sundog Subdivision Development	Flood		
Vale Island Multi-Use Recreation Area	Flood		
Vale Island/West Channel Drainage	Flood		
NFTI Remediation (cleanup and removal of old structures)	Fire		
Lagoon Road Fire Abatement & Cleanup	Fire		
Paradise Access Road Erosion Assessment	Fire		