




2023 Budget Final

Standing Committee of Council Presentation

December 12th, 2022



Agenda

- Budget Process
 - Planning
 - 2023 Final O&M Budget
 - 2023 Final Capital Budget
 - Conclusion
- 



Budget Process

Budget Process

- Cycle 1
 - Draft
 - Consultation with Finance Committee
- Final 
 - Draft
 - Presentation to Standing Committee of Council
- Final Approval
 - Draft
 - Presentation to Council



Planning

Planning - Hierarchy






Planning – Strategic Plan

- Council High Priority Initiatives for 2023
 - Ensure the town's capital plan is kept current and that funding sources are identified.
 - Complete all new and replacement infrastructure projects identified in the budget.
 - Divert waste from the landfill through improved recycling and waste management procedures.
 - Update the land development plan and zoning bylaw.
 - Develop and begin implementation of flood recovery and mitigation plans.
 - Establish a Social Issues Committee that defines a community plan for improving mental health and addressing addictions issues.
 - Develop and implement a Community Housing Plan.
 - Create zoning allowances that permit homeless shelters or transitional housing.
 - Modify zoning bylaws to allow for increased residential density.
 - Employ workforce planning programs in Town departments that encourages increased service levels, professional development, and retention of quality staff.




Planning – Operational Plans

- 10 Year Capital Plan
 - Flood Recovery and Mitigation
 - Community Housing Plan
 - Tourism Marketing and Tourism Development Plans
 - Land Development Plan
 - Agricultural Plan
 - Cost of Service Study
 - Committee Terms of Reference
- 



Planning – 2023 Business Plans

- Departmental / Divisional Plans
 - Goals
 - Initiatives
 - Risk Management
 - Human Resources
 - Budgets
- 



Planning – Research and Consultation

- Research and Consultation in Planning Process
 - Budget Survey
 - Budget Cycles
-
-




Planning – Research and Consultation

- 2023 Budget Survey – Have Your Say
 - Background
 - Online and manual collection
 - 66 respondents
 - Respondent Overall Satisfaction
 - 49% Poor-Very Poor
 - 51% Fair-Good
 - Service Level Satisfaction
 - High: Ambulance & Fire; Trucked Water; Waste Collection
 - Low: Flood Preparedness; Roads and Sidewalks; Snow Removal; Landfill Mgmt.; Ec. Dev.; Land Planning
 - Service Level Changes
 - Increase Fire and Flood Preparedness
 - Decrease Bylaw and Garbage Pickup



Planning – Research and Consultation

- 2023 Budget Survey – Have Your Say
 - Taxes
 - 52% Maintain taxes and fees
 - 21% Increase taxes and fees to increase services
 - Multi-Government Issues
 - Housing
 - Cost of Living
 - Governance and Transparency
 - Evolving Topics
 - 63% Support of Biomass System if doesn't increase taxes
 - 82% Support reduce landfill hours
 - 64% Support flood mitigation but only through third party funding



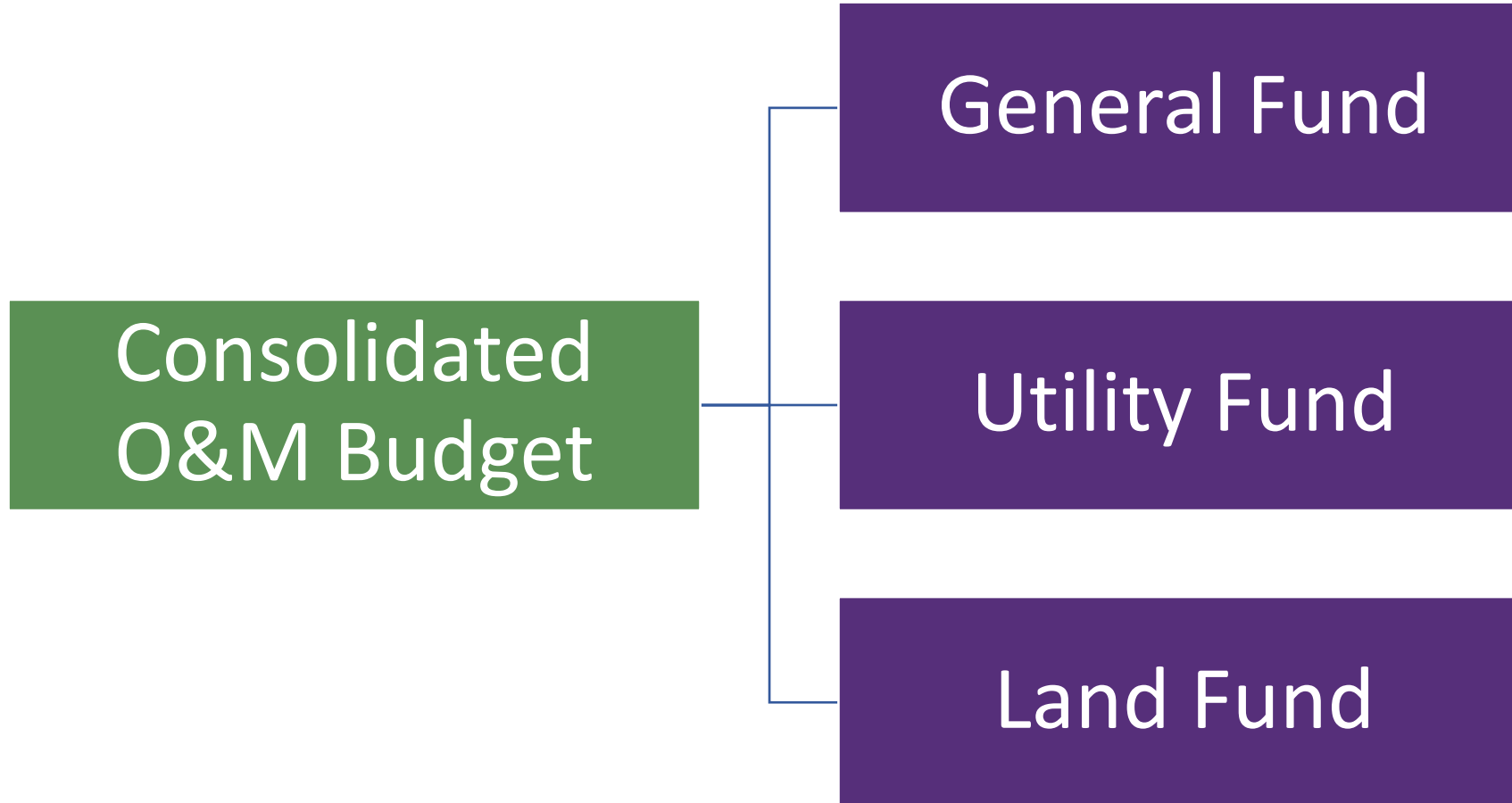
2023 Final O&M Budget



2023 Final O&M Budget - Background

- Ongoing Operations of Town
 - Salaries
 - Contracted Services
 - Maintenance
 - Utilities
 - Supplies
 - Debt Servicing
- Contribution to Capital / Reserves

2023 Final Capital Budget - Background





2023 Final O&M Budget - Assumptions

No changes to core GNWT / MACA funding.

Mayor and 7 Councillors honorarium budgeted.

5% staff vacancy rate included in budget.

Any net revenue over expense to be allocated to reserves to fund capital. \$2.0M reserve allocation currently included in budget.

O&M expenses contingent on revenues from third parties are fully budgeted.

No major changes to service levels. Landfill services in-house with reduction of operating hours.

Flood response and recovery expenses recoverable. Mitigation through 75% contribution funds.

Inflation at 7% overall. Fuel services at 52.5% over prior year budget.



2023 Final O&M Budget - Highlights

- Total Revenue
 - \$16,323,343
- Tax Revenue Requirement – 4.51% increase of \$306,525
 - Certified Assessment Role
 - Tax/GIL
- Fees and Charges
 - Water/Sewer 4% increase per bylaw of \$84,000
 - Solid Waste increase of \$110,000 from managing site internally and intended bylaw change
 - Other
- Contribution Funding
 - GNWT / MACA
 - Other



2023 Final O&M Budget - Highlights

- Total Expenses increase of approximately \$900K through inflationary pressures
 - \$16,323,343
- Staffing
 - 2% Salary Increase (\$88,656)
 - Full Year Landfill and Water Treatment
 - 1 FTE Term Conditional
- Fuel
 - 52.5% Cost Increase (\$359,000)
- Flood Recovery and Planning
 - Own Source Labour
- Contribution to Capital
 - 18% increase (\$300,000)
- Other Inflation
 - Approximately \$150,000 increase in contracts and supplies

2022 vs 2023 Net Change by Department

	2022			2023			YOY	
	Revenue Budget	Expense Budget	Net	Revenue Budget	Expense Budget	Net	Net Change	Net % Change
Finance and Administration	9,514,073	1,367,600	8,146,473	9,870,143	1,252,362	8,617,781	471,308	5.79%
Land Fund/Land Development	2,035,000	1,705,000	330,000	1,165,000	840,000	325,000	-5,000	-1.52%
Mayor and Council	0	162,571	-162,571	0	171,099	-171,099	-8,528	5.25%
Office of the SAO	0	1,490,500	-1,490,500	125,000	1,496,735	-1,371,735	118,765	-7.97%
Protective Services	562,300	801,902	-239,602	657,300	949,336	-292,036	-52,434	21.88%
Public Works	55,000	2,845,450	-2,790,450	112,000	2,712,776	-2,600,776	189,674	-6.80%
PW - Utilities	3,221,200	2,805,600	415,600	3,395,000	3,268,085	126,915	-288,685	-69.46%
Recreation	733,400	3,077,750	-2,344,350	903,500	3,412,000	-2,508,500	-164,150	7.00%
Tourism	80,400	245,000	-164,600	95,400	220,950	-125,550	39,050	-23.72%
Transfer to Capital		1,700,000	-1,700,000		2,000,000	-2,000,000	-300,000	17.65%
Total	16,201,373	16,201,373	0	16,323,343	16,323,343	0	0	0%

**The amounts do not include the school tax which is a flowthrough from the GNWT.*

Mayor and Council

Expenses	2022 Budget	2023 Budget	Change	% Change
1110 - MAYORS INDEMNITY AND TRAVEL	\$58,507	\$58,507	\$0	0.00%
1130 - COUNCILLORS INDEMNITY and TRAVEL	\$104,064	\$112,592	\$8,528	8.19%
Total Expenses	\$162,571	\$171,099	\$3,528	2.17%
Net Total	\$(162,571)	\$(166,099)	\$(3,528)	2.17%

Office of the SAO

Revenues	2022 Budget	2023 Budget	Change	% Change
1213 - OFFICE OF THE SAO	\$0	\$125,000	\$125,000	100.00%
Total Revenues	\$0	\$125,000	\$125,000	100.00%
Expenses				
1213 - OFFICE OF THE SAO	\$1,490,500	\$1,496,735	\$12,235	0.82%
Total Expenses	\$1,490,500	\$1,496,735	\$12,235	0.82%
Net Total	\$(1,490,500)	\$(1,377,735)	\$112,765	9.21%

Finance and Administration : Revenues

Revenues	2022 Budget	2023 Budget	Change	% Change
1100 – MUNICIPAL and GRANT LEVIES ON PROPERTY	\$6,791,118	\$7,097,643	\$306,525	4.51%
1202 - LOCAL IMPROVEMENTS	\$20,405	\$17,000	\$(3,405)	-16.69%
4100 - ADMIN TAXABLE COSTS RECOVERED	\$11,300	\$19,000	\$7,700	68.14%
4104 - TAX CERTIFICATES REVENUE	\$3,000	\$3,500	\$500	16.67%
5120 - BUSINESS LICENSE REVENUE	\$65,000	\$85,000	\$20,000	30.77%
5140 - MOTOR LIVERY LICENSE REVENUE	\$250	\$500	\$250	100.00%
5193 - CEMETARY BURIAL FEE REVENUE	\$5,000	\$20,000	\$15,000	300.00%
5440 - FRANCHISE FEE REVENUE	\$340,000	\$340,000	0	0.00%

Finance and Administration : Revenues continued

Revenues	2022 Budget	2023 Budget	Change	% Change
5510 - INTEREST ON INVESTMENTS	\$48,000	\$105,000	\$57,000	118.75%
5520 - LAND SALES INTEREST & PENALTIES	\$20,000	\$30,000	\$10,000	50.00%
5610 - PROPERTY TAX PENALTIES REVENUE	\$175,000	\$200,000	\$25,000	14.29%
5720 - SENIOR/DISABLED MUNICIPAL TAX EXEMPTION	\$(190,000)	\$(232,500)	\$(42,500)	22.37%
5721 - SENIOR/DISABLED SCHOOL TAX EXEMPTION	\$(33,000)	\$(30,000)	\$3,000	-9.09%
6210 - GNWT MACA BLOCK FUNDING	\$2,215,000	\$2,215,000	\$0	0.00%
7599 - TERRITORIAL MISC GRANTS REVENUE	\$43,000	\$0	\$(43,000)	-100.00%
Total Revenues	9,514,073	9,870,143	356,070	3.74%

Finance and Administration : Expenses

Expense	2022 Budget	2023 Budget	Change	% Change
1210 - ADMINISTRATION	\$635,900	\$598,162	\$(30,738)	-4.83%
1220 - Professional Services	\$345,000	\$380,000	\$20,000	5.80%
1240 – TAXATION	\$10,000	\$10,000	\$2,000	20.00%
1250 - EMPLOYEE COSTS	\$36,000	\$10,000	\$(26,000)	-72.22%
1292 - OVERHEAD CHGS TO UTILITY FUND	\$(200,000)	\$(200,000)	\$0	0.00%
1293 - OVERHEAD CHGS TO LAND FUND	\$(40,000)	\$(75,000)	\$(35,000)	87.50%
5160 – CEMETARY	\$1,200	\$1,200	\$0	0.00%
6210 - GNWT MACA BLOCK FUNDING EXPENSES	\$78,000	\$78,000	\$0	0.00%
8110 - BANK/DEBT CHARGES	\$61,500	\$60,000	\$(1,500)	-2.44%
8120 - DEBENTURE INTEREST	\$400,000	\$350,000	\$(50,000)	-12.50
8211 - TO ALLOWANCE FOR BAD DEBTS	\$40,000	\$40,000	\$0	0.00%
Total Expenses	\$1,367,600	\$1,252,362	\$(121,238)	-8.87%
Net Total	\$8,146,473	\$8,617,781	\$148,332	1.82%

Protective Services

Revenues	2022 Budget	2023 Budget	Change	% Change
2200 - BYLAW ENFORCEMENT	\$20,000	\$0	\$(20,000)	-100.00%
2400 - FIRE PROTECTION	\$30,000	\$35,000	\$5,000	16.67%
4246 - FIRE DEPARTMENT REVENUES	\$0	\$35,000	\$35,000	100.00%
4254 - AMBULANCE OPERATING AGREEMENT	\$25,300	\$25,300	\$0	0.00%
4255 - AMBULANCE BILLING REVENUE	\$450,000	\$525,000	\$75,000	16.67%
4256 - AMBULANCE GRANTS	\$37,000	\$37,000	\$0	0.00%
Total Revenues	\$562,300	\$657,300	\$95,000	16.89%
Expenses				
2200 - BYLAW ENFORCEMENT	\$103,450	\$105,370	\$1,920	1.86%
2400 - FIRE PROTECTION	\$575,700	\$717,650	\$141,950	24.66%
2460 - EMERGENCY RESPONSE TRAINING CEN	\$1,000	\$1,000	\$0	0.00%
2462 - ERTC BLDG/LAND MAINTENANCE	\$2,500	\$0	\$(2,500)	-100.00%
2510 - CIVIL EMERGENCY	\$31,200	\$32,200	\$1,000	3.21%
2540 - AMBULANCE	\$26,152	\$33,516	\$7,364	28.16%
2930 - ANIMAL & PEST CONTROL	\$61,900	\$59,600	\$(2,300)	-3.72%
Total Expenses	\$801,902	\$949,336	\$147,434	18.39%
Net Total	\$(239,602)	\$(292,036)	\$(52,434)	17.77%

Public Works

Revenues	2022 Budget	2023 Budget	Change	% Change
3110 - PUBLIC WORKS ADMINISTRATION	\$0	\$70,000	\$70,000	100.00%
5171 - DEVELOPMENT PERMITS NON-TAXABLE REVENUE	\$5,000	\$7,000	\$2,000	40.00%
5172 - BUILDING PERMIT NON-TAXABLE REVENUE	\$50,000	\$35,000	\$(15,000)	-30.00%
Total Revenues	\$55,000	\$112,000	\$57,000	103.64%
Expenses				
3110 - PUBLIC WORKS ADMINISTRATION	\$574,050	\$667,580	\$95,530	16.29%
3131 - VEHICLE OPERATIONS MAINTENANCE	\$125,000	\$170,000	\$45,000	36.00%
3150 - TOWN GARAGE, YARDS	\$233,700	\$251,290	\$17,590	7.53%
3190 - CARPENTER SHOP	\$106,000	\$113,741	\$7,741	7.30%
3231 - SUMMER ROADS	\$864,500	\$644,630	\$(219,870)	-25.43%
3237 - WINTER ROADS	\$311,000	\$345,090	\$34,090	10.96%
3250 - STREET LIGHTING	\$260,000	\$245,000	\$(15,000)	-5.77%
3260 - ROAD SAFETY	\$2,000	\$2,000	\$0	0.00%
6100 - PLANNING & ZONING	\$344,700	\$242,445	\$(102,255)	-29.66%
7510 - TERRITORIAL ROAD CONSTRUCTION GRANT	\$19,500	\$11,000	\$(8,500)	-43.59%
7591 - ANNUAL TOWN CLEAN UP	\$5,000	\$20,000	\$15,000	300.00%
Total Expenses	\$2,845,450	\$2,712,776	\$(132,674)	-4.66%
Net Total	\$(2,790,450)	\$(2,600,776)	\$146,731	-5.26%

Public Works : Utilities

Revenues	2022 Budget	2023 Budget	Change	% Change
4400 - Utility sales	\$2,126,200	\$2,300,000	\$173,800	8.17%
4401 - Utility subsidy	\$1,095,000	\$1,095,000	\$0	0.00%
Total Revenues	\$3,221,200	\$3,395,000	\$173,800	5.40%
Expenses				
4110 - UTILITY ADMINISTRATION	\$156,700	\$263,360	\$106,660	68.07%
4111 - OVERHEAD CHARGES	\$200,000	\$200,000	\$0	0.00%
4120 - PURIFICATION & TREATMENT	\$75,000	\$95,000	\$20,000	26.67%
4140 - TRANSMISSION & DISTRIBUTION	\$1,575,000	\$1,820,000	\$245,000	15.86%
4144 - UTILITY DISTRIBUTION MAINTENANCE	\$346,900	\$338,225	\$(3,675)	-1.06%
4220 - SEWAGE & COLLECTION	\$30,000	\$30,000	0	0.00%
4320 - SANITATION OPERATIONS	\$400,000	\$347,000	\$(50,000)	-12.50%
4330 - LANDFILL EXPENDITURES and Amortization	\$52,000	\$174,500	\$122,500	235.58%
Total Expenses	\$2,835,600	\$3,268,085	\$432,485	15.25%
Net Total	\$415,600	\$58,915	\$(258,685)	-67.09%

Recreation Revenue

Revenues	2022 Budget	2023 Budget	Change	% Change
4730 - SWIMMING POOL LESSONS NON-TAXABLE	\$15,000	\$15,000	0	0.00%
4731 - SWIMMING POOL LESSONS TAXABLE	\$5,000	\$13,000	8,000	160.00%
4733 - SWIMMING POOL TICKETS REVENUE	\$40,000	\$40,000	0	0.00%
4734 - SWIMMING POOL HOURLY RENTAL	\$7,000	\$7,000	0	0.00%
4737 - SWIMMING POOL GRANTS	\$12,000	\$12,000	0	0.00%
4739 - SWIMMING POOL SALES OF MERCHANDISE	\$0	\$1,500	\$1,500	100.00%
4740 - CURLING CLUB RENTAL REVENUE	\$36,000	\$36,000	0	0.00%
4750 - SCHEDULED ICE RENTAL	\$145,000	\$180,000	35,000	25.00%
4754 - ADVERTISING REVENUE	\$45,000	\$35,000	(10,000)	-22.22%
4755 - CONCESSION REVENUE	\$18,000	\$18,000	0	0.00%
4756 - DANCE HALL RENTAL REVENUE	\$18,000	\$50,000	32,000	177.78%
4759 - PROGRAMS REVENUE	\$45,000	\$60,000	15,000	33.33%
4780 - BALLPARK RENTAL REVENUE	\$7,000	\$8,000	1,000	14.29%
4790 - OTHER RECREATION REVENUE	\$226,000	\$230,500	4,500	1.99%
5130 - LOTTERY LICENSE REVENUE	\$15,000	\$22,500	7,500	50.00%
7110 - RECREATION ADMINISTRATION	\$60,000	\$60,000	0	0.00%
7530 - TERRITORIAL RECREATION GRANTS REVENUE	\$39,400	\$115,000	75,600	191.88%
Total Revenues	\$733,400	903,500	168,600	22.99%

Recreation Expenses

Expenses	2022 Budget	2023 Budget	Change	% Change
7110 - RECREATION ADMINISTRATION	\$197,100	\$208,305	\$11,205	5.68%
7130 - SWIMMING POOL OPERATIONS	\$874,150	\$933,730	\$59,580	6.82%
7140 - CURLING CLUB OPERATIONS	\$46,000	\$46,000	\$0	0.00%
7150 - REC CENTRE OPERATION	\$924,100	\$1,064,425	\$140,325	15.19%
7152 - REC CENTRE BLDG MAINTENANCE	\$166,000	\$199,000	\$33,000	19.88%
7180 - SPORTS FIELDS	\$229,000	\$267,500	\$38,500	16.81%
7245 - BEAUTIFICATION COMMITTEE	\$5,000	\$5,000	\$0	0.00%
7250 - LIBRARY	\$179,000	\$179,000	\$0	0.00%
7590 - RECREATION PROGRAMS	\$457,400	\$509,040	\$51,640	11.29%
Total Expenses	\$3,077,750	\$3,412,000	\$334,250	10.86%
Net Total	\$(2,344,350)	\$(2,505,000)	\$(164,150)	7.00%

Tourism

Revenues	2022 Budget	2023 Budget	Change	% Change
6910 - TOURISM	\$80,400	\$95,400	\$15,000	18.66%
Total Revenues	\$80,400	\$95,400	\$15,000	18.66%
Expenses				
6910 - TOURISM	\$245,000	\$220,950	\$(24,050)	-9.82%
Total Expenses	\$245,000	\$220,950	\$(24,050)	-9.82%
Net Total	(164,600)	\$(125,550)	\$39,050	-2.78%

Land Development

	2022 Budget	2023 Budget	Change	% Change
Revenues				
4000 - LAND SALES	\$1,600,000	\$700,000	\$(900,000)	-56.25%
4001 - LEASE FEES	\$435,000	\$465,000	\$30,000	6.90%
Total Revenues	\$2,035,000	\$1,165,000	\$(870,000)	-42.75%
Expenses				
6211 - OVERHEAD CHARGES FROM GENERAL FUND	\$40,000	\$75,000	\$35,000	87.50%
6220 - LAND DEVELOPMENT COSTS	\$1,665,000	\$765,000	\$(900,000)	-54.05%
Total Expenses	\$1,705,000	\$840,000	\$(865,000)	-50.73%
Net Total	\$330,000	\$325,000	\$(5,000)	-46.39%



2023 Final Capital Budget

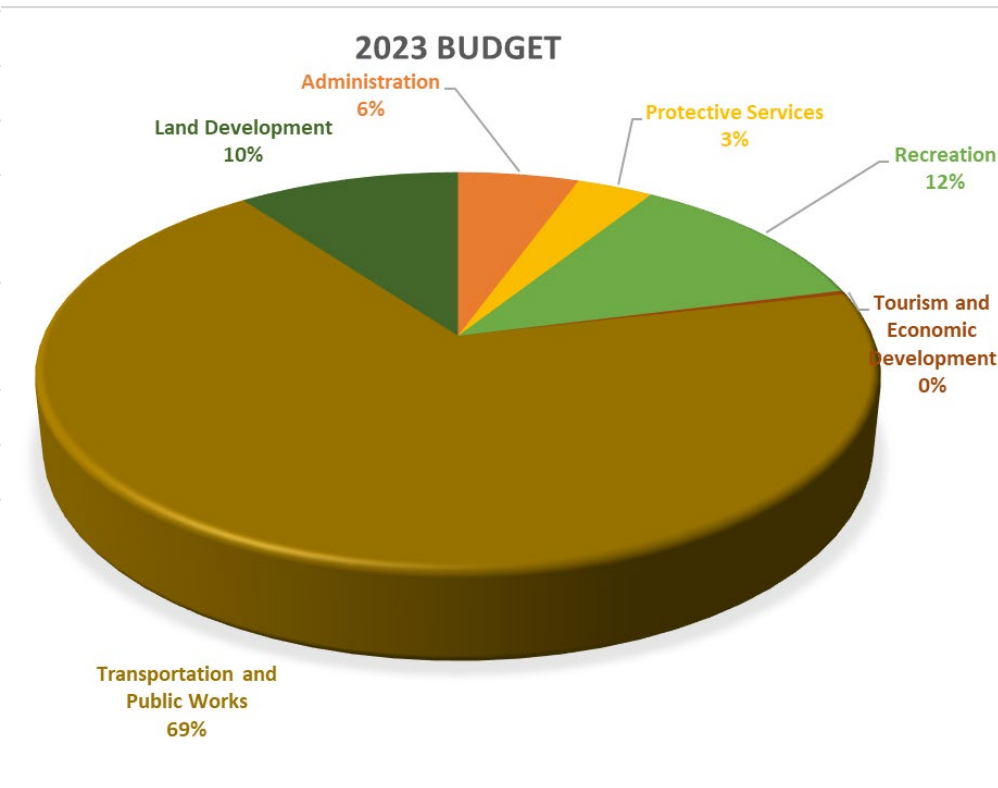


2023 Final Capital Budget - Background

- Purchase of Physical Replacement and Development Assets
 - Equipment
 - Fleet
 - Buildings
 - Land Development
 - Roads
 - Utility Infrastructure
 - Solid Waste
 - Parks
 - Capital Debt Servicing
- Reserves
- 10 Year Capital Plan

2023 Final Capital Budget– Expenditure Summary

Department	2023 Budget	2022 Budget
Administration	819,000	765,000
Protective Services	517,500	400,000
Recreation	1,794,000	1,967,000
Tourism and Economic Development	47,000	77,000
Transportation and Public Works	9,755,050	12,906,952
Land Development	1,500,000	2,950,000
Grand Total	14,432,550	19,065,952

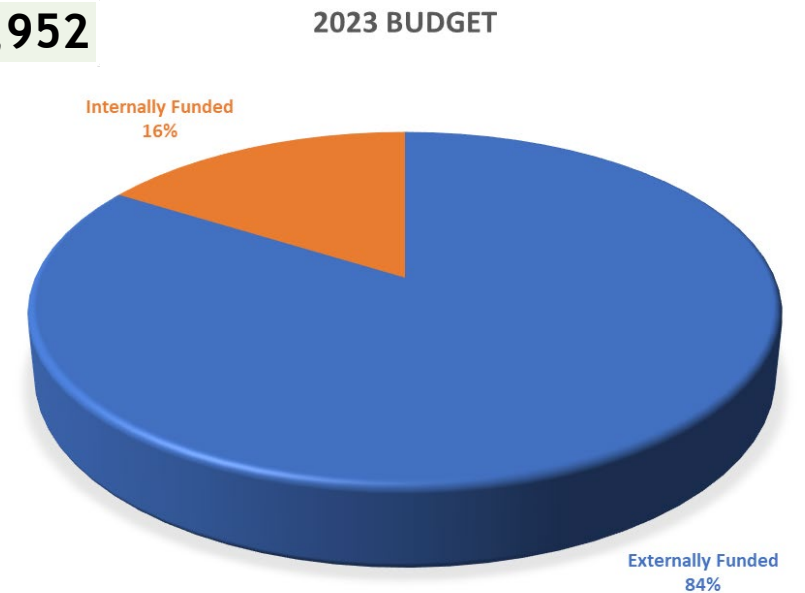


2023 Final Capital Budget– Funding Detail

<i>PROPOSED FUNDING</i>	<u>2023</u>
CPI	1,552,340
Gas Tax	475,000
Flood Relief and Mitigation Funding	1,345,000
Insurance and Donations	1,621,000
CANOR	802,500
ICIP	3,713,948
Disaster Mitigation and Adaptation Fund	1,360,000
Pre-Sales for Land Development	800,000
Other External	438,500
Total External	12,108,288
Reserves	2,162,763
Proposed Debt and/or Funding Shortfall	-
O&M Funding for Debt Servicing	161,500
Total Internal	2,324,263
Grand Total	14,432,550

2023 Final Capital Budget– Funding Summary

<u>Source</u>	<u>2023 Budget</u>	<u>2022 Budget</u>
Externally Funded	12,108,288	13,237,914
Internally Funded	2,324,263	5,828,038
Grand Total	14,432,550	19,065,952



2023 Final Capital Budget -Public Works – Land Development

Legend		<100,000	
		\$100,001-\$499,999	
		>\$500,000	
Project Name	Description	2023	Unidentified Funding
Aspen Heights Subdivision Development	Review and update of design and engineering. Preparation of proposal documents to support third party development		No
Fraser Place Subdivision Development	Design and development of residential area. Estimated 20-30 lots. Costs include new roads, utilities.		No
Sundog Subdivision Development	Residential and commercial land development to meet housing and economic growth demands. Design work planned in 2023		Yes

2023 Final Capital Budget –Public Works - Roads

<u>Project Name</u>	<u>Description</u>	<u>2023</u>	<u>Unidentified Funding</u>
553 - Pine Crescent Upgrades	Includes Underground , Road, Curb and Gutter. Will be done over two construction seasons		No
553 - Preliminary Drainage Plan	553 - Preliminary Drainage Plan		No
Airport Road Repair and Upgrade	Specific project related to 2022 flood response		No
Beaver Cres. Water, Sewer and Drainage Replacement	Includes Underground , Road, Curb and Gutter. Will be done over two construction seasons		No
Capital Drive Watermain, Sidewalk and Roadworks	Underground, Roads and Sidewalks replacement for Capital Drive		No
Industrial Drive Base Upgrade, Paving and Underground	Roads are currently degraded chip seal. Involves paving of the entire road and installing underground services.		No
Paradise Road Repair and Replacement	Specific project related to 2022 flood response		No
Riverview Drive Upgrades	Work to include water/sewer and road surfacing upgrades from Liftstation 1 to intersection with Woodland Drive.		No

2023 Final Capital Budget –Public Works

Project Name	Description	2023	Unidentified Funding
Asset Management System Implementation	Multi year project for implementation of corporate asset management system		No
Biomass District Heating System	Looking to heat new Town Hall, Fire Hall, Library and Community Center.		Yes
Delancey Estates Drainage Enhancements	Correction of drainage problems near Choice Farms		No
Fire Hall/Town Hall Demolition	Demolition to occur in 2023		No
Hazardous Waste Removal	Removal of hazardous materials (metal, white goods etc.) before closure of landfill. Regional project coordinated by MACA.		No
Hearse Replacement	Hearse is nearing end of life.		No
Industrial Area Drainage	Continuation of previous projects to improve the drainage in and around the Industrial area.		No
Infrastructure Planning and Studies	This project will be used to formalize long term infrastructure requirements.		No
Liftstation 1 Flood Mitigation Evaluation	Study to determine options available for flood mitigation of Liftstation 1		No
Liftstation 1 Repair and Replacement	Specific project related to 2022 flood response		No
Miron Storm Outlets Improvements	Improving storm sewer along Miron Drive. Some of these are currently failing and need replacement		No
Miron/ John Mapes/ Riverbend Storm and Sewer Manhole Upgrades	Multiyear project to repair heaving manholes causing damage to sidewalks and road infrastructure		No
Municipal Solid Waste Facility (Phase I and II)	New solid waste management facility. Site is TBD.		Yes
New Town Hall	Construction of new Town Hall building		Yes
New Weigh Scale at Landfill	For Landfill		No
Pumps and Generator Replacements at Lift Stations	Replacement of end of life pumps with energy efficient models		No

2023 Final Capital Budget – Public Works (Con't)

<u>Project Name</u>	<u>Description</u>	<u>2023</u>	
Shoreline Flood Mitigation	Repairs to Alaska Road berm and extension of berm at entrance to West Channel.		No
Storm Backflow Flood Valves	Purchase and installation of backflow devices for storm outlets. Used to prevent floods during highwater events.		No
Tire Recycling Program	Disposal / recycling of stockpiled tires at landfill site.		No
Vale Island Truck Fill Station Tank Replacement	Vale Island Truck Fill Station Tank Replacement		No
Vale Island Truck Potable Water Study	Vale Island Truck Potable Water Study		No
Vale Island/West Channel Drainage	Undertake drainage improvements for Vale Island / West Channel		No
Water Treatment Plant Feasibility Study and Preliminary Design	Study costs required to assess options for a new water treatment plant and/or upgrading existing plant.		No

2023 Final Capital Budget - Recreation

<u>Project Name</u>	<u>Description</u>	<u>2023</u>	<u>Unidentified Funding</u>
Aquatic Centre small MAU retrofit project	new initiatives 2023		No
Bob McMeekin Park Enhancements	Includes Welcome to Hay River Sign, landscaping upgrades, open air shelter and small outdoor amphitheater.		No
Children's Activity Centre Equipment	Provide safe fun equipment for children of all ages. Will be around the walking track.		No
Community Centre Security Cameras	Cameras by all entrances, common areas. Approximately 30 cameras with central monitoring ability		No
Dog park	Fence off area for off leash dog park. Location to be determined.		No
Don Wright Park Revitalization	Don Wright Park Revitalization		No
Downtown Beautification and Accessibility Project	Park by Rec Center, Benches, Sidewalk improvements.		No
Golf and ski club building retrofits project	new initiatives 2023		No

2023 Final Capital Budget – Recreation (Con't)

<u>Project Name</u>	<u>Description</u>	<u>2023</u>	<u>Unidentified Funding</u>
Hay River Golf Course - Golf Green Replacements	Replacing artificial greens - phased approach approx one green per year.		No
Ice Resurfacers	Replacement Zamboni for the arena		No
Keith Broadhead Field Replacement - Flood	related to 2022 spring flood		No
Ray Benoit Rink Replacement (Multi Sport Surface)	Ray Benoit Rink Replacement (Multi Sport Surface)		No
Replace Playground Fall Zones	Replace fall zones with improved material to improve safety of playgrounds		No
Riding Mower Replacements	Replacement mowers for cutting grass for town parks and greenspaces		No
Skatepark Upgrades	Add additional equipment, ramps, rails to the skatepark.		No
Small Capital Program - Aquatics	Small capital purchases for pool area.		No
Small Capital Program - Facilities and Parks	Small capital purchases for recreation center and Town parks.		No
Small Capital Program - Programming	Small capital purchases for Town delivered recreation programs		No
Vale Island Multi-Use Recreation Area	Includes indoor/outdoor venue for small gatherings, improve playground and new skating rink and multi-sport surface		No
Vale Island Multi-Use Recreation Area - Flood Mitigation	Vale Island Multi-Use Recreation Area - Flood Mitigation		No

2023 Final Capital Budget – Administration, Tourism, Economic Dev.

<u>Project Name</u>	<u>Description</u>	<u>2023</u>
Computer Equipment Replacement Program	Annual replacement of IT assets including workstations and network devices	
Debt Service Community Center - CPI and Donation Portion	Annual repayment requirements for debt service for the Community Center Debt. A portion of this is funded annually through CPI and donations.	
Vendor EFT Implementation	Automation of electronic payments to vendors	
Small Capital Program - Tourism and Economic Development	For small capital related to VIC and other tourism initiatives.	
VIC Septic Tank Replacement	VIC Septic Tank Replacement	
Visitor Information Wayfinder Signage Development	Signage around town pointing towards downtown core and visitor attractions.	

2023 Final Capital Budget – Protective Services

<u>Project Name</u>	<u>Description</u>	<u>2023</u>	<u>Unidentified Funding</u>
AED Replacement	Automated External Defibrillator replacement		No
Bylaw Truck Replacement	Vehicle replacement as per replacement policy		No
Drone for Flood Monitoring	Drone for Flood Monitoring		No
Heavy Rescue Truck Replacement	Vehicle replacement as per replacement policy		No
Sparky Mascot	Replace existing mascot costume		No

2023 Final Capital Budget - Reserves

Reserve	2022 Closing Balances Projected	2023 Projected Addition	2023 Projected Spend	2023 Projected Closing Balance
Recreation Infrastructure	413,737	100,000	489,000	24,737
Municipal Infrastructure	563,407	800,000	1,211,263	152,145
Landfill Reserve	2,275,099	750,000	47,500	2,977,599
Utility Infrastructure	1,315,877	350,000	415,000	1,250,877
Grand Total	4,568,120	2,000,000	2,162,763	4,405,358



Conclusion
