The Regular Meeting of Council was held on Monday, January 27th, 2014 at 7:00 pm in the Council Chambers.

Present: Mayor Cassidy, Deputy Mayor Jungkind, Councillors McKay, Candow, Mapes, Dohey, Jameson, Maher and Coakwell

Staff: Ross Potter – Fire Chief, Jordan Stackhouse – Economic Coordinator, Ian Frankton - Director of Recreation and Community Services, Stacey Barnes – Recording Secretary/Executive Assistant, Khizar Hayat – Director of Public Works and Planning.

Other: Warren Nekurak, Sarah Ladik (Hub), Jacob Barker (CBC North), Ross Stanley, Wayne Korotash, and Greg Rowe

1. CALL TO ORDER:
   This Meeting was called to order at 7:00 pm with Mayor Cassidy presiding.

2. ADOPTION OF AGENDA

   #14-013 MOVED BY: DEPUTY MAYOR JUNGKIND
   SECONDED BY: CLLR JAMESON

   CARRIED

   Let it be noted that Councillor Dohey was opposed to the Adoption of Agenda.

3. DECLARATION OF INTEREST
   Councillor Jameson declared an interest in agenda item #15 a) In Camera, as it pertains to her company.

4. ANNOUNCEMENTS, AWARDS, CEREMONIES & PRESENTATIONS

   Councillor Jameson – The Snowmobile races were held this past weekend, Thanks to the participants/organizers/spectators, although it could have been a bit warmer out there.

   Councillor Maher– Al Woods just signed on with Hay River Health and Social Services as the CEO.

   Councillor Dohey– I would like to apologize for walking out at the last meeting during the In Camera.

   Deputy Mayor Jungkind– Hay River Lions Swim Team traveled to Peace River this past weekend. I like to recognize them and they represented Hay River very well.
5. MINUTES

Minutes of the Regular Meeting of Council, January 13th, 2014

#14-014 MOVED BY: CLLR DOHEY
SECONDED BY: CLLR CANDOW

That the Council of the Town of Hay River accepts the Minutes of the Regular Meeting of Council, January 13th, 2014 as presented.

CARRIED

Let it be noted, Councillor Jameson asked about having the year added to Councillor Coakwell’s enquiry about the Rec Centre RFP.

JOH&S Committee Minutes for November 20th, 2013

#14-015 MOVED BY: DEPUTY MAYOR JUNGKIND
SECONDED BY: CLLR CANDOW

That the Council of the Town of Hay River accepts the JOH&S Committee Minutes, November 20th, 2013 as presented.

CARRIED

Recreation Board Committee Minutes for December 11th, 2013

#14-016 MOVED BY: CLLR COAKWELL
SECONDED BY: CLLR JAMESON

That the Council of the Town of Hay River accepts the Recreation Board Committee Minutes, December 11th, 2013 as presented.

CARRIED

6. BUSINESS ARISING FROM THE MINUTES

Let it be noted that Councillor Candow asked about the status of the Biotreatment Pad. Mayor Cassidy noted that it will be discussed In Camera tonight.

There was no business arising from the Minutes of the JOH&S Committee for November 20th, 2013, and the Recreation Board Committee Minutes for December 11th, 2013.

7. CORRESPONDENCE AND PETITIONS

RECOMMENDATION:

#14-017 MOVED BY: CLLR CANDOW
SECONDED BY: DEPUTY MAYOR JUNGKIND

THAT THE COUNCIL OF THE TOWN OF HAY RIVER accepts the Correspondence and Petitions as presented.

CARRIED
BACKGROUND:

a) Update re: Waterfront Safety in Territorial Parks
b) 2014 NWT Community Survey
c) Letter re: New Land Use Permit and Quarry Permit Request

COUNCIL POLICY / STRATEGY OR GOAL:

N/A

APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:

N/A

FINANCIAL IMPLICATIONS:

N/A

ALTERNATIVES TO RECOMMENDATIONS:

N/A

ATTACHMENTS:

• Letter – Waterfront Safety in Territorial Parks
• Letter – 2014 NWT Community Survey
• Letter – Rowes Construction re: New Land Use Permit and Quarry Permit Request

Prepared by:      Reviewed by:

Stacey Barnes      Ian Frankton
Executive Assistant     Acting Senior Administrative Officer

Date: January 23rd, 2014    Date: January 23rd, 2014

8. DELEGATION

a. Deh Cho Land Use Planning Committee Presentation
Joachim Bonnetrouge and Susan Fleck gave a presentation to Council re: Deh Cho Land Use Plan. A copy of the presentation will follow at the back of the minutes.

9. MAYOR’S REPORT

RECOMMENDATION:

#14-018    MOVED BY: CLLR DOHEY
             SECONDED BY: DEPUTY MAYOR JUNGKIND

**BACKGROUND:**

**Formal Meetings:**
- Wally Schumann – President, Hay River Metis Nation
- Emanuel DaRosa – President, NTPC
- MACA/NWTAC Block Funding Review Committee
- NWT Francophone Federation Immigration Consultation
- Jack Rowe – Rowes Construction
- Chamber of Commerce Executive Meeting

**Informal Meeting**
- MLA's
- DJSS Student Council

**Informal Events:**
General Plan workshop with Council

**Upcoming Meetings:**
Committees of Council
- Policy Committee
Standing Committee on Public Works
Standing Committee of Municipal Services

**Administration Meeting**
Regular Tuesday morning and as required.

**COUNCIL POLICY / STRATEGY OR GOAL:**
N/A

**APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:**
N/A

**FINANCIAL IMPLICATIONS:**
N/A

**ALTERNATIVES TO RECOMMENDATIONS:**
N/A

**ATTACHMENTS:**
N/A
10. **ADMINISTRATIVE ENQUIRIES**

**Fire Chief, Ross Potter:** Good News, the fire hall is now operational; we have had a training session already. Medic I will be operational this Friday. Our 1998 Tanker truck had a crack in the tank. UPF tanks sent a person from the States here to weld and repair it. We warranty in place with them.

**Councillor, Keith Dohey:**
What is the status on the RFP for the Recreation Centre?

**Mayor, Andrew Cassidy:**
Answer directed to Councillor Dohey:
The RFP is ready; we are exploring all options and will discuss it later.

**Acting Senior Administration Officer, Ian Frankton**
Answer directed at Councillor Dohey:
Yes, the RFP is ready.

**Councillor, Vince McKay:**
Where was the direction to hold off?

**Mayor, Andrew Cassidy:**
Answer directed to Councillor McKay:
Further discussion was required; I asked to hold off till Council knew which way they wanted to go. However it is ready and will go out after discussions.

**Councillor, Brad Mapes:**
I am against it; we need to figure out a plan. We thought there was 6 million to spend, but there is only 4 million, would that change the way we go?

**Councillor, Jason Coakwell:**
What is the status of the Water Contract?

**Acting Senior Administration Officer, Ian Frankton**
Answer directed at Councillor Coakwell:
Talked with the Director of Public Works, and they are still working on it as needed.

**Councillor, Jason Coakwell:**
So by the end of the week?


**Acting Senior Administration Officer, Ian Frankton**
Answer directed at Councillor Coakwell:
SAO is back on Friday, so we can aim for next scheduled meeting?

**Mayor, Andrew Cassidy:**
How about we aim for next “Regular Meeting of Council” on February 10, 2014.

**Deputy Mayor Jungkind:**
I would like us to set a date for a “Lands Workshop”.

**Councillor, Brad Mapes:**
With the increase of postage, Can we look at sending out the bills through email? (Electronic Billing), Time frame of a month to look into and possibly set it up?

**Councillor, Keith Dohey:**
For the RFP for the Recreation Centre, do we have to have a ByLaw? Or Motion?

**Mayor, Andrew Cassidy:**
Answer directed to Councillor Dohey;
We can resend the motion or carry on with the discussion?

**Councillor, Kandi Jameson:**
Would like to see a report from Administration re: the use of the “Oldtown Firehall”, is there any possible cost savings?

11. **MUNICIPAL SERVICES COMMITTEE REPORTS**

a) **Community Economic Development Strategy**

**RECOMMENDATION:**

#14-019  
MOVED BY: CLLR CANDOW  
SECONDED BY: DEPUTY MAYOR JUNGKIND

**BACKGROUND:**

The draft strategy was presented to the Municipal Services committee of the whole on January 20th 2014.

**COUNCIL POLICY / STRATEGY OR GOAL:**

N/A
APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:


FINANCIAL IMPLICATIONS:

N/A

ALTERNATIVES TO RECOMMENDATIONS:

N/A

ATTACHMENTS:

N/A

Prepared by:      Reviewed by:

Jordan Stackhouse     David Steele
Economic Coordinator    Senior Administrative Officer
Date: January 16th, 2014    Date: January 16th, 2014

b) Emergency Services Monthly Activity Report

RECOMMENDATION:

#14-020  MOVED BY: CLLR MCKAY
SECONDED BY: CLLR CANDOW

That the Council of the Town of Hay River accepts the Emergency Services Activity Report for the month of December 2013 as presented.

CARRIED

BACKGROUND:

December was a relatively quiet month for Ambulance responses with only 15 patient transfers and 10 Medical Emergencies which was a welcomed relief for the members particularly after such a busy month of November where the members handled 39 runs. Christmas day proved to be one of the busier days this month with 4 responses that day alone.

We had one major fire this month which ended up being a total loss of the Evergreen building on the reserve. Members of the department spent better than 14 hours battling the fire at temperatures around 31 below 0. These hours do not include the hours spent getting apparatus, hose and appliances ready for immediate response to any subsequent incidents.
Due to the use of proper firefighter rehab during the incident there were no injuries sustained due to the frigid temperatures.

Members of the department also provided medical services for the Arctic Winter Games trials some of which took some of their annual leave to do so. It is my understanding that Hay River is the only community where the Fire Department offers its services at no charge to the sporting community for events such as this. This is yet another area where Hay River excels as a host community for events like this.

The Fire Department celebrated 63 years of service to the community of Hay River with its 55th Annual Ball this year. During the celebration members of the department were recognized for years of service, hard work and most importantly Ms. Brett Jameson was recognized for her act of heroism during a house fire on Elm Crescent. Some of the members of the department received recognition for 2 years of service, 5 years of service and one member for 30 years of service. Firefighter Joseph Robertson was the recipient of the firefighter of the year award this year and is most deserving. Joe has put in 403 documented hours this year with us and has attended 224 functions throughout the year. The hours do not include many home study hours or time spent at the hall doing extracurricular activities.

Meetings:

PWS Committee Meeting
Council Meeting
Municipal Services Meeting
Management Meetings
Project Management Meeting re Fire Hall

During the month of December 341 Volunteer hours were served by the members of the HRFD for a year to date total of 4,899.5 hours year to date.

<table>
<thead>
<tr>
<th>Item</th>
<th>Level of Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient Transfers</td>
<td>15</td>
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<tr>
<td>Medical Emergencies Local</td>
<td>9</td>
</tr>
<tr>
<td>Medical Emergency Village</td>
<td>0</td>
</tr>
<tr>
<td>Medical Emergency Village</td>
<td>0</td>
</tr>
<tr>
<td>Medical Emergency Highway</td>
<td>0</td>
</tr>
<tr>
<td>Medical Emergency Out of Town</td>
<td>1</td>
</tr>
<tr>
<td>Body Transfers</td>
<td>0</td>
</tr>
<tr>
<td>Fires</td>
<td>3</td>
</tr>
<tr>
<td>Rescues</td>
<td>0</td>
</tr>
<tr>
<td>False Alarms</td>
<td>3</td>
</tr>
<tr>
<td>Ambulance Training</td>
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<td>Fire Training</td>
<td>2</td>
</tr>
<tr>
<td>Special Training</td>
<td>0</td>
</tr>
<tr>
<td>Cleanup &amp; Maintenance</td>
<td>4</td>
</tr>
<tr>
<td>Fire Permits</td>
<td>1</td>
</tr>
<tr>
<td>Fireworks Permits</td>
<td>7</td>
</tr>
<tr>
<td></td>
<td></td>
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<td>---</td>
</tr>
<tr>
<td><strong>Public Safety Sessions</strong></td>
<td>2</td>
</tr>
<tr>
<td><strong>Inspections</strong></td>
<td>1</td>
</tr>
<tr>
<td><strong>Child Seat Inspections</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>Recruitment</strong></td>
<td>0</td>
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<tr>
<td><strong>Emergency Plan</strong></td>
<td></td>
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<tr>
<td><strong>Special Projects</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Active Membership at Month End</strong></td>
<td>32</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th><strong>Equipment Maintenance</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Ambulance 1</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Ambulance 2</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Pump 1</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Pump 2</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Pump 3</strong></td>
<td>Weekly Checks, Exhaust Modifications</td>
</tr>
<tr>
<td><strong>Tanker 1</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Rescue 1</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Rescue 2</strong></td>
<td>Weekly Checks</td>
</tr>
<tr>
<td><strong>Rescue 5</strong></td>
<td>Weekly Checks</td>
</tr>
</tbody>
</table>

**COUNCIL POLICY / STRATEGY OR GOAL:**

N/A

**APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:**

Fire Prevention Bylaw

**FINANCIAL IMPLICATIONS:**

N/A

**ALTERNATIVES TO RECOMMENDATIONS:**

N/A

**ATTACHMENTS:**

N/A

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**Prepared by:**  
Ross Potter  
Fire Chief  
Date: January 6th, 2014

**Reviewed by:**  
David Steele  
Senior Administrative Officer  
Date: January 16th, 2014
c) Municipal Enforcement Monthly Activity Report

RECOMMENDATION:

#14-021  MOVED BY: CLLR MCKAY
SECONDED BY: DEPUTY MAYOR JUNGKIND

CARRIED

BACKGROUND:

<table>
<thead>
<tr>
<th>By-law Name</th>
<th>Complaints Received</th>
<th>Warnings Issued</th>
<th>Tickets Issued</th>
</tr>
</thead>
<tbody>
<tr>
<td>TRAFFIC</td>
<td>5</td>
<td>51 (parking offences)</td>
<td>0</td>
</tr>
<tr>
<td>ANIMAL CONTROL</td>
<td>4</td>
<td>7</td>
<td>2</td>
</tr>
<tr>
<td>NOISE CONTROL</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>BUSINESS LICENSE</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>UNSIGHTLY LAND</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>LOTTERY LICENSE</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>TAXI LICENSE</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>SMOKING REGULATION</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>STREET CLEARING</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>GARBAGE COLLECTION</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NWT Offences</th>
<th>Complaints Received</th>
<th>Warnings Issued</th>
<th>Tickets Issued</th>
</tr>
</thead>
<tbody>
<tr>
<td>Motor Vehicle Act</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>“ATV” Act</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

Dog Attack Complaints Received 0

Number of Dogs Caught 1

Unsightly Properties:

There are currently nine properties under investigation.

COUNCIL POLICY / STRATEGY OR GOAL:

N/A
d) December Recreation Activity Report

RECOMMENDATION:

#14-022  MOVED BY: DEPUTY MAYOR JUNGKIND
SECONDED BY: CLLR COAKWELL


CARRIED

BACKGROUND:

Department Overview:
* 2014 budget preparation and meetings (capital and operating)
* Annual Recreation Fee Schedule fee review
* All outdoor rinks operational
* AWG Bid process meeting in Yellowknife
* AWG Trails December 12-14 over 100 athletes and delegates in the community
* RFP Arena Reno
* Ice Plant Electrical issues with compressor 1, issued resolved(Mackenzie Electric)
* Ice Plant Mechanical issue seal broke on Compressor 2, issued Resolved (Cimco)

Department Statistics:
Recreation Centre Admissions
  o Arena: Public Skating = 246  Shinny Jr = 125  Shinny Sr = 95
Pool: Admissions = 952 Birthday Packages = 4

Recreation Centre Rentals
- Arena Surface: Regular Scheduled Ice tell Dec 22
- Minor Hockey Peewee Tournament (Dec 6-8), Bantam AWG Trials (Dec 12-14),
- Sponsored Ice Time (Dec 23-31)
- Smaller Rentals = 5.5hr
- Pool: Regular Scheduled Programming tell Dec 22
- Sponsored Swim (Dec 23-31)
- Community Hall: Minor Hockey Bingo (Dec 6), Ski Club Bingo (Dec 8),
- Bantams AWG Trials (Dec 12-14), Ecole Boreal School (Dec 17)
- Smaller Rentals = 4hr
- Doug Wieterman: Minor Hockey Peewee Tournament (Dec 6-8), Physio (Dec 9-10),
- Bantam AWG Trials (Dec 12-14), NTPC Meeting (Dec 17)
- Smaller rentals = 4hr

Programs
- Boot Camp: 20 registered participants (1 class – 2 sessions/week); max registration
- Fitness Class: 20 registered participants (1 class – 2 sessions/week); max registration
- Beginner Hatha Yoga: 10 registered participants (1 class – 2 sessions/week); max registration
- Drop – In Basketball: Approx. 16 participants (1 session/week)
- Senior Ice Hockey (Shinny): Avg. 6 participants per session (2 sessions/week)
- Junior Ice Hockey (Shinny): Avg. 6 participants per session (2 sessions/ week)
- Public Skating: Avg. 9 participants per session (1 session/week)
- Technology Training Classes: 11 out of 16 possible sessions filled (8 sessions per week)
- Seniors Fitness Classes: Approx. 5 participants per session (2 sessions/week)
- PHAB: 16 participants; 2 volunteers (1 session)
- Cancelled Programs: Adult Cake Decorating Workshop (Instructor Illness)
- Upcoming Programs: Beginner & Advanced Hatha Yoga (Mondays & Wednesdays: Begins Jan 6), Pre-Natal Yoga (Thursdays: Begins Jan 16), Happy Baby Yoga (Wednesdays: Begins Jan 15), PHAB (Jan 8 & Jan 22), Technology Training (Tuesdays & Thursdays – Starts Jan 7), Drop-In Basketball (Sundays – Begins Jan 12), Senior Fitness (Mondays & Wednesdays – Begins Jan 6) Sr. Shinny Ice Hockey (Wed & Fri – Continues), Jr. Shinny Ice Hockey (Mon & Thurs – Continues), Public Skating (Tues – Continues)
- Private Lessons: 0 Private Lessons in December
- Aqua Fit: avg. 8 participants, 2 classes/week
- Aqua Fusion: avg. 10 participants, 2 classes/week
- Aqua Therapy: avg. 12 participants, 2 class/week
- Cancelled Programs: None
- Early Birds Swim Club: 5 Participants
- Upcoming Programs: Adult Swim Lessons, Junior Lifeguard Club, Bronze Medallion, National Lifeguard, Standard First Aid

Events
- Santa Claus Parade (November 29): 17 floats, 400+ attendees
- Breakfast with Santa (November 30): 250 attendees
o Skate with Santa (Dec 20): 150 attendees
o New Year’s Eve Celebration (Dec 31): 250+ attendees
o Upcoming Events: Family Snow Tubing and Sledding (Jan 11)

**Programmer Meetings:**
- None to report at this time.

**Personnel Updates:**
- Departures: N/A
- Vacancies: N/A
- New Hires: Angeline Magtibay, Full Time Senior Lifeguard

### COUNCIL POLICY / STRATEGY OR GOAL:

N/A

### APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:

N/A

### FINANCIAL IMPLICATIONS:

N/A

### ALTERNATIVES TO RECOMMENDATIONS:

N/A

### ATTACHMENTS:

N/A

---

**Prepared by:**  
Ian Frankton  
Director of Recreation and Community Services  
Date: January 16th, 2014

**Reviewed by:**  
David Steele  
Senior Administrative Officer  
Date: January 16th, 2014

e) Trans Canada Trail Report

### RECOMMENDATION:

#14-023  
MOVED BY: CLLR CANDOW  
SECONDED BY: CLLR MCKAY

THAT THE COUNCIL OF THE TOWN OF HAY RIVER accepts the “Trans Canada Trail” as presented.
BACKGROUND:

The Trans Canada Trail (TCT) has assured us in the attached email that they are flexible regarding schedule; it states directly in their email that the current project 11-0179 can be carried over several construction seasons. This project is a priority for the Recreation Department, and once council has approved the capital budget for 2014, and funding is secured in the capital budget, we will enter into a funding agreement with TCT for the total funding amount.

COUNCIL POLICY / STRATEGY OR GOAL:

N/A

APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:

N/A

FINANCIAL IMPLICATIONS:

The allocated amount of $90,200.00 from the 2014 Capital Budget and the $100,000.00 carried over from the 2013 Capital Budget.

ALTERNATIVES TO RECOMMENDATIONS:

N/A

ATTACHMENTS:

N/A

Prepared by:      Reviewed by:

Ian Frankton      David Steele
Director of Recreation and Senior Administration Officer
Community Services

Date:  January 16th, 2014    Date:  January 16th, 2014

f) Community Investment Request Report

RECOMMENDATION:

#14-024  MOVED BY: DEPUTY MAYOR JUNGKIND
SECONED BY; CLLR DOHEY

THAT THE COUNCIL OF THE TOWN OF HAY RIVER Accepts the report entitled “Community Investment Request” as presented

CARRIED
**BACKGROUND:**

The Town of Hay River receives requests for donations, grants, support and other resources at various times throughout the year. Currently, outside of the community grant policy, there is no mechanism to evaluate requests for various types of support as opportunities emerge.

As some of these activities have a substantial positive impact on the community and would be prudent to support in some way, a form was developed in order to have a standardized application to evaluate the rationale for some form of investment.

It should be noted that an investment is not only monetary; it could also include staff time, Town of Hay River equipment, letters of support, promotional support etc.

**COUNCIL POLICY / STRATEGY OR GOAL:**

N/A

**APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:**

N/A

**FINANCIAL IMPLICATIONS:**

N/A

**ALTERNATIVES TO RECOMMENDATIONS:**

N/A

**ATTACHMENTS:**

Community Investment Request Draft Form

---

Prepared by:      Reviewed by:     

[Signature]     [Signature]  

Jordan Stackhouse  David Steele  
Economic Coordinator Senior Administrative Officer  

Date: January 16th, 2014    Date: January 16th, 2014

**12. NOTICES OF MOTIONS**

There were no Notices of Motions for the Regular Meeting of Council, January 27th, 2014.

**11. NEW BUSINESS**

a) General Plan and Zoning and Building ByLaw Amendment Report
RECOMMENDATION:

#14-025

MOVED BY: DEPUTY MAYOR JUNGKIND
SECOND BY: CLLR CANDOW

That General Plan Amendment #1811 “I” and Zoning and Building Bylaw Amendment #1812 “P” be forwarded to Council for Third and Final reading.

CARRIED

BACKGROUND:

In March 2012 the Town commenced plans to rezone Lot 2127, Plan 4391, known as the new Health Centre parcel for Institutional Use.

- The General Plan Bylaw and Zoning Bylaw Amendments received 1st reading on March 26th, 2012.
- A Public Hearing was Held on May 14, 2012
- Second Reading of the bylaws were given on May 20, 2012
- Minister Approval was given on November 6, 2013

There was a lengthy delay between second reading and Minister’s approval due to a Caveat registered against the property by NAV Canada. This Caveat states that written approval must be received from NAV Canada to allow any development on this parcel of land other than the current zoning of residential. This approval was received in May 2013 however MACA was ensuring that all was in accordance with legislation.

At this point in time the bylaw amendments require third reading by Council to be finalized.

COUNCIL POLICY / STRATEGY OR GOAL:

N/A

APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:

General Plan Bylaw 1811
Zoning and Building Bylaw 1812
Planning Act

FINANCIAL IMPLICATIONS:

N/A

ALTERNATIVES TO RECOMMENDATIONS:

N/A

ATTACHMENTS:

N/A
b) Board of Revision Member Report

**RECOMMENDATION:**

#14-028 MOVED BY: CLLR CANDOW
SECONDED BY: CLLR DOHEY

THAT THE COUNCIL OF THE TOWN OF HAY RIVER appoint Colleen Gagnier, Peter Maher, Alvin Pitre and Lynn Readman as members to the 2014 Board of Revision.  

CARRIED

**BACKGROUND:**

According to Section 30. (2) of the Property Assessment and Taxation Act, Council must appoint, by resolution, at least three (3) members to the Board of Revision.

This year, the 2014 Board of Revision will meet on March 17 or 18, 2014 (tentative dates) to hear assessment complaints. The following members of the 2013 Board of Revision are willing to be on the 2014 board; Colleen Gagnier, Peter Maher, Alvin Pitre and Lynn Readman.

**COUNCIL POLICY / STRATEGY OR GOAL:**

N/A

**APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:**

Property Assessment and Taxation Act (PATA)

**FINANCIAL IMPLICATIONS:**

N/A

**ALTERNATIVES TO RECOMMENDATIONS:**

N/A

**ATTACHMENTS:**

N/A
14. COMMITTEE OF THE WHOLE

   #14-029 MOVED BY: CLLR JAMESON
   SECONDED BY: CLLR CANDOW

   That the Council of the Town of Hay River moves to Committee of the Whole at
   8:00pm.

   CARRIED

   #14-030 MOVED BY: CLLR MCKAY
   SECONDED BY: CLLR DOHEY

   That the Council of the Town of Hay River move out of Committee of the Whole
   at 9:03pm.

   CARRIED

15. IN CAMERA

   #14-031 MOVED BY: CLLR DOHEY
   SECONDED BY: CLLR MCKAY

   That the Council of the Town of Hay River move to In Camera at 9:08pm.

   CARRIED

   #14-032 MOVED BY: CLLR MAHER
   SECONDED BY: CLLR DOHEY

   That the Council of the Town of Hay River move out of In Camera
   at 9:45pm.

   CARRIED
14. KBL PROPOSAL

#14-033 MOVED BY: CLLR DOHEY
SECONDED BY: CLLR MAHER

THAT THE COUNCIL OF THE TOWN OF HAY RIVER approves acceptance of the contaminated soil from KBL based on their proposal and the recommended option “c” as amended by Council.

CARRIED

15. ADJOURNMENT

#14-034 MOVED BY: CLLR CANDOW

That the Regular Meeting of Council be adjourned at 9:46pm.

CARRIED

Certified Correct as Recorded on the 27th day of January, 2014.

These minutes were accepted by motion #14-036.
His Worship Mayor Andrew Cassidy  
Town of Hay River  
73 WOODLAND DRIVE  
HAY RIVER NT X0E 1G1  

Dear Mayor Cassidy:

**Waterfront Safety in Territorial Parks**

I would like to share with you an update on Industry, Tourism and Investment’s (ITI) ongoing work on waterfront safety improvements in Territorial Parks within municipal boundaries.

ITI has contracted the Lifesaving Society (LSS) of Alberta and the Northwest Territories to conduct a safety audit of the beaches in Fred Henne and Hay River Territorial Parks. These parks were selected because they are both located in municipal boundaries, and receive the highest volume of users at beaches in our territorial parks system.

On October 22, 2013, the LSS released their Safety Audit Report of Fred Henne Beach. The Report provides several recommendations, outlining ways that the waterfront can attain a ‘Level of Protection’ score of 7, which is the highest level of safety for an unsupervised waterfront. ITI is committed to implementing all recommendations that will attain a level of safety rating of 7 for the 2014 season. ITI is currently working with the LSS to finalize the audit report for Hay River Beach which is expected to be released in early January 2014. It is expected that similar recommendations will be made for Hay River, and ITI will make every effort to implement those for the 2014 season.

Concurrent to the implementation of the audit report recommendations, the LSS is undertaking a lifeguard feasibility study for Long Lake Beach. With an estimated completion in February 2014, this study will provide further guidance for the implementation of lifeguard services at the Beach. Until this study is complete, the scope of work and the cost to implement a lifeguard program is unknown. ITI staff would like to discuss the options for lifeguard service at the Hay River Beach with your town council after receipt of this feasibility study.

.../2
ITI officials will be in contact with your office and make sure you receive the Hay River Beach Aquatic Safety Audit Report when finalized. I look forward to providing you with further updates as they become available.

Sincerely,

[Signature]

David Ramsay
Minister

c. Mr. Peter Vician, Deputy Minister
   Industry, Tourism and Investment
January 7, 2014

Town of Hay River
73 Woodland Drive
Hay River, NT X0E 1G1

RE: New Land Use Permit and Quarry Permit Request, Hwy 2 Km 11.2

Attention: Mayor & Council

To all concerned:

Our firm is in the process of applying for a land use permit with the Mackenzie Valley Land and Water Board for the development of a sand pit and a quarry permit from the Aboriginal Affairs and Northern Development Canada for the removal of sand from the same site. Attached you will find a map depicting the proposed site.

Should we be allowed to proceed, we will be clearing the area starting at the south west point, exposing only enough area to extract the amount of sand that is in demand; most of the vegetation on this site is less than 4”; any timber that is larger, and that can be salvaged will be, and will be made available to local members for use.

In light of the above we are requesting your approval to proceed with the permitting applications. We kindly request that you please contact our office to discuss at 867-874-3243. If you prefer to sit down and meet over the proposal, this too may be arranged.

Respectfully,

Lori Warren

<table>
<thead>
<tr>
<th>Corner</th>
<th>Latitude</th>
<th>Longitude</th>
</tr>
</thead>
<tbody>
<tr>
<td>SW</td>
<td>60°38'58.64&quot;N</td>
<td>116°5'51.95&quot;W</td>
</tr>
<tr>
<td>NW</td>
<td>60°39'3.05&quot;N</td>
<td>116°5'48.29&quot;W</td>
</tr>
<tr>
<td>SE</td>
<td>60°38'48.13&quot;N</td>
<td>116°5'0.09&quot;W</td>
</tr>
<tr>
<td>NE</td>
<td>60°38'52.55&quot;N</td>
<td>116°4'55.54&quot;W</td>
</tr>
</tbody>
</table>

Perimeter: 2.01 km  
Area: 12.49 hectares
January 2, 2014

His Worship Mayor Andrew Cassidy
Town of Hay River
73 WOODLAND DRIVE
HAY RIVER, NT
X0E 1G1

Dear Mayor Cassidy:

2014 NWT Community Survey

Between January and March 2014, interviewers from the NWT Bureau of Statistics will be calling your community to conduct the 2014 NWT Community Survey.

This survey has been conducted since 1981 and is designed to provide community level information on a variety of topics including housing conditions, employment, education, language and traditional activities. A series of public advertisements will be used a few weeks prior to the survey to inform the public and encourage participation. Responses are strictly confidential and individual households or respondents will not be identified.

Your organization can use the information from this survey to plan programs, create funding proposals and evaluate socio-economic conditions. When the data is released, approximately October 2014, I would be pleased to present the data to you in your community.

If you should have any questions about the 2014 NWT Community Survey, feel free to contact me at (867) 873-7147.

Sincerely,

V. Peeris
Territorial Statistician
DRAFT Interim Dehcho Land Use Plan

Town of Hay River

January 27, 2014
Dehcho Land Use Planning Committee
Who is on Dehcho Land Use Planning Committee?

- **Chair**
  - Joachim Bonnetrouge

- **Dehcho First Nations**
  - Herb Norwegian
    - (Vice Chair)

- **Dehcho First Nations**
  - Allen Bouvier

- **Canada**
  - Vacant (since July 2012)

- **GNWT**
  - Shannon Cumming
Why is a Dehcho Land Use Plan being developed? (IMA)

- Required as part of the Dehcho First Nations Interim Measures Agreement (IMA)

- Sections 2-11 of IMA – state that a land use plan will be developed, describe the purpose and principles for the plan, set up the Committee structure and terms of reference to develop the plan and approval process

- Appendix II of IMA – provides draft guidelines for process to develop the plan; there are 4 phases and Committee has almost completed phase 3
Benefits of a Land Use Plan

- Provides clarity on where land use activities may occur
- Provides conditions and advice for how land use activities can reduce impacts
- Provides direction to northern environmental regulatory regimes
What is the Purpose of the Draft Interim Dehcho Land Use Plan?

(IMA S. 3)

“to promote the social, cultural and economic well-being of residents and communities in the Dehcho territory, having regard for the interests of all Canadians”
What area does the Draft Interim Dehcho Land Use Plan include?

(IMA S. 2)

- All Dehcho territory except
  - Nahanni National Park Reserve
  - land within community boundaries
  - Hay River Reserve
How was the draft Interim Dehcho Land Use Plan developed?

- Everyone has a right to be heard and to take part in the decision-making process for matters that affect Dehcho people.

- Developing the land use plan involved:
  - About 4 meetings in every community over 10 years
  - Regular updates to communities and Dehcho Assembly and leaders
  - Workshops with elders and hunters to find out most important areas for protection
  - Updates to stakeholders, such as industry
What information was collected?

Gather Information about the Land

- traditional use
- cultural sites
- where is the good timber
- where are oil and gas reserves
- areas of mineral potential
- tourism potential
- where is good dirt for agriculture- important areas for wildlife

Reports available on Dehcho Land Use Planning website
www.dehcholands.org
Traditional Land Use

--- Map 2 ---
Generalized Density of Traditional Land Use and Occupancy

Density (based on standard deviation)

- Very High
- High
- Moderate
- Low

- Plan Area
- Interior Provincial Agreement Boundary
- Provincial/Territorial Boundary
- National Park/Park Reserve
- Wildlife Sanctuary
- Area of Interest
- PAS/NTNP Expansion
- Domestic Fishing Area
- Community Boundary
Guidance for Land Use Activities

- The land use plan says where the following land uses may take place:
  - Commercial timber development (Logging)
  - Tourist camps
  - Farming
  - Oil and gas
  - Mining

- The land use plan proposes limits for levels of human disturbance in different land use zones.
## Guidance for Land Use Activities cont’d

| Rules (Conformity Requirements) | • Legally binding under approved land use plan  
<table>
<thead>
<tr>
<th></th>
<th>• Apply to all land use that require permits</th>
</tr>
</thead>
</table>
| Actions                        | • Directed at DFN, Canada or GNWT  
|                                | • Do not regulate land use and not binding  |
| Recommendations                 | • Provide advice on ways to help achieve Plan goals  
|                                | • Not binding                               |
# Improvements from 2006 Draft Plan

## Final Draft June 2006 LUP:
- 25 Conformity Requirements
- 17 Actions
- 34 Recommendations

## 2013 Draft Interim Plan:
- 11 Conformity Requirements
- 8 Actions
- 24 Recommendations

**Balance of lands for conservation and lands for development:**

Amount of land where mining, oil and gas activities can take place increased to 60% of land use plan area

= twice the size of Nova Scotia or 10% of entire NWT
Draft Interim Dehcho Land Use Plan
Where could Mining Take Place?

- In all brown and striped zones
- 60% of plan area (110,000 sq km)

NOTE: Existing uses present on day prior to Plan approval are not subject to the plan.
Where could Oil and Gas Take Place?

- In all brown and striped zones
- 60% of plan area (110,000 sq km)
Where could Tourism take place?

- In all green and striped zones
- 75% of plan area (140,000 sq km)
Where could Agriculture take place?

- In all green and striped zones
- 42% of plan area (75,000 sq km)
Where could Commercial Timber Development take place?

- In all orange and striped zones
- 64% of plan area (118,000 sq km)

**NOTE:** Existing uses present on day prior to Plan approval are not subject to the plan.
Conformity Requirement #3 - Community and Minor Public Infrastructure

- Community infrastructure related to an existing community is permitted in all zones.
- All existing community infrastructure located outside of current community boundaries will continue as an existing use for as long as it is required.
- Expansion of community boundaries is addressed in the draft interim land use plan.
Can a land use plan be changed?

- Yes, like a municipal land use plan, land use plans should be flexible.

- The draft Interim Dehcho land use Plan proposes there should be regular reviews.

- In other settlement regions with land use plans, this is done every 5 years.
How can you use the draft Interim Dehcho Land Use Plan?

- One of the most progressive land use plans in Canada
- Although the draft Interim Plan is not in effect, it can provide guidance on where land use activities may be permitted in the future
- The Committee will be providing presentations to industry and comments should be provided to the Committee, Canada, GNWT and Dehcho First Nations
Next Steps – Timelines

**Winter 2014**
- Jan-Mar - Presentations to industry, Dehcho municipalities and other stakeholders and update website
- March - Rolling Draft to Parties (DFN, GNWT and Canada) for 6 month internal review

**Spring 2014**
- May – draft planning for implementation plan
- June – Update Dehcho Assembly

**Summer and Fall 2014**
- Fall – Review comments from Parties on Rolling Draft and Outstanding Issues
- Fall - Revise draft Interim Plan and submit to Dehcho First Nations, GNWT and Canada for approval
Contact us!

- Dehcho Land Use Planning Committee
- Box 199 Fort Providence, NT X0E 0L0
- 867-699-3162

- We want to hear from you, especially, what would be useful information on DLUPC website?
MACA Formula Funding Review Committee January 13-14, 2014:

MACA and NWTAC staff and the Stakeholder Group of community government leaders and administrators gathered in Yellowknife January 13 and 14 for the first meeting in the comprehensive review of municipal funding policies.

Funding Allocations being considered in the review are:
• Operations and Maintenance Funding (2013-14 - $47,030,000)
• Community Public Infrastructure Funding (2013-14 Revised - $34,454,000/2014-15 – $28,002,000)
• Water and Sewer Services Funding (2013-14 - $14,647,000)
• Gas Tax Funding (2013-2014 - $15,000,000)

This is the first overall and detailed review of funding distribution since the creation of the New Deal in 2007.

Day 1:

Facilitator Lew Voytilla led MACA staff and the 16-member Stakeholder Group in:
☐ Establishing the meeting objectives
☐ A MACA overview of current funding formulas
☐ A review of the strategic goals of the current funding policies
☐ A round table discussion on how the policies are working or not working
☐ Discussion of the outcomes the funding policies should achieve

Day 2:

During the second day of discussions, participants:
☐ Had an open discussion of funding policy design questions
☐ Developed ideas for improving the funding policies
☐ Discussed the choices between policy options
☐ Agreed on next steps in the review process

A report on the meeting proceedings will be distributed shortly.
MACA and the Stakeholder Group will meet next on February 26 and 27 to review progress and discuss actions. The last meeting of the Group is April 16 and 17, before the production of a final report due in May.
The group consisted of 8 elected officials and 8 administrators from throughout the NWT representing both tax-based and non-tax based communities. 13 staff from MACA participated in the 2 day workshop, answering questions and noting any comments.

Day 1-

MACA gave an overview of the different funding formulas (Gas Tax, O&M, Water and Sewer, CPI). Many of the questions and comments demonstrated a lack of understanding of the formula’s and the inconsistency between the Capital funds and the O&M funding. This appeared to be an eye opener for many participants with many questions around the “weighting” of the variables and impacts of significant changes or “blips” to numbers used by MACA.

The first round table began with “what is working/not working”:
- Overwhelming support for the flexibility offered through the funding. Communities have the authority to determine timeframe and scale of capital projects and budget accordingly.
- Overwhelming concern around the O&M funding criteria as it is inconsistent with the capital projects. As it stands, capital investment in communities negatively impacts O&M dollars. Infrastructure Assessment does not account for linear infrastructure (underground pipe, roads etc) but also does NOT exclude government facilities (municipal) that adds no additional tax revenue.
- Other concerns around population “bumps and dips” effecting funding in a large way yet not consistently applied.

Day 2

Further round table discussion on the following 8 questions;

1. Should there be more or fewer restrictions on use of funds provided under the funding policies? **Support for continued flexibility**
2. Should the policies provide rewards for sound management and penalties for poor management? **The new accountability framework will catch the management issues and work to address any concerns.**
3. What is the right balance between community autonomy (e.g. generic formulas) and formula responsiveness (e.g. cost center formulas)?
4. Should the policies treat communities differently? **Very much so.**
5. Should we build direct linkages between the various funding policy formulas (e.g. CPI and O&M)? **Unless the O&M funding changes, these need to be linked.**
6. Should our funding formulas be needs based or only distribute available funds?
7. What are the primary cost drivers of community expenditures? Should the policies respond to these?
8. How should community revenue capacity be factored into funding policies and formulas? **Taxation is a tool but not a luxury or a first option. Other communities agreed with this.**
TOWN OF HAY RIVER COMMUNITY ECONOMIC DEVELOPMENT STRATEGY
GUIDING PRINCIPLES AND PILLARS OF GROWTH
DRAFT STRATEGY JANUARY 20TH 2014
What is this strategy?
THIS DRAFT STRATEGY IS:

- This draft strategy serves as an attempt to bring various ideas and stakeholders together under a collective framework. The items outlined in this draft will ultimately serve as the pillars or foundation to which we will base the activity of the economic development unit.

- This document should be referenced often and remain a dynamic piece which can be updated as needs and opportunities change.
What will this draft strategy do?
THE DRAFT STRATEGY PROVIDED WILL:

• Provide a snapshot analysis of our community with respect to the economy and economic well-being.

• Provide a highlight of activity to date

• Identify Strengths and Opportunities for economic development moving forward (In development)

• Highlight Hay River’s unique advantages and strengths (In development)

• Outline priority areas for the next 3 years (In development)
We all play an important role

Economic Development for Elected Officials – 2013
YOUR ROLE (COUNCIL)

• Help set the vision

• Be a conduit of information between staff and the community

• Work collaboratively

• Use contacts in the community and bring forward opportunities.

• Be an economic and community development champion
MY ROLE (ADMINISTRATION)

- Complete the work needed to support Council’s vision.
- Keep people informed of emerging opportunities and deliver timely information and resources.
- Continually evaluate our success and remain dynamic.
- Bring together stakeholders and work collaboratively.
- Keep enthusiasm and spirits high.
2013 - an economic development odyssey - A year in review
YEAR IN REVIEW

• Hired and began working in November of 2012

• Developed and began implementing 1 year strategy in January 2013

• Became interim rec director in May-August 2013

• Returned to full-time EDO position, end of August
## 2013 WORK PLAN HIGHLIGHTS

<table>
<thead>
<tr>
<th>ITEM</th>
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<th>STATUS</th>
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<tbody>
<tr>
<td>Business Consultations</td>
<td>November 2013</td>
<td>Ongoing, over 30 visitations</td>
</tr>
<tr>
<td>Business Survey</td>
<td>September 2013</td>
<td>Completed</td>
</tr>
<tr>
<td>Property Tool</td>
<td>September 2013</td>
<td>Completed</td>
</tr>
<tr>
<td>Marketing package for Events</td>
<td>In Progress</td>
<td>In Progress, part of marketing strategy</td>
</tr>
<tr>
<td>Economic Development Reports</td>
<td>Monthly</td>
<td>Ongoing</td>
</tr>
<tr>
<td>Schedule quarterly SAO/Mayor Meeting</td>
<td>Incomplete</td>
<td>Incomplete</td>
</tr>
<tr>
<td>Economic/Community Profile</td>
<td>January 2013</td>
<td>Community Profile Complete</td>
</tr>
<tr>
<td>Match Capital projects to funding</td>
<td>Ongoing</td>
<td>Ongoing</td>
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## 2013 EXTRAS COMPLETED

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<th>ITEM</th>
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<tr>
<td>Agriculture Strategy</td>
<td>August 2013</td>
<td>Ongoing, complete January 2014</td>
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<tr>
<td>Networking Events</td>
<td>Various</td>
<td>Ongoing, 5 events attended</td>
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<tr>
<td>Porritt Landing</td>
<td>November 2013</td>
<td>Complete, Funding secured</td>
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<tr>
<td>Volunteer Appreciation</td>
<td>November 2013</td>
<td>Complete</td>
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<td>Interim Rec Director</td>
<td>May-Sep 2013</td>
<td>Complete</td>
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<tr>
<td>Tourism/Promotional Events</td>
<td>Feb/March/Apr 13/14</td>
<td>Ongoing, expanded schedule in 2014</td>
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<td>Husky Oil Visitation</td>
<td>November 2013</td>
<td>Ongoing, Conoco &amp; Imperial in 2014</td>
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<tr>
<td>Promotional Video</td>
<td>October 2013</td>
<td>Completed, January 2014</td>
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<tr>
<td>TMAC Appointment</td>
<td>August 2013</td>
<td>Ongoing</td>
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<tr>
<td>Diavik/Mines</td>
<td>December 2013</td>
<td>Ongoing, efforts to begin 2014</td>
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<tr>
<td>AGM’s</td>
<td>November/May 2013</td>
<td>Complete</td>
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## 2013 BUDGET SUMMARY

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<tr>
<th>PROJECT</th>
<th>EXTERNAL FUNDING</th>
<th>COST SAVINGS (O+M)</th>
<th>COMMUNITY IMPACT ¹</th>
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<tr>
<td>Porritt Landing Improvements</td>
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<tr>
<td>NWTAC Grant</td>
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<tr>
<td>2013 Edmonton Boat Show</td>
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<td>Vancouver Tourism Event</td>
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<td>2014 Red Deer/Edmonton Shows</td>
<td>$7,000</td>
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<tr>
<td>Tourism Season</td>
<td>$15,500</td>
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<td>$654,700</td>
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<td>Marketing grants/partnerships</td>
<td>$10,000</td>
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<tr>
<td>NWTAC AGM (2013)</td>
<td>$10,000</td>
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<td>$145,500</td>
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<tr>
<td>NWTT AGM (2013)</td>
<td>$121,000</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$106,700</strong></td>
<td><strong>$51,000</strong></td>
<td><strong>$921,250</strong></td>
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### BUDGET AREA

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<tr>
<th>BUDGET AREA</th>
<th>BUDGET</th>
<th>ACTUAL 2013</th>
<th>ACTUAL 2012</th>
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<tr>
<td>Tourism</td>
<td>$124,233</td>
<td>$85,251</td>
<td>$105,157</td>
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<tr>
<td>Economic Development</td>
<td>$127,262</td>
<td>$122,013</td>
<td>$19,126</td>
</tr>
<tr>
<td><strong>Total Tourism and Ec Dev</strong></td>
<td><strong>$251,495</strong></td>
<td><strong>$207,264</strong></td>
<td><strong>$124,283</strong></td>
</tr>
</tbody>
</table>

Tourism and Economic Development represents approximately %1.7 of the total Town of Hay River budget and is responsible for Tourism, Economic Development, Marketing, Promotion, Advertising and Business Communications.
2014 – Hay River at a glance
COMMUNITY PROFILE – AT A GLANCE

Location – Approximately 2 hours from Alberta border and close to major centres North and South

Demographics – 3,601 people who:

• Have the second highest median income of any community in the NWT outside of Yellowknife
• Have an above average ability to earn income when compared with other NWT communities.
• Are the amongst most highly educated in the Northwest Territories
COMMUNITY PROFILE – AT A GLANCE

Business Base - Transportation is in our blood

Management
Business, finance and administration
Natural and applied sciences
Health occupations
Education, government and religion
Art, culture and recreation
Sales and service
Trades and transport
Manufacturing
COMMUNITY PROFILE – AT A GLANCE

Business Base – We’re well-rounded

- Agriculture and resource based
- Construction
- Manufacturing
- Wholesale trade
- Retail trade
- Finance and real estate
- Health care and social services
- Educational Services
- Business Services
- Other services
COMMUNITY PROFILE – AT A GLANCE

Business Environment – 372 registered businesses
COMMUNITY PROFILE – AT A GLANCE

Business Environment – We have competitive tax rates

*Town of Inuvik mill rate is averaged due to different classes for developed and undeveloped properties

1 HAY RIVER BYLAW 2309-TAX-13  2 FORT SMITH BYLAW_897 2013  3 INUVIK 25448-TAX-13
COMMUNITY PROFILE – AT A GLANCE

Business Environment – Unique advantages

• The Town of Hay River has an important strategic location as a transportation and logistical hub for activity in the Northwest Territories.

• The Town of Hay River has a relatively low cost of living compared with other communities in the Northwest Territories.

• The Town of Hay River has the second highest median family income in the Northwest Territories outside of Yellowknife.

• The Town of Hay River has affordable real estate with an average 3 bedroom detached home costing $100,000 less than Yellowknife.

• The Town of Hay River has the lowest mill rates of any comparable sized tax-based community on the Northwest Territories.
2014 – Where does economic development fit?
An Economic Development Strategy must align with existing Town of Hay River policies and strategies. Below are Town documents that this strategy has taken guidance from.

- Integrated Community Sustainability Plan (2009)
- General Plan (2011)
- Town of Hay River Tourism Development Plan (2012)
- NWT Economic Opportunities Strategy (2013)
COMMUNITY ECONOMIC DEVELOPMENT

Community economic development encourages using local resources in a way that enhances economic opportunities while improving social conditions in a sustainable way.

*Community Economic Development is not an attempt to exploit resources to yield the maximum economic return*
How do these plans work together?
Consultation
Who has a say?
• Town of Hay River Council

• The Hay River chamber of commerce

• The Trade and Tourism Committee

• Dept of Industry, Tourism and Investment

• The public at large
Questions will be asked to various stakeholders during this process which include:

- What are the strengths of Hay River as a place to work live and do business?
- What areas does the Town of Hay River need to improve economically?
- What areas does the Town of Hay River need to improve socially?
- What are the barriers to success?
- What part do you feel the Municipality plays in addressing these priorities?
Performance Evaluation
Increasing accountability
How will we measure success?
PERFORMANCE MEASURES – METRICS

How will we measure success?

- New Businesses opened
- Population
- Jobs created full time
- Workforce
- Inquiries received
- New Business investment attracted
- Building permits - Commercial
- Building permits - Institutional
- Business closures
- Unemployment rate
- Funding granted
- Building permits – residential
- Municipal tax
- Jobs created part time
- Average family income
- Jobs maintained
- Commercial vacancy rates
- Number of project files open
- Funding applications received
- Open files
- Retail vacancy rates
- Average salary/wage offerings of new businesses
- Performance of funding disbursed
- New landed immigrants
- Productivity ratio
- Patents files/received
PERFORMANCE MEASURES – SELECTING METRICS

• Select 5 metrics as opposed to 20 or 30

• Ensure the metrics selected reflect the goals of the organization

• Include metrics to show activity (Ex: budget, time, services) and outputs (Ex: inquiries responded to, calls made, files opened)

• Identify data sources for metrics (tax assessment, census data, building permits issued)

• Follow-up with clients after action has been taken
ALSO,
Let’s be results oriented
PERFORMANCE MEASURES – METRICS

**Specific** - **Measurable** – **Achievable** – **Relevant** - **Time-based**

RESULTS
PERFORMANCE MEASURES – EVALUATION MODEL

**INPUTS**

Are resources such as money, staff, time and other items used to produce outputs and outcomes. Inputs indicate the amount of a particular resource that is actually used to produce a desired result.

**ACTIVITIES**

Are the actions a program takes to achieve a particular result.

**OUTPUTS**

Are the amounts of products created and services delivered in a reported period, such as number of training programs conducted, number of classes taught, or number of clients served.

**OUTCOMES**

(Metrics)

Are changes in knowledge, skills, attitudes, values, behavior, or condition that indicate progress toward achieving the program’s mission and objectives. Outcomes can be short-term, intermediate, or long-term. Outcomes are linked to a program’s overall mission.
**ECONOMIC DEVELOPMENT 2014 PROJECT**

**PROJECT NAME:** Limestone Quarry  
**DATE:** January 1<sup>st</sup> 2014  
**FILE NUMBER:** 2014-001-HR

**CONTACT:** Jeff Smith  
**INDUSTRY:** Construction/Mining  
**BUSINESS NAME:** Jeff’s Contracting

**PROJECT OVERVIEW:**  
Mr Smith wishes to develop a limestone quarry on Hwy 5 at KM 47. This quarry would provide limestone to mining activity in the region and would employ 5 full time and 3 seasonal positions. Mr Smith would require new hauling trucks, crushing equipment and explosives. The anticipated date of operation is 2016.

<table>
<thead>
<tr>
<th>ACTION</th>
<th>DETAILS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INPUTS</strong></td>
<td>Administration time, 3 hrs</td>
<td></td>
</tr>
<tr>
<td><strong>ACTIVITIES</strong></td>
<td>Initial consultation with Mr Smith was held on January 1&lt;sup&gt;st&lt;/sup&gt; 2014 and involved Mayor, SAO and EDO.</td>
<td>Follow-up March of 2014 regarding progress</td>
</tr>
<tr>
<td><strong>OUTPUTS</strong></td>
<td>Provided Mr Smith with economic and labour force data for the South Slave and connected local business and service providers for equipment needs.</td>
<td></td>
</tr>
<tr>
<td><strong>OUTCOMES</strong></td>
<td>Long-term goal of operational limestone quarry and 7 FTE, well-paying positions.</td>
<td>Goal realized by 2016</td>
</tr>
</tbody>
</table>
Scientific Results
What will we do differently in 2014?
The Town of Hay River will strive to:

- Be SMART
- Evaluate opportunities on a case-by-case basis
- Focus on inputs and outputs of efforts
- Develop a scientific approach to measuring results/effectiveness
- Ensure synergy amongst policies (General plan, ICSP)
How will we get there?

Strategies and Actions
STRATEGIES AND ACTIONS EXAMPLE

Over-Arching Theme:

- For the Town of Hay River to be the best place in the Northwest Territories to live, work and raise a family.

Strategic economic development objectives that support this goal:

- Improved business environment
- Improved diversity of our economy
- Improved communication and community engagement
- Focus on renewable resource industries
In Summary .....
• The Town of Hay River has unique economic advantages that focus around logistics and transportation

• The Town of Hay River has substantial quality of place and quality of life offerings

• The Town of Hay River has unique natural features

• We have an entrepreneurial population

• We are a community of well-educated, high-income individuals
A LAST WORD …..

Vision Statement

The Town of Hay River engages its community members in a collaborative approach that continually fosters and creates community economic development opportunities. We have a growing, diverse, and sustainable environment that is responsive to developing existing and emerging opportunities.

Mission Statement

To foster and create community economic development opportunities through:

• Pro-active and strategic leadership
• Facilitating access to information and resources
• Strategic and responsible investment in community development
Questions?
NEXT STEPS

• Bring draft strategy to stakeholders for feedback
  • January 20\textsuperscript{th} – 24\textsuperscript{th} 2014

• Create final draft of strategy
  • January 27\textsuperscript{th} 2014

• Develop draft work plan that supports strategy
  • January 27\textsuperscript{th} – 31\textsuperscript{st} 2014

• Pass strategy and work plan
  • February 3\textsuperscript{rd} 2014

• Get to Work!
Good morning,

Further to our phone call on Thursday September 12th, I have spent some time thoroughly reviewing the project again and there are a few things I need to address.

First, there was an error made on our part. While the requested amount was for $207,000, unfortunately TCT Funding Guidelines state that we are only able to fund up to 50% of eligible project costs. The budget submitted requested 100% of engineering costs. This means that the amount approved by TCT was actually only $190,200. Wayfinding signage is provided free of charge from TCT, so that cost was also removed. Our Grants Committee only approved $190,200 for the project, but the incorrect amount was written into the Funding Letter. I have attached an amended version of the same letter with the correct amount.

I would like to assure you that we are flexible regarding the project schedule, and understand that this change could impact the timeline. We discussed that part of the project would be completed this year, and the remaining could be completed next year, when additional funding is available from other sources. If the project must be extended further, that is not a problem. We would like to see construction start as soon as possible, but it can be carried out over several seasons.

We would like to sign a funding agreement for the entire $190,200 presently, but we understand that only $100,000 of matching funds are available at the moment. You mentioned that a letter or motion from council could be obtained which would state that the remaining funds for the project would be available from the City the following fiscal year. If this is still a possibility, TCT will accept this letter and proceed with the Funding Agreement. I understand that the construction season up north is shortened, and if you believe that this letter may take too long to obtain, please let me know and we will arrange something so that construction can commence as soon as possible.

I would like to sincerely apologize for the miscommunication and error, please don’t hesitate to call me if you would like to discuss this further, or if you require more clarification.

Thank you for your cooperation, patience and understanding,

Cristyn
**Town of Hay River Community Investment**

**CASE FOR ACTION**

<table>
<thead>
<tr>
<th>PROJECT NAME:</th>
<th>DATE:</th>
<th>FILE NUMBER:</th>
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</thead>
<tbody>
<tr>
<td>CONTACT:</td>
<td>INDUSTRY:</td>
<td>BUSINESS NAME:</td>
</tr>
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</table>

**PROJECT OVERVIEW:**

<table>
<thead>
<tr>
<th>ACTION REQUESTED</th>
<th>TYPE</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>INVESTMENT</td>
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<tr>
<td>INFORMATION</td>
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<tr>
<td>SUPPORT</td>
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<tr>
<td>OTHER</td>
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**RATIONALE:**

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DRAFT
BY-LAW NO. 1811 “I”

MUNICIPAL CORPORATION OF THE TOWN OF HAY RIVER


PURSUANT TO

a) Section 25 to 29 inclusive of the Planning Act, R.S.N.W.T., 1988, c. P-7;

b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined;

c) The approval of the Minister of Municipal and Community Affairs, certified hereunder.

WHEREAS the Municipal Corporation of the Town of Hay River has enacted General Plan Bylaw No. 1811;

AND WHEREAS the Council of the Municipal Corporation of the Town of Hay River intends to amend the General Plan Bylaw No. 1811;

NOW THEREFORE, The Council of the Municipal Corporation of the Town of Hay River, in a regular session duly assembled, hereby enacts as follows:

1. That Schedule “A” of this Bylaw is declared to form part of this Bylaw

2. That Hay River General Plan Bylaw No. 1811 of the Municipal Corporation of the Town of Hay River, is hereby amended by:

   (a) Amending Town of Hay River General Plan Land Use Concept – Figure 1 of General Plan Bylaw No. 1811, in accordance with Schedule “A” of this Bylaw, amending Lot 2127, Plan 4391 from R – Residential and ID – Industrial to IS – Institutional.

3. That this Bylaw shall come into effect upon receiving third and final reading.

READ A FIRST TIME this 26th day of March, 2012.

Mayor
BY-LAW NO. 1811 "I"

MUNICIPAL CORPORATION OF THE TOWN OF HAY RIVER

AFTER A PUBLIC HEARING HELD ON THE 11 day of May, 2012.

READ A SECOND TIME this 20 day of May, 2012.

[Signature]
Mayor

APPROVED BY THE MINISTER OF MUNICIPAL AND COMMUNITY AFFAIRS OF THE NORTHWEST TERRITORIES this 10 day of November, 2012.

[Signature]
Minister
Municipal and Community Affairs

READ A THIRD AND FINAL this 13 day of May, 2013.

[Signature]
Mayor

CERTIFIED that this bylaw has been made in accordance with the requirements of the Cities, Towns and Villages Act, S.N.W.T., 2003, and the bylaws of the Municipal Corporation of the Town of Hay River this 13 day of May, 2013.

[Signature]
Senior Administrative Officer
Schedule "A"
Attached to and forming part of
By-law 1811 "I"
BY-LAW NO. 1812 “P”

THE MUNICIPAL CORPORATION OF THE TOWN OF HAY RIVER

A BY-LAW of the Council of the Municipal Corporation of the Town of Hay River in the Northwest Territories, authorizing the Municipal Corporation of the Town Hay River to amend the Town of Hay River Zoning and Building Bylaw No. 1812.

PURSUANT TO

a) Section 25 to 29 inclusive of the Planning Act, R.S.N.W.T., 1988, c. P-7;

b) Due notice to the public, provision for inspection of this by-law and due opportunity for objections thereto to be heard, considered and determined;

c) The approval of the Minister of Municipal and Community Affairs, certified hereunder.

WHEREAS the Municipal Corporation of the Town of Hay River has enacted Zoning and Building Bylaw No. 1812;

AND WHEREAS the Council of the Municipal Corporation of the Town of Hay River intends to amend Zoning and Building Bylaw No. 1812;

NOW THEREFORE, The Council of the Municipal Corporation of the Town of Hay River, in a regular session duly assembled, hereby enacts as follows:

1. That Schedule “A” of this Bylaw is declared to form part of this Bylaw;

2. That Zoning and Building Bylaw No. 1812 of the Municipal Corporation of the Town of Hay River, is hereby amended by:

   (a) Amending the Zoning Map 14 of 27 of the Zoning and Building Bylaw No. 1812, as amended, in accordance with Schedule “A” of this bylaw; amending Lot 2127, Plan 4391 from UR – Urban other and M1 – Restricted Industrial to I – Institutional.

3. That this Bylaw shall come into effect upon receiving third and final reading.

READ A FIRST TIME this 26th day of March, 2012.

Mayor
BY-LAW NO. 1812 “P”

THE MUNICIPAL CORPORATION OF THE TOWN OF HAY RIVER

AFTER A PUBLIC HEARING HELD ON THE 14th day of May, 2012.

READ A SECOND TIME this 20th day of May, 2012.

________________________
Mayor

APPROVED BY THE MINISTER OF MUNICIPAL AND COMMUNITY AFFAIRS OF THE NORTHWEST TERRITORIES this 7th day of November, 2013.

________________________
Minister
Municipal and Community Affairs

READ A THIRD AND FINAL this day of __________, 2013.

________________________
Mayor

CERTIFIED that this bylaw has been made in accordance with the requirements of the Cities, Towns and Villages Act, S.N.W.T., 2003, and the bylaws of the Municipal Corporation of the Town of Hay River this day of __________, 2013.

________________________
Senior Administrative Officer