Financial Statements of

### **TOWN OF HAY RIVER**

December 31, 2016

Approved on Behalf of the Council:

Mayor

Senior Administrative Officer

Financial Statements

Year Ended December 31, 2016

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# Town of Hay River; Management Discussion & Analysis (MD & A) for the year ended December 31, 2016

### **Purpose**

The purpose of the MD&A is to provide Management's summary of how the municipality has performed over the past year, its financial condition and its future objectives. This MD&A should be read in conjunction with the Audited Financial Statements as at December 31, 2016.

### The Year in Review

In 2016 the Town of Hay River started to rebuild capacity in both Operations and Finance, following the 2015 labour dispute and in light of significant turnover among senior management positions. Three of four Director positions and the Senior Administrative Officer position were vacant or had new incumbents during most of fiscal 2016.

In 2016, work continued on the McBryan Drive water and sewer replacement and paving project. The new recreation centre moved from the contracting phase into the construction phase and temporary outdoor rinks were established to provide residents with recreation options while the new rink construction progressed.

Toward the end of 2016, the Town completed an organizational review and approved a new organizational structure. Job descriptions were updated to reflect the new structure. Preparations began for the next round of collective bargain as the Town's Agreement with its unionized employees expired at the end of December 2016.

The 2018 Arctic Winter Games continued to be an area of focus as the Town worked to complete agreements between the joint host community of Fort Smith and the Host Society.

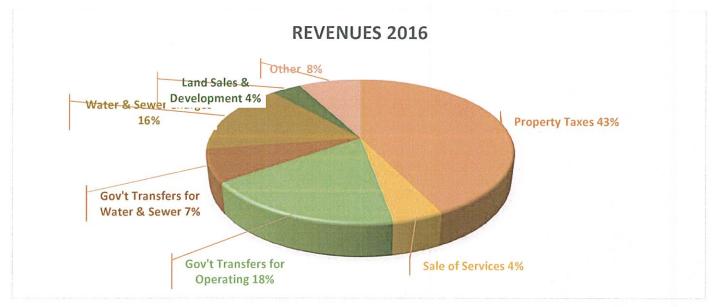
### **Results from Operations**

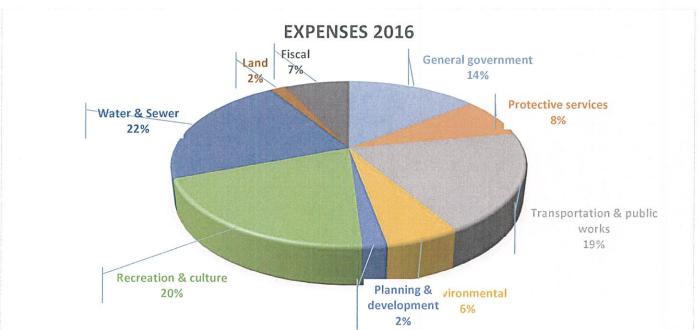
In the 2016 fiscal year, the community recorded an operating surplus of \$11,684. Including the net government transfers for capital the overall surplus at the end of 2016 is \$5,357,804.

Revenues, excluding capital transfers increased over 2015 by \$177,982 due to increases in the government transfers for operations & maintenance, sale of services and water & sewer and charges. Revenues from other sources decreased due to a reduction in bio treatment pad revenues, and land development.

Expenses decreased from 2015 values in environmental and public health services as a result of reduced activity in the bio treatment pad. Costs in planning and development, recreation and culture and water and sewer increased over 2015 as the result of full staffing in those departments after the labour disruption.

The breakdown of revenues and expenses are as follows:

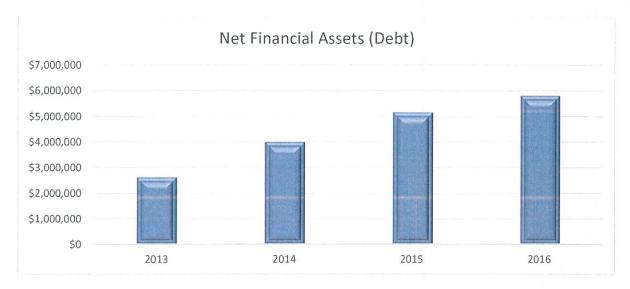


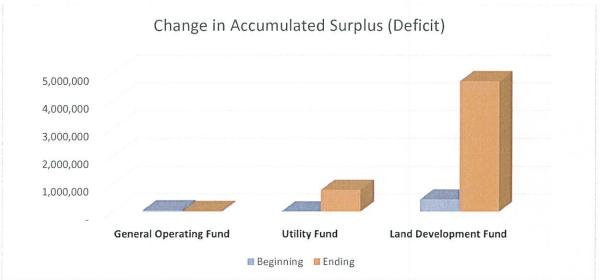


### **Financial Position**

Over the past several years the community has steadily reduced its long term debt resulting in increasingly positive ratios of financial assets to liabilities. In the 2016 fiscal year, the ratio once again increased partially as a result of increases in outstanding municipal taxes and other accounts receivable.

The four year trend for net financial assets (debt) is as follows:





In 2016 the financial position of the Town improved in all three fund areas, the most significant being in the Land Development Fund.

### Looking Forward

Council will continue to direct Administration to further improve financial controls and development of sustainable long-term plans for replacing aging infrastructure.

Some of the measures Council has committed to are:

- Updated general plan and zoning bylaw
- New bylaw to guide Chase-the-Ace type lotteries
- Updated procurement policy
- Continuous improvement in financial reporting
- Continuous improvement in human resource management
- · Launch of new website with current, relevant information to improve overall customer service
- Continuous improvement in accounts receivable collection



### MANAGEMENT RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Town Council, which is responsible for, among other things, the financial statements of the Town of Hay River, delegates to Administration the responsibility of the financial statements. The Town Council appoints independent auditors to examine and report directly to them on the financial statements. The financial statements were prepared by Administration. Accounting principles have been followed as recommended by the Department of Municipal and Community Affairs, based upon the requirements of the Cities, Towns and Villages Act of the Northwest Territories, and the Public Sector Accounting Board recommendations of the Canadian Institute of Chartered Accountants.

Administration maintains a system of internal controls to ensure that transactions are accurately recorded on a timely basis, are properly approved and result in reliable financial statements. There are limits inherent in all systems based on the recognition that the cost of such systems should not exceed the benefits to be derived. Administration believes its system provides the appropriate balance in this respect.

The Town Council carries out its responsibility for review of the financial statements primarily through the Administration. The Administration reports regularly to Council on financial matters, including the results of the audit examination and any other matters necessary for its consideration in approving the financial statement issuance.

The financial statements have been reported on by Ashton Chartered Accountants. The auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Senior Administrative Officer Town of Hay River Hay River, NT May 29, 2017



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### **AUDITORS' REPORT**

#### To the Mayor and Council

We have audited the consolidated financial statements of the Town of Hay River, which comprise the consolidated statement of financial position as at December 31, 2016, and the consolidated statement of operations and surplus, changes in net financial assets (debt), changes in accumulated surplus and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards required that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial statements, whether due to fraud or error. In making those risks assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Town of Hay River as at December 31, 2016, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

ASHTON Chartered Accountants Business Advisors

Hay River, NT May 29, 2017

Statement I

### **TOWN OF HAY RIVER**

Consolidated Statement of Financial Position

December 31, 2016

		2016		2015 Restated
Financial Assets				
Cash, Note 2	\$	11,835,741	\$	11,180,891
Receivables				
Municipal taxes receivable, Note 3		1,285,914		1,933,098
Accounts receivable, Note 4		7,124,094		4,136,973
Land inventory for resale		404,087		297,422
Total Financial Assets		20,649,836		17,548,384
Liabilities				
Accounts payable and accrued liabilities, Note 6		5,453,987		1,083,626
School taxes payable, Note 7		969,482		723,337
Deferred contributions, Note 8		4,317,436		6,408,139
Deposits held		152,516		150,443
Landfill closure liability, Note 9		1,222,720		1,210,189
Long-term debt, Note 10		2,675,814		2,816,460
Total Liabilities		14,791,955		12,392,194
Net Financial Assets (Debt)	\$	5,857,881	\$	5,156,190
Non-Financial Assets				
Prepaid expenditure	\$	127,386	\$	34,928
Inventory held for use	·	135,895	•	113,102
Tangible capital assets, Note 11		•		•
General fund		34,235,789		30,730,862
Utility fund		20,597,045		19,513,664
Total Non-Financial Assets	\$	55,096,115	\$	50,392,556
Accumulated Surplus, Note 12	\$	60,953,996	\$	55,548,746

Commitments and contingencies, Notes 14 and 15

Trusts under administration, Note 18

### Statement II

### **TOWN OF HAY RIVER**

Consolidated Statement of Operations and Surplus

	Schedule		Budget		2016		2015
			(unaudited)				
Devenue							
Revenue Property taxes	4	\$	4,732,399	\$	5,458,543	\$	4,975,606
Sales of services	4	Ψ	783,971	Ψ	573,881	Ψ	382,474
Other revenue from own sources	4		729,726		1,003,256		1,915,944
Government transfers for operating	5		2,160,600		2,309,753		2,177,108
Government transfers for operating	2		511,000		952,000		855,000
Water and sewer revenues	2		2,030,000		2,016,040		1,813,496
Land sales, lease and development	3		300,123		482,236		498,099
Land Sales, lease and development	<u> </u>		·		· · · · · · · · · · · · · · · · · · ·		
Total Revenue			11,247,819		12,795,709		12,617,727
Expenses							
General government	6		1,911,901		1,818,625		1,361,012
Protective services	7		659,028		984,178		860,804
Transportation and public works	8		1,281,322		2,495,210		1,942,140
Environmental and public health services	9		591,150		721,138		1,393,063
Planning and development	10		262,200		244,071		128,472
Recreational and cultural	11		2,501,462		2,535,838		2,326,880
Fiscal and valuation	12		573,000		917,461		541,874
Water and sewer expenses	2		2,479,082		2,808,242		2,722,227
Land development	3		81,578		211,816		153,103
Total Expenditures			10,340,723		12,736,579		11,429,575
Annual surplus (deficit), before the undernoted			907,096		59,130		1,188,152
Other revenue (expenditure)							
Net government transfers for capital	5		50,000		8,151,758		1,902,397
Gain (loss) on disposal of capital assets			-		(2,805,638)		_
			50,000		5,346,120		1,902,397
Annual Surplus (Deficit)		\$	957,096	\$	5,405,250	\$	3,090,549
Accumulated surplus, beginning of year			55,548,746		55,548,746		52,458,197
Accumulated surplus, end of year		\$	56,505,842	\$	60,953,996	\$	55,548,746

Consolidated Statement of Changes in Net Financial Assets (Debt)

Statement III

	Budget (unaudited)	2016	2015
Annual Surplus (Deficit)	\$ 957,096	\$ 5,405,250	\$ 3,090,549
Amortization expense Acquisition of tangible capital assets (Gain) loss on disposal of capital assets Proceeds on disposal of tangible capital assets	(50,000)	2,284,242 (9,908,679) 3,024,658 11,471	2,180,015 (4,144,014) - - -
Change in prepaid expenses Change in inventory held for use	-	(92,458) (22,793)	32,044 
Increase (decrease) in net financial assets	907,096	701,691	1,158,594
Net financial assets (debt), beginning of year	 5,156,190	5,156,190	3,997,596
Net financial assets (debt), end of year	\$ 6,063,286	\$ 5,857,881	\$ 5,156,190

### Statement IV

### **TOWN OF HAY RIVER**

Consolidated Statement of Cash Flows

	2016	2015
Operating Activities		
	\$ 5,405,250	\$ 3,090,549
Non-cash charges to operations:	•	
Amortization expense	2,284,242	2,180,015
(Gain) loss on disposal of capital assets	3,024,658	· •
Provision for landfill closure	12,531	12,531
	10,726,681	5,283,095
Change in non-cash working capital balances:	,,	-,,
Municipal taxes receivable	647,184	(1,510,740)
Accounts receivable	(2,987,121)	(3,798,043)
Land inventory for resale	(106,665)	+
Accounts payable and accrued liabilities	4,370,361	527,204
School taxes payable	246,145	679,589
Deferred contributions	(2,090,703)	76
Deposits held	2,073	6,628
Prepaid expenses	(92,458)	32,044
Inventory held for use	(22,793)	-
Net change in cash from operations	10,692,704	1,219,853
Financing Activities		
Principal repayment of long-term debt	(140,646)	(133,921)
Proceeds of long-term debt	(140,040)	(100,821)
	<u> </u>	
Net change in cash from financing activities	(140,646)	(133,921)
Capital Activities		
Purchase of tangible capital assets	(9,908,679)	(4 144 014)
Proceeds on disposal of tangible capital assets	(9,908,079)	(4,144,014)
Net change in cash from investing activities	(9,897,208)	 <u>(4,144,014)</u>
	054.050	(0.050.000)
Increase (decrease) in cash during the year	654,850	(3,058,082)
Bank accounts, opening	11,180,891	 14,238,973
Bank accounts, closing	\$ 11,835,741	\$ 11,180,891

Notes to the Financial Statements

December 31, 2016

#### Note 1. Significant Accounting Policies

The financial statements of the Town of Hay River are the representations of management prepared in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Town of Hay River are as follows:

#### Reporting Entity

The financial statements reflect the assets, liabilities, revenues and expenditures, changes in fund balance and change in financial position of the reporting entity.

The Town of Hay River receives significant funding from the Government of the Northwest Territories in the form of operating grants and capital grants. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

#### **Fund Accounting**

The accounts of the Town are maintained in accordance with fund accounting procedures. The various operations of the Town are segregated into the following funds:

General Operating Fund Utility Operating Fund Land Development Fund

#### **Basis of Accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

#### **Government Transfers**

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- receive any goods or services directly in return;
- expect to be repaid in future; or
- expect a direct financial return

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Notes to the Financial Statements

December 31, 2016

#### Note 1. Significant Accounting Policies (continued)

#### **Government Transfers (continued)**

Capital transfers or transfers of tangible capital assets are initially recognized as deferred capital contributions and subsequently recognized as revenue when the related tangible capital assets are purchased, constructed or the eligible expense is incurred.

#### Financial Instruments

Cash and receivables, and current liabilities are recorded at approximate fair market value due to their short term maturities.

### Inventory for Resale

Land inventory is stated at the lower of cost or net realizable value where cost is determined on an average basis. Cost includes purchase price, survey costs and all development costs but excludes debenture interest. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as tangible capital assets under the respective function.

#### Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets (debt) for the year.

Notes to the Financial Statements

December 31, 2016

#### Note 1. Significant Accounting Policies (continued)

#### **Tangible Capital Assets**

Tangible capital assets are recorded at the net book value (cost less accumulated amortization) on the statement of financial position. Cost includes all amounts directly attributable to acquisition, construction, development or betterment of the asset. The assets are amortized over their estimated useful lives at the following rates:

Asset	Method	Rate
Land held for town use	Not amortized	
Works of Art	Not amortized	
Buildings	Straight line	15-50 years
Linear Infrastructure	Straight line	10-75 years
Computer Equipment	Straight line	3 years
IT Infrastructure	Straight line	5 years
Furniture and Fixtures	Straight line	10 years
Operating Equipment	Straight line	10 years
Mobile Equipment	Declining Balance	24%

The full amount of the annual amortization is charged in the year of acquisition and none in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Donated assets are capitalized and recorded at their estimated fair market value upon acquisition. Certain capital assets for which the historical cost information is not available have been recorded at current fair market value discounted by a relevant inflation factor.

#### Work-in-Progress

Work-in-progress represents expenditures incurred on projects not complete at the end of the year.

#### Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### Investment in Tangible Capital Assets

Investment in Tangible Capital Assets represents the Town's net investment in its total capital assets, after deducting the portion financed by third parties through debenture, long-term capital borrowings and other capital liabilities.

### **School Taxes**

School taxes are collected by the Town on behalf of the Government of the Northwest Territories. These taxes are payable to the Government of the Northwest Territories upon collection from taxpayers.

Notes to the Financial Statements

December 31, 2016

#### Note 1. Significant Accounting Policies (continued)

#### **Deferred Revenue**

Deferred revenue consists mainly of government transfers for which the events giving rise to the transfer have not yet occurred. The deferred revenue will be recognized in the financial statement as revenue in the period in which the related expenses are incurred.

#### Liability for Landfill Closure and Post-Closure Costs

The Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The liability is determined using the estimated total closure costs adjusted for the remaining capacity of the site and the estimated remaining landfill life.

#### Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

#### Segmented Information

The Town of Hay River segments its operations for financial reporting purposes based upon areas of managerial responsibility. This information is provided in schedule 6 through schedule 12.

#### Trusts under administration

Trusts under administration consists of property that has been conveyed or assigned to the Town to be administered as directed by an agreement. These trusts are excluded from the government's financial statements. A description of the trusts along with a summary of the trust balances is disclosed in Note 18.

Notes to the Financial Statements

December 31, 2016

### Note 2. Cash

	2016	2015
Unrestricted Operating account	\$ 1,352,804	\$ 206,958
Internally restricted General fund reserve account Utility fund reserve account	2,172,615 993,886	2,154,183 2,741,015
Externally restricted Gas tax account Community Public Infrastructure account	1,530,488 5,785,948	1,359,774 4,718,961
	\$ 11.835.741	\$ 11,180,891

### Note 3. Municipal Taxes Receivable

	 2016	2015
Current taxes and grant in lieu receivable Arrears taxes	\$ 1,225,524 576,872	\$ 1,617,459 417,054
	1,802,396	 2,034,513
Allowance for doubtful collection	(516,482)	 (101,415)
	\$ 1,285,914	\$ 1,933,098

### Note 4. Accounts Receivable

	Balance	 Allowance	2016	2015
General accounts receivable	\$ 463,290	\$ 105,801	\$ 357,489	\$ 187,190
Utility system receivable	359,020	1,190	357,830	346,565
Ambulance receivable	261,957	225,166	36,791	14,255
Lease fees receivable	491,271	8,511	482,760	354,166
Gas tax	652,500	-	652,500	1,523,811
Community Public Infrastructure	1,260,000	-	1,260,000	1,260,000
Small Communities Fund	3,431,930	-	3,431,930	
Ground Ambulance funding	23,440	-	23,440	_
Goods and services tax refundable	521,354	-	521,354	 450,986
	\$ 7,464,762	\$ 340,668	\$ 7,124,094	\$ 4,136,973

Notes to the Financial Statements

December 31, 2016

### Note 5. Supplementary Information

Amounts owed to the Town which are considered doubtful of collection have been recorded as bad debts. The provision for (recovery of) bad debts is comprised of:

	2016	2015
General Operating Fund: Property taxes Ambulance	\$ 415,066 16,503	\$ 27,750 30,457
General sundry	8,320	70,792
	\$ 439,889	\$ 128,999

### Note 6. Accounts Payable and Accrued Liabilities

	2016	2015
Trade accounts payable	\$ 5,312,096	\$ 958,344
Due to GNWT (payroll tax)	1,536	5,789
Accrued vacation pay and banked time	140,355	119,493
	\$ 5,453,987	\$ 1,083,626

### Note 7. School Tax Payable

	 2016	 2015
Balance consists of:		
2016 levy	\$ 687,409	\$ -
2015 levy	239,332	680,596
2014 levy	34,041	34,041
2013 and prior levy	 8,700	8,700
	\$ 969,482	\$ 723,337

School tax levies are recorded as payable in the year they are assessed and are to be remitted to the GNWT as they are collected.

Notes to the Financial Statements

December 31, 2016

#### Note 8. Deferred Contributions

	 2016	2015
Gas Tax Funding, Schedule 17 Community Public Infrastructure Funding, Schedule 18	\$ 367,680 3,949,756	\$ 1,180,972 5,227,167
	\$ 4,317,436	\$ 6,408,139

### Note 9. Landfill Closure Liability

The Town is required to estimate future closure and post-closure costs for its landfill site. The estimated liability is based on the sum of discounted future cash flows for closure and post-closure activities for 25 years after closure using a discount rate of 5.25% and inflation of 2.06%.

The accrued liability portion is based on the capacity used at year end compared to the estimated total capacity. The remaining estimated life of the landfill is 7 years and of the total capacity approximately 5.8% remains.

	2016	 2015
Estimated closure costs	\$ 518,030	\$ 518,030
Estimated post-closure costs	780,149	780,149
Estimated total liability	1,298,179	1,298,179
Estimated capacity used	94.2%	93.2%
Accrued liability	\$ 1,222,720	\$ 1,210,189

### Note 10. Long-Term Debt

Description	Issue Date	Maturity Date	Rate %	 Payment	Principal Balance 2016	Principal Balance 2015
Aquatic Facility - RBC	2/23/11	2/25/21	4.93	\$ 23,021	2,675,814	2,816,460
					\$ 2,675,814	\$ 2,816,460

<sup>\*</sup> Principal and interest included, payable monthly

Notes to the Financial Statements

December 31, 2016

Note 10. Long-Term Debt (continued)

### Principal and interest payments due within the next five years:

	Principal	Interest	Total
2017	\$ 146,400	\$ 121,406	\$ 267,806
2018	153,355	114,451	267,806
2019	160,640	107,166	267,806
2020	168,271	99,535	267,806
2021	176,264	91,542	267,806
Subsequent	1,870,884	379,501	2,250,385
	\$ 2,675,814	\$ 913,601	\$ 3,589,415

Note 11. Tangible Capital Assets

	 Accumulated				Net Bo	ook \	Value	
	Cost	,	Amortization		2016		2015	
General Fund:								
Linear Structures	\$ 17,677,326	\$	7,557,756	\$	10,119,570	\$	7,836,050	
Buildings	20,183,685		5,280,523		14,903,162		18,020,194	
Machinery and Equipment	6,336,304		5,379,588		956,716		794,444	
Work in progress	5,969,326		-		5,969,326		1,574,139	
Land held for town use	2,230,981		_		2,230,981		2,450,001	
Art Work	 56,034		-		56,034		56,034	
	\$ 52,453,656	\$	18,217,867	\$	34,235,789	\$	30,730,862	
Utility Fund:								
Water and Sewer System	\$ 18,121,547	\$	4,420,816	\$	13,700,731	\$	10,898,720	
Buildings	7,763,377		2,213,664		5,549,713		5,744,182	
Land	1,000		<b></b>		1,000		1,000	
Vehicles	288,962		262,297		26,665		36,433	
Heavy Equipment	11,241		10,716		525		1,051	
Furniture & Equipment	1,804,772		1,452,879		351,893		21,669	
Work in progress	 966,518		-		966,518		2,810,609	
	\$ 28,957,417	\$	8,360,372	\$	20,597,045	\$	19,513,664	
Total	\$ 81,411,073	\$	26,578,239	\$	54,832,834	\$	50,244,526	

Notes to the Financial Statements

December 31, 2016

### Note 12. Accumulated Surplus

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	 2016	 2015
Accumulated Surplus per Statement of Financial Position	\$ 60,953,996	\$ 55,548,746
Invested in Tangible Capital Assets		
General Fund	32,643,357	27,914,403
Utility Fund	19,513,663	19,513,663
	52,157,020	47,428,066
Internally restricted reserves		
Reserve for Mobile Equipment Replacement	930,934	1,147,016
Reserve for Management Training	21,009	20,610
Reserve for Recreation Infrastructure	27,548	94,778
Reserve for Municipal Infrastructure	713,733	700,202
Reserve for Computer Systems	7,807	7,659
Reserve for Landfill	165,841	162,697
Reserve for Recreation Center Replacement	312,087	203,292
Reserve for Utility Infrastructure	1,060,679	1,290,395
	3,239,638	 3,626,649
Unappropriated surplus (deficit)		
General fund	67,861	51,623
Utility fund	785,228	8,579
Land development fund	 4,704,249	4,433,829
	5,557,338	4,494,031
	\$ 60,953,996	\$ 55,548,746

Notes to the Financial Statements

December 31, 2016

#### Note 13. Reserves and Deferred Contributions

The Financial Administration By-law requires that funds accumulated in reserves are deposited into the General reserve bank account. Interest earned on the account is credited to the appropriate reserve.

	Account	 Cash		 Excess
	Balance	 Balance	 Receivable	(Shortfall)
Reserves				
Mobile Equipment \$	930,934	\$		
Management Training	21,009			
Recreation Infrastructure	27,548			
Municipal Infrastructure	713,733			
Computer System	7,807			
Landfill	165,841			
Recreation Center Replacement	312,087			 
	2,178,959	2,172,615	-	(6,344)
Utility Infrastructure	1,060,679	993,886	-	(66,793)
\$	3,239,638	\$ 3,166,501	\$ -	\$ (73,137)
Deferred Contributions, Note 8				
Gas Tax Funding	367,680	1,530,488	652,500	1,815,308
Community Public Infrastructure	3,949,756	5,785,948	1,260,000	3,096,192
	4,317,436	 7,316,436	 1,912,500	 4,911,500
\$	7,557,074	\$ 10,482,937	\$ 1,912,500	\$ 4,838,363

#### Note 14. Commitments

The Town has entered into agreements extending beyond one year for the use of equipment and various service contracts which require periodic payments. The minimum payments under existing agreements are as follows:

For the year ending December 31:

2017	\$ 1,234,926
2018	1,234,106
2019	1,234,106
2020	\$ 7,301

### Note 15. Contingent Liabilities

### Insurance

The Town participates in the Northern Communities Insurance Program. Under this program the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

Notes to the Financial Statements

December 31, 2016

#### Note 15. Contingent Liabilities

#### Legal claims

In the normal course of operations, the Town is subject to various legal claims. At the date of the audit report, it is not possible to determine the outcomes of the claims and the amount of the potential liability cannot be reasonably determined. Management has indicated that it is unlikely there will be a material adverse effect on the financial position of the Town.

#### Accounts receivable

On April 27, 2016, NTCL applied for and was granted creditor protection by the Court of Queen's Bench, Calgary, AB. At December 31, 2016, NTCL had outstanding property taxes of \$836,250 and outstanding lease fees of \$339,305 with the Town.

The *Property Assessment and Taxation Act*, requires that property taxes are paid when the property changes ownership. Accordingly, the town has a first charge on the lands in relation to property taxes. Additionally, the courts have granted that the property taxes and lease payments will continue to be payable post-bankruptcy filing on properties that the Company continues to use.

At the date of the financial statements, it is unknown whether the property taxes and lease fees receivable are impaired and the amount of a potential impairment cannot be reasonably estimated. Any decrease in the value of the receivables would be accounted for as a current transaction in the year the impairment is determined.

#### Note 16. Pension Benefits

Employees of the Town can participate in the Desjardins Financial Securities pension plan. This program is a defined contribution program providing pension plan benefits. Members, if they choose to be part of the pension plan, are required to make contributions ranging from 5% to 7.5% depending on the position held. The Town of Hay River is required to make matching contributions of this amount. Employees are permitted to make additional voluntary contributions up to the maximum combined amount of 18% of their salary. Total contributions by the Town to the program in 2016 were \$93,442 (2015 - \$66,628), which were expensed as incurred.

### Note 17. Financial Instruments

The Town's financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, and long-term debt. It is managements opinion that the town is not exposed to significant interest or currency risks arising from these financial instruments.

The town is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

Unless otherwise noted, the carrying value of the financial instrument approximates fair value.

Notes to the Financial Statements

December 31, 2016

#### Note 18. Trusts under administration

#### 2018 Arctic Winter Games

The Town of Hay River and the Arctic Winter Games International Committee "AWGIC" entered into the AWG agreement, with respect to the hosting and staging of the 25th Arctic Winter Games in March 2018. The agreement commences on June 10, 2015 and terminates on December 31, 2018. The GNWT shall pay the contribution to the Town of Hay River in an amount not to exceed \$3,500,000. The Town shall use the contribution for costs directly related to the project, in accordance with the AWG Agreement.

#### Northern Farm Training Institute

The Town of Hay River established a contribution agreement with the Canadian Northern Economic Development Agency "CanNor" to administer funding for the Northern Farm Training Institute. The term of the agreement is from June 10th, 2014 until March 31, 2016. CanNor shall provide a contribution not to exceed the amount of \$2,000,000. The contribution is to cover costs directly related to the program.

	Ba	lance, Beg. of the year		Receipts & Transfers	Expenses & Transfers	Balance, End of the Year		
2018 Arctic Winter Games Northern Farm Training Institute	\$	1,000,000 (92,406)	\$	1,000,000		(1,000,000) (28,594)	\$ 1,000,000 (121,000)	
	\$	907,594	\$	1,000,000	\$	(1,028,594)	\$ 879,000	

#### Note 19. Budget

The budgeted figures are those approved by Council on June 16, 2016 and are unaudited.

### Note 20. Reclassification

Certain prior year's figures have been reclassified to agree with current year presentation.

### Note 21. Restatement of prior period

The Town had previously recorded land transferred from other governments at the acquisition cost. The public sector accounting standards require that the land be recorded at the fair market value, or best estimate, on the date of transfer. During the current year, management determined the fair market value of the land at the transfer date. The financial statements have been adjusted retrospectively and the change resulted in an increase to capital assets and accumulated surplus of \$280,000.

Schedule 1

General Fund Schedule of Operations and Surplus

		2016		2016	2015
	Schedule	 Budget		Actual	Actual
Revenue					
Property taxes	4	\$ 4,732,399	\$	5,458,543	\$ 4,975,606
Sales of services	4	783,971		573,881	382,474
Other revenue from own sources	4	729,726		1,003,256	1,915,944
Government transfers for operating	5	 2,160,600		2,309,753	2,177,108
Total Revenue		 8,406,696	<u> </u>	9,345,433	 9,451,132
Expenditure					
General government	6	1,911,901		1,818,625	1,361,012
Protective services	7	659,028		984,178	860,804
Transportation and public works	8	1,281,322		2,495,210	1,942,140
Environmental and public health services	9	591,150		721,138	1,393,063
Planning and development	10	262,200		244,071	128,472
Recreational and cultural	11	2,501,462		2,535,838	2,326,880
Fiscal and valuation	12	573,000		917,461	541,874
Total Expenditure		7,780,063		9,716,521	8,554,245
Excess revenues over expenditures before the u	indernoted	626,633		(371,088)	896,887
Other revenue (expenditure)					
Government transfers for capital	5	50,000		8,151,758	1,902,397
Gain (loss) on disposal of capital assets				(2,805,638)	(553,182)
		50,000		5,346,120	 1,349,215
Excess (Deficiency) of revenues over expend	itures	\$ 676,633	\$	4,975,032	\$ 2,246,102

## TOWN OF HAY RIVER

Utility Fund Schedule of Operations and Surplus

	2016	2016	2015
	 Budget	 Actual	Actual
Revenue			
Water and sewer billings	\$ 2,000,000	\$ 1,974,662	\$ 1,783,014
Government transfers for water and sewer operations	511,000	952,000	855,000
Interest on reserves	20,000	14,449	26,433
Utilities receivable penalties	3,100	26,164	72
Maintenance service	6,900	765	3,977
Other	-	-	 _
	 2,541,000	2,968,040	2,668,496
Expenditure			
Overhead charges from General Fund			
Administration	281,873	178,177	268,212
Public Works	57,759	36,510	54,960
Salaries and benefits	369,950	331,228	296,058
Transmission and distribution	708,500	509,939	564,844
Trucked water delivery service	986,000	997,532	990,623
Trucked sewage subsidy	36,000	30,830	25,000
Sewage system maintenance	39,000	93,234	-
Amortization of tangible capital assets	 -	630,792	522,530
	2,479,082	2,808,242	 2,722,227
Excess (Deficiency) of revenues over expenditures	\$ 61,918	\$ 159,798	\$ (53,731)

### **TOWN OF HAY RIVER**

Land Development Fund Schedule of Operations and Surplus

	2016	2016	2015
	Budget	Actual	Actual
Revenue			
Land sales	\$ -	\$ 163,000	\$ 195,000
Land leases	299,423	303,548	301,091
Legal and transfer fees recovered	-	-	364
Interest and penalties	700	15,688	1,644
	300,123	482,236	498,099
Expenditures			
Cost of land sold	-	135,892	46,394
Land leases	36,060	38,398	40,740
Overhead charges from General Fund			
Administration	35,818	35,818	62,757
Professional fees	7,500	_	1,950
Search fees and sundry	2,200	1,708	1,262
Uncollectible Interest and penalties	 -	 -	 _
	81,578	211,816	 153,103
Excess (Deficiency) of revenues over expenditures	\$ 218,545	\$ 270,420	\$ 344,996

## TOWN OF HAY RIVER

General Fund Schedule of Revenue

	2016	2016	2015
	 Budget	 Actual	Actual
Property taxes Grants in Lieu of Taxes	\$ 4,591,857	\$ 4,889,069	\$ 4,809,481
Federal	153,286	151,695	151,201
Territorial	570,200	1,045,061	658,911
NWT Power Corporation	51,256	41,699	41,610
Less school taxes	(652,400)	(687,356)	(685,597
Discounts allowed on school tax	 18,200	18,375	-
	\$ 4,732,399	\$ 5,458,543	\$ 4,975,606
Sales of Services			
Recreation			
- Pool	\$ 106,000	\$ 99,248	\$ 29,436
- Community center	194,971	92,871	92,483
- Curling club rental	24,000	12,236	19,480
- Ballpark rental	6,600	4,200	-
- Other	18,000	34,458	69,417
Collection fee school taxes	5,000	5,000	5,000
Dump tipping fees	16,000	16,250	13,750
Ambulance	371,000	261,779	146,009
Fire calls and inspections	6,000	6,273	(599
Fire hall rental	5,900	5,734	189
Other	 30,500	 35,832	 7,309
	\$ 783,971	\$ 573,881	\$ 382,474
Other Revenue from Own Sources			
Franchise fee	\$ 300,000	\$ 331,999	\$ 351,406
Licenses and permits	101,600	151,526	74,174
Curling Club - Chase the Ace donation	-	100,000	_
Fines and dog pound fees	1,500	600	575
Landfill soil reclamation project	262,626	-	1,245,935
Interest and penalties	54,000	384,386	209,607
Loss prevention	 10,000	 34,745	 34,247

### **TOWN OF HAY RIVER**

General Fund Schedule of Revenue

		2016		2016		2015
		Budget		Actual		Actual
overnment Transfers						
General - GNWT						
Operating and Maintenance Block Funding	\$	2,022,000	\$	2,088,000	\$	2,022,000
Sport and Recreation		50,000		-		-
Ground Ambulance		50,000		23,440		55,000
Children Youth Resiliency		-		15,000		-
Regional Youth Sporting Event		29,000		29,000		-
Training fund		_		17,600		-
Tourism and marketing		-		100,000		-
Other Miscellaneous Grants		-		4,570		-
General						
Summer Employment		9,600		12,728		-
NWT Power Corporation		-				41,610
NWT Parks and Recreation		-		1,125		1,935
NWT Literacy Council		-		1,000		-
Hay River Metis Government Council		-		17,290		
		2,160,600		2,309,753		2,120,545
Transfers (to) from deferred revenues						
Public transit funding		_		-		56,563
	\$	2,160,600	\$	2,309,753	\$	2,177,108
Utility - GNWT						
Water and Sewer Block Funding	\$	511,000	\$	952,000	\$	855,000
Trace and cover block rationing	<u> </u>	,				
Capital - GNWT	•		•	4 000 000	•	4 000 000
Community Public Infrastructure Funding	\$	1,260,000	\$	1,260,000	\$	1,260,000
Gas Tax		1,016,000		1,305,000		1,016,000
Canada - NWT Small Communities Fund		-		3,440,464		-
		2,276,000		6,005,464		2,276,000
Interest earned on deferred contributions						
Community Public Infrastructure Funding		45,000		39,405		45,571
Gas Tax		5,000		16,186		9,965
Cas rax		50,000		55,591		55,536
		30,000		33,331		30,000
Transfers (to) from deferred contributions						
Community Public Infrastructure Funding		(1,260,000)		1,277,411		(628,174
Gas Tax		(1,016,000)		813,292		199,035
						/400 400
		(2,276,000)		2,090,703		(429,139

### **TOWN OF HAY RIVER**

General Fund Schedule of Expenditure

	2016	2016	 2015
	 Budget	 Actual	 Actual
General Government			
Mayor's indemnity	\$ 44,800	\$ 43,584	\$ 43,584
Councillors' indemnity	82,700	81,398	81,398
Boards and agencies indemnities and meeting expenses	3,400	5,570	1,671
Administration - salaries and benefits	1,037,600	894,675	519,485
Administration - other	407,550	435,593	393,644
Vehicle	-	-	-
Postage	-	3,334	4,968
Xerox	5,000	4,264	10,550
Professional services	262,000	144,606	211,057
Taxation	6,000	1,062	-
Insurance	85,000	107,647	98,876
Town hall lease	148,100	135,755	129,213
Town hall operations	14,400	81,483	35,734
Town hall building maintenance	2,956	8,954	5,726
Town hall equipment maintenance	10,300	2,230	3,306
Advertising, memberships and publications	-	-	-
Election expense	-	-	-
Conventions, delegations and public relations	1,600	5,467	 9,108
	2,111,406	1,955,622	1,548,320
Other items:			
Amortization of tangible capital assets	-	62,508	57,002
Utility Fund	(174,687)	(174,687)	(193,902)
Land Development Fund	(24,818)	 (24,818)	(50,408)
	\$ 1,911,901	\$ 1,818,625	\$ 1,361,012

General Fund Schedule of Expenditure

For the year ended December 31, 2016

Schedule 7

	2016	2016	 2015
	Budget	Actual	Actual
Protective Services			
Insurance	\$ -	\$ 19,348	\$ 18,911
Bylaw enforcement	250	1,939	20,084
Bylaw vehicle maintenance	-	1,354	223
Fire protection	473,703	441,376	383,212
Fire department vehicle maintenance	29,450	25,765	35,458
Fire department building maintenance	6,800	5,897	3,761
Emergency response training center	16,045	10,241	5,870
Civil emergency	23,700	9,148	9,492
Ambulance	57,250	58,742	70,143
HRSPCA Contribution	51,830	51,390	48,000
Animal and pest control	 4	24,474	15,458
	659,028	649,674	610,612
Other items:			
Amortization of tangible capital assets	 	 334,504	250,192
	\$ 659,028	\$ 984,178	\$ 860,804

### **TOWN OF HAY RIVER**

General Fund Schedule of Expenditure

	2016	 2016	2015
	 Budget	 Actual	Actual
Transportation and Public Works			
Public works			
Administration	\$ 121,500	\$ 319,369	\$ 201,161
Vehicle maintenance	6,000	946	1,669
Equipment operations administration	-	_	-
Vehicle operations maintenance	112,100	101,544	104,894
Town garage			
Yards	80,530	89,303	86,930
Building maintenance	55,450	6,361	667
Equipment maintenance	**	-	-
Carpenter shop	52,140	56,623	41,792
Vehicle maintenance	1,150	903	257
Building maintenance	900	2,619	349
Equipment maintenance	-	_	-
Roads			
General roads	31,190	18,318	18,905
Summer roads	390,150	440,021	258,896
Roads brushing	13,720	5,007	1,768
Sidewalks	3,632		-
Drainage	14,160	68,191	20,781
Winter roads	211,750	281,921	297,420
Street lighting	212,600	238,478	211,846
Parking	-	-	-
Road safety	25,350	22,258	4,875
Marine world	-	-	
	1,332,322	1,651,862	1,252,210
Other items:			
Amortization of tangible capital assets	-	894,348	831,549
Utility Fund	(40,000)	(40,000)	(129,270)
Land Development Fund	 (11,000)	 (11,000)	 (12,349)
	\$ 1,281,322	\$ 2,495,210	\$ 1,942,140

General Fund Schedule of Expenditure

For the year ended December 31, 2016

Schedule 9

	2016	2016	2015
	 Budget	 Actual	Actual
Environmental and Public Health Services			
Sanitation operations	\$ 370,000	\$ 365,638	\$ 364,827
Landfill			
Maintenance	164,950	280,958	966,826
Amortization of tangible capital assets	-	-	6,174
Landfill accretion expense	-	12,531	12,531
Annual town clean-up	28,600	28,577	2,263
Cemetery			
Maintenance	 27,600	24,556	 11,727
	591,150	712,260	1,364,348
Other items:			
Amortization of tangible capital assets		 8,878	28,715
	\$ 591,150	\$ 721,138	\$ 1,393,063

### **TOWN OF HAY RIVER**

Schedule 10

General Fund Schedule of Expenditure

	2016	 2016	2015
	Budget	 Actual	Actual
Planning and Development			
Planning and Zoning	\$ 134,540	\$ 136,888	\$ 77,981
Tourism			
Building and yard maintenance	12,500	7,575	-
Programs	72,960	77,084	41,049
Amortization of tangible capital assets	_	9,322	6,115
Economic development	42,200	13,202	3,327
	\$ 262,200	\$ 244,071	\$ 128,472

General Fund Schedule of Expenditure

For the year ended December 31, 2016

Schedule 11

	2016	2016	2015
	Budget	Actual	Actual
Recreational and Cultural			
Recreation administration	\$ 300,600	\$ 269,688	\$ 172,285
Insurance	45,000	45,445	62,909
Vehicle maintenance	4,005	3,980	3,164
Recreation center operations	615,817	465,399	345,928
Building maintenance	110,000	32,588	85,573
Mechanical maintenance	27,350	7,965	24,322
Swimming pool operations	653,040	657,928	485,575
Building maintenance	18,500	35,046	13,602
Mechanical maintenance	13,350	25,429	13,868
Curling club operations	103,500	75,594	108,197
Building maintenance	5,700	542	8,381
Sports fields	32,350	29,384	17,514
Parkland	93,600	125,327	133,279
Library	165,000	165,000	160,000
Community television and other services	64,500	59,500	55,000
Northern Arts and Culture Centre	5,000	10,000	=
Persons with Disabilities	5,000	10,000	-
Recreation programs	239,150	173,135	 159,544
	\$ 2,501,462	\$ 2,191,950	\$ 1,849,141
Other items:			
Amortization of tangible capital assets	 _	343,888	 477,739
	\$ 2,501,462	\$ 2,535,838	\$ 2,326,880

### **TOWN OF HAY RIVER**

Schedule 12

General Fund Schedule of Expenditure

	2016	2016		2015
	 Budget	 Actual		Actual
Fiscal and Valuation				
Discount on taxes	\$ 155,000	\$ 127,496	\$	120,076
Debenture interest	136,000	135,603		142,328
Bank charges	7,000	7,332		9,652
Senior/disabled tax exemptions	175,000	207,141		140,819
Provision for (recovery of) bad debts, Note 5	 100,000	439,889	<b></b>	128,999
	\$ 573,000	\$ 917,461	\$	541,874

Schedule of Reserves

Reserve for Mobile Equipment Replacement         Budget         Actual           Balance, beginning of year         \$ 1,147,016         \$ 1,147,016         \$ 1,013,009           Current year appropriation         2022,145         121,529           - General Fund         - 2         222,145         121,529           Proceeds from sale of equipment         - 11,471         - 2         22,145         121,529           - General Fund         - 2         11,47,016         - 3         12,359           Proceeds from sale of equipment         - 3         11,47,016         - 3         - 3         12,359           - General Fund         - 2         2,321         - 3         - 2         - 3         - 3         - 2         - 3         - 2         - 3         -			2016		2016		2015
Balance, beginning of year         \$ 1,147,016         \$ 1,147,016         \$ 1,013,092           Current year appropriation         - 202,145         121,529           - Uillity Fund         9,263         123,959           Proceeds from sale of equipment         1,147,01         1,147,01         -           - General Fund         1,147,01         1,147,01         -         -         -           - General Fund         2,147,01         1,147,01         -			Budget		Actual		
Current year appropriation	Reserve for Mobile Equipment Replacement						
General Fund		\$	1,147,016	\$	1,147,016	\$	1,013,092
Proceeds from sale of equipment   General Fund					202 445		121 520
Proceeds from sale of equipment   General Fund	· · ·		<del>-</del>				
General Fund	•				2,2		,
Transfer from reserve for current year expenditure	- General Fund		-		11,471		-
Comment   Comm			-		<b>m</b>		-
Palance			_		(438 961)		_
Balance, end of year         \$ 1,147,016         \$ 930,934         \$ 1,147,016           Reserve for Management Training         Balance, beginning of year         \$ 20,610         \$ 20,610         \$ 20,153           Current year appropriation         399         457           Transfer from reserve for current year expenditure	<del> </del>		-		(400,001)		-
Reserve for Management Training           Balance, beginning of year         \$ 20,610         \$ 20,610         \$ 20,153           Current year appropriation         -         -         399         457           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 20,610         \$ 21,009         \$ 20,610           Reserve for Recreation Infrastructure         Balance, beginning of year         \$ 94,778         \$ 94,778         \$ 92,675           Current year appropriation         -         -         1,831         2,103           Less debenture repayments         -         (69,061)         -         -           Transfer from reserve for current year expenditure         -         -         -         -         -           Balance, end of year         \$ 94,778         \$ 9		\$	1,147,016	\$	930,934	\$	1,147,016
Balance, beginning of year         \$ 20,610         \$ 20,610         \$ 20,615           Current year appropriation         -         399         457           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 20,610         \$ 21,009         \$ 20,610           Reserve for Recreation Infrastructure         \$ 94,778         \$ 94,778         \$ 92,675           Current year appropriation         -         1,831         2,103           Less debenture repayments         -         (69,061)         -           It can be debenture repayments         -         (69,061)         -           Balance, end of year         \$ 94,778         \$ 27,548         \$ 94,778           Reserve for Municipal Infrastructure         -         -         10,202         \$ 684,663           Current year appropriation         -         700,202         \$ 700,202         \$ 684,663           Current year appropriation         -         13,531         15,539           Transfer from reserve for current year expenditure         -         700,202         713,733         700,202           Reserve for Computer Systems         -         7,659         7,659         7,659         7,659         <			· · · · ·				
Current year appropriation         -         399         457           Transfer from reserve for current year expenditure         -		\$	20,610	\$	20,610	\$	20,153
Balance, end of year         \$ 20,610         \$ 21,009         \$ 20,610           Reserve for Recreation Infrastructure         Balance, beginning of year         \$ 94,778         \$ 94,778         \$ 92,675           Current year appropriation         - 1,831         2,103           Less debenture repayments         - (69,061)            Transfer from reserve for current year expenditure           -           Balance, end of year         \$ 94,778         \$ 700,202         \$ 684,663           Current year appropriation         - 700,202         \$ 700,202         \$ 684,663           Current year appropriation         - 700,202         \$ 713,733         15,539           Transfer from reserve for current year expenditure           -           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         S 7,659         \$ 7,659         \$ 7,489           Current year appropriation         - 7659         \$ 7,659         \$ 7,659         \$ 7,659           Current year appropriation         - 7659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659         \$ 7,659			-		399		457
Reserve for Recreation Infrastructure           Balance, beginning of year         \$ 94,778         \$ 94,778         \$ 92,675           Current year appropriation         -         1,831         2,103           Less debenture repayments         -         (69,061)         -           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 94,778         \$ 27,548         \$ 94,778           Reserve for Municipal Infrastructure         8         94,778         \$ 700,202         \$ 684,663           Current year appropriation         -         13,531         15,539           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202         \$ 684,663           Current year appropriation         -         -         -         -         -         -           Balance, end of year         \$ 7,659         \$ 7,659         \$ 7,489         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td>Transfer from reserve for current year expenditure</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td>	Transfer from reserve for current year expenditure		-		-		-
Balance, beginning of year         \$ 94,778         \$ 94,778         \$ 92,675           Current year appropriation         - 1,831         2,103           Less debenture repayments         - 69,061         - 7           Transfer from reserve for current year expenditure         - 7         - 7         - 7           Balance, end of year         \$ 94,778         \$ 700,202         \$ 684,663           Current year appropriation         7 00,202         \$ 700,202         \$ 684,663           Current year appropriation         - 7         - 7         - 7           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         \$ 7,659         \$ 7,659         \$ 7,489           Balance, beginning of year         \$ 7,659         \$ 7,659         \$ 7,489           Current year appropriation         - 148         170           Transfer from reserve for current year expenditure         - 7         - 148         170           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         - 7         - 7         - 7           Balance, beginning of year         \$ 162,697         \$ 162,697         \$ 159,087           Current year appropriation	Balance, end of year	\$	20,610	\$	21,009	\$	20,610
Current year appropriation         - 1,831 (69,061)         2,103 (69,061)         - 2,103 (69,061)         - 3,103 (		_		_		_	
Less debenture repayments   -		\$	94,778	\$		\$	
Transfer from reserve for current year expenditure         94,778         27,548         94,778           Reserve for Municipal Infrastructure         700,202         700,202         684,663           Current year appropriation         700,202         700,202         684,663           Current year appropriation         13,531         15,539           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         700,202         713,733         700,202           Reserve for Computer Systems         700,202         713,733         700,202           Reserve for Computer Systems         7,659         7,659         7,489           Current year appropriation         -         148         170           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         8         7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         8         162,697         \$ 162,697         \$ 159,087           Current year appropriation         -         -         -         -           Transfer from reserve for current year expenditure			_				2,103
Balance, end of year         \$ 94,778         \$ 27,548         \$ 94,778           Reserve for Municipal Infrastructure         \$ 700,202         \$ 684,663           Balance, beginning of year         \$ 700,202         \$ 684,663           Current year appropriation         13,531         15,539           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         \$ 7,659         \$ 7,659         \$ 7,489           Balance, beginning of year         \$ 7,659         \$ 7,659         \$ 7,859           Current year appropriation         -         -         -           Transfer from reserve for current year expenditure         -         -         -           Reserve for Landfill         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         \$ 162,697         \$ 159,087           Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697         \$ 162,697         \$ 165,841         \$			-		(00,00.,		-
Balance, beginning of year         \$ 700,202         \$ 684,663           Current year appropriation         -         13,531         15,539           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         8         7,659         \$ 7,659         \$ 7,489           Current year appropriation         -         148         170           Current year appropriation         -         148         170           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         -         -         162,697         \$ 159,087           Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 203,292         \$ 203,292         \$ 188,689           Current year appropriation         -         203,292         \$ 188,689	Balance, end of year	\$	94,778	\$	27,548	\$	94,778
Balance, beginning of year         \$ 700,202         \$ 684,663           Current year appropriation         -         13,531         15,539           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         8         7,659         \$ 7,659         \$ 7,489           Current year appropriation         -         148         170           Current year appropriation         -         148         170           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         -         -         162,697         \$ 159,087           Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 203,292         \$ 203,292         \$ 188,689           Current year appropriation         -         203,292         \$ 188,689	Reserve for Municipal Infrastructure						
Transfer from reserve for current year expenditure         - <t< td=""><td></td><td>\$</td><td>700,202</td><td>\$</td><td></td><td>\$</td><td>•</td></t<>		\$	700,202	\$		\$	•
Balance, end of year         \$ 700,202         \$ 713,733         \$ 700,202           Reserve for Computer Systems         \$ 7,659         \$ 7,659         \$ 7,489           Balance, beginning of year         \$ 7,659         \$ 7,659         \$ 7,489           Current year appropriation         - 148         170           Transfer from reserve for current year expenditure              Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         8 162,697         \$ 162,697         \$ 159,087           Current year appropriation         - 3,144         3,610           Transfer from reserve for current year expenditure              Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 162,697         \$ 203,292         \$ 188,689           Current year appropriation         - \$ 203,292         \$ 188,689           Current year appropriation         - \$ 203,292         \$ 14,603			-		13,531		15,539
Reserve for Computer Systems           Balance, beginning of year         \$ 7,659         \$ 7,659         \$ 7,489           Current year appropriation         -         148         170           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill           Balance, beginning of year         \$ 162,697         \$ 162,697         \$ 159,087           Current year appropriation         -         -         -         -           Transfer from reserve for current year expenditure         -         -         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement           Balance, beginning of year         \$ 203,292         \$ 203,292         \$ 188,689           Current year appropriation         -         108,795         14,603							-
Balance, beginning of year       \$ 7,659       \$ 7,489         Current year appropriation       -       148       170         Transfer from reserve for current year expenditure       -       -       -         Balance, end of year       \$ 7,659       \$ 7,807       \$ 7,659         Reserve for Landfill       -       -       -       -         Balance, beginning of year       \$ 162,697       \$ 162,697       \$ 159,087         Current year appropriation       -       -       -       -         Transfer from reserve for current year expenditure       -       -       -       -         Balance, end of year       \$ 162,697       \$ 165,841       \$ 162,697         Reserve for Recreation Center Replacement         Balance, beginning of year       \$ 203,292       \$ 188,689         Current year appropriation       -       108,795       14,603	Balance, end of year	\$	700,202	\$	713,733	\$	700,202
Current year appropriation         -         148         170           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         -		ø	7.050	æ	7.650	æ	7 490
Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 7,659         \$ 7,807         \$ 7,659           Reserve for Landfill         \$ 162,697         \$ 162,697         \$ 159,087           Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 203,292         \$ 188,689           Current year appropriation         -         108,795         14,603		Ф	7,009	Ф		Ф	
Reserve for Landfill           Balance, beginning of year         \$ 162,697         \$ 162,697         \$ 159,087           Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 203,292         \$ 203,292         \$ 188,689           Current year appropriation         -         108,795         14,603			-		-		
Balance, beginning of year       \$ 162,697       \$ 162,697       \$ 159,087         Current year appropriation       -       3,144       3,610         Transfer from reserve for current year expenditure       -       -       -       -         Balance, end of year       \$ 162,697       \$ 165,841       \$ 162,697         Reserve for Recreation Center Replacement       \$ 203,292       \$ 203,292       \$ 188,689         Current year appropriation       -       108,795       14,603	Balance, end of year	\$	7,659	\$	7,807	\$	7,659
Current year appropriation         -         3,144         3,610           Transfer from reserve for current year expenditure         -         -         -         -           Balance, end of year         \$ 162,697         \$ 165,841         \$ 162,697           Reserve for Recreation Center Replacement         \$ 203,292         \$ 203,292         \$ 188,689           Current year appropriation         -         108,795         14,603	Reserve for Landfill						
Transfer from reserve for current year expenditure         - <t< td=""><td></td><td>\$</td><td>162,697</td><td>\$</td><td>•</td><td>\$</td><td></td></t<>		\$	162,697	\$	•	\$	
Balance, end of year       \$ 162,697       \$ 165,841       \$ 162,697         Reserve for Recreation Center Replacement         Balance, beginning of year       \$ 203,292       \$ 203,292       \$ 188,689         Current year appropriation       - 108,795       14,603			_		3,144		3,610
Reserve for Recreation Center Replacement Balance, beginning of year \$ 203,292 \$ 203,292 \$ 188,689 Current year appropriation - 108,795 14,603		\$	162,697	\$	165,841	\$	162,697
Balance, beginning of year       \$ 203,292 \$ 203,292 \$ 188,689         Current year appropriation       - 108,795 14,603		•	•	-			•
Current year appropriation - 108,795 14,603		\$	203,292	\$	203,292	\$	188,689
Balance, end of year \$ 203,292 \$ <b>312,087</b> \$ 203,292			-		108,795		14,603
	Balance, end of year	\$	203,292	\$	312,087	\$	203,292

### **TOWN OF HAY RIVER**

Schedule of Expenditures by Object

		2016 Budget		2016 Actual		2015 Actual
Amortization of tangible capital assets	\$		\$	2,284,240	\$	2,180,017
Interest on long-term debt	·	136,000	•	135,603	·	142,328
Bank charges and interest		5,000		7,476		9,660
Contracted and general services		1,126,095		1,211,948		876,656
Insurance		196,700		240,608		258,322
Materials and supplies		3,737,014		3,891,724		4,245,566
Mayor and council expenses		130,700		130,352		126,453
Provision for bad debts		100,000		439,889		128,999
Salaries, wages and benefits		3,340,177		3,063,749		2,147,698
Utilities - electricity		891,760		912,289		940,382
Utilities - fuel		677,277		418,701		373,494
	\$	10,340,723	\$	12,736,579	\$	11,429,575

TOWN OF HAY RIVER Schedule of Changes in Accumulated Surplus

December 31, 2016

							investment in Tangible		
		General			Land		Capital		2015
		Operating	ŀ	Utility	Development	Reserves	Assets	2016	restated
Excess (Deficiency of) revenue over expenditures	€	4,975,032	G	159,798 \$	270,420 \$	<del>69</del> ,	<b>.</b>	5,405,250 \$	3,090,549
Net interfund transfers									
Amortization		1,653,448		630,794	•		(2,284,242)		1
Disposals of tangible capital assets		3,035,623		206	•	•	(3,036,129)		•
Additions to tangible capital assets		(8,193,998)		(1,714,681)	•	•	9,908,679	•	•
Capital funding used for utility infrastructure		(1,714,681)		1,714,681	•	•	1		1
Debenture (repayment)		(140,646)			•	•	140,646	•	,
Transfer for meter reading system		244,165		•	,	(244,165)	•	•	•
Allocations to Reserves		157,295		(14,449)	,	(142,846)	f	•	•
Changes in fund balances		16,238		776,649	270,420	(387,011)	4,728,954	5,405,250	3,090,549
Accumulated Surplus (Deficit), beginning of year	ь	51,623 \$	ss.	8,579 \$	4,433,829 \$	3,626,649 \$	47,428,066	55,548,746	52,458,197
Accumulated Surplus (Deficit), end of year	બ	67,861	<del>s)</del>	785,228 \$	4,704,249 \$	3,239,638 \$	52,157,020 \$	60,953,996 \$	55,548,746

Reserves		2015		Increase		Decrease	2016
General Operating Fund	49	2,336,254	↔	350,727	69	(508,022) \$	2,178,959
Utility Operating Fund		1,290,395		14,449		(244,165)	1,060,679
	€9	3,626,649	69	365,176	G	(752,187) \$	3,239,638

TOWN OF HAY RIVER Schedule of Targible Capital Assels December 31, 2016

Schedule 16

December 31, 2016											
		Opening			Closing	Accumulated Amortization Beginning	Net Carrying Amount Beginning			Accumulated Amortization	Net Carrying
		Balance	Additions	Disposals	Balance	of Year	of year	Deletions	Amortization	End of Year	Amount
General Fund											
Linear Structures											
Roads, sidewalks, parking lots	<u>-</u>	10,440,851 \$	2,980,815 \$	l)	13,421,666 \$	5,035,970 \$	5,404,881 \$	•	715,484 \$	5,751,454 \$	7,670,212
Marine (acities		189.423	3	, ,	189.423	115.461	73 962	+ 1	7 577	123,020	66 385
Land Bio treatment facility		171,778		•	171,778	40,083	131,695	1	6,174	46,257	125,521
Drainage Treffic fohts	Ŋ	2,634,539	. ,	•	2,634,539	1,069,798	1,564,741	٠	102,580	1,172,378	1,462,161
21102 21102	13	109,030	2 425 574		47 677 226	33,47.3	23,623		3,030	991,86	49,989
		2011,100	2,100,001	,	0.56,1,0,11	6,673,703	nen'aca',		882,031	007,700,7	0.00.011.01
Buildings											
Administration	4	852,200	, 75		852,200	579,496	272,704		17,044	596,540	255,660
New Fife Hall		6,310,881 1 145 000	50,914	, ,	6,361,795	252,436	6,058,445 505,609		127,236	379,672	5,982,123
Generator building	•	116,400			116 400	46.560	69.840		2910	49.470	56.930
Emergency response training center		240,400	,		240,400	84,140	156.260	•	6,010	90,150	150,250
Fire training centers		325,100	•	325,100		153,660	171,440	153,660	•		•
Tourist information	•	186,600	112,223	1 000	298,823	101,295	85,305		8,652	109,947	188,876
Arena complex	., ,	2,946,193		5,946,193	1 100 000	3,309,950	2,636,243	3,309,950			, ,
Aquatic saciaty	•	,700,880		•	7,7 56,850	7,554,730	6,212,150	•	194,850	1,749,580	6,017,300
SAL CHARLE		588.200			588 200	205,800	382 330		14 705	4 10,930 220 575	367,625
Public works garages		969,722		•	969,722	595,605	374,117		24,054	619,659	350,063
Carpentry		175,432		,	175,432	118,842	56,590	•	3,959	122,801	52,631
Land fill		69,600		•	69,600	69,600	• !	•		009'69	•
Storage		15/,84/		٠	157,847	51,039	106,808	1	6,466	57,505	100,342
Dopposind		157.400		1 4	157 400	70.848	125,159 86.552	• •	4,853	48,684	121,316
Ballparks		124,372		20,800	103,572	56,261	68,111	16,044	3,053	43,270	60,302
Other		91,614	•	1	91,614	55,016	36,598		2,955	57,971	33,643
	36	26,312,641	163,137	6,292,093	20,183,685	8,292,447	18,020,194	3,479,654	467,730	5,260,523	14,903,162
Machinery and Equipment											
Vehicles	.,	3,354,918	438,961	355,373	3,438,506	3,042,883	312,035	354.297	179,980	2,868,566	569,940
Heavy equipment		97,948	*	• ;	97,948	85,629	12,319	•	3,080	88,709	9,239
Office fumitive and equipment	•	682,869	4,937	503	687,303	604,210	78,659	503	22,706	626,413	60,890
Compared Equipment		271.794	7.783	7,667	271 910	264 899	524,909	7.668	8215	965,446	818,812
T Infrastructure		572.786	2	,	572,786	513,159	59,627	900'1	28,262	541,421	31,365
		6,461,226	470,103	595,025	6,336,304	5,666,782	794,444	590,861	303,667	5,379,588	956,716
Work in progress		,574,139	4,395,187	,	5,969,326	,	1,574,139	٠	•	•	5,969,326
Land Land in development	,	545,844	1 4	73,379	472,465	, ,	545,844		, ,		472,465
	Č.	2,450,001		219,020	2,230,981		2,450,001		•	•	2,230,981
Art Work		56,034		,	56.034	,	56,034	٠			56.034
Tangible Capital Assets - General Fund	\$	51,365,796 \$	8,193,998 \$	7,106,138 \$	52.453.656 \$	20.634.934 \$	30.730.862 \$	4.070.515.8	1653 448 \$	18217867 \$	34 235 789
IIIIIV Fund						2			E .	1	
Water and Country			2 196 710 €					٠			
Water and Sewer System Buildings	,	7,763,377		? • •	7,763,377	2,019,195	10,898,720 \$ 5,744,182	n 	384,699 v	4,420,816 \$ 2,213,664	5.549.713
Land		1,000	•	ı	1,000		1,000	•		,	1,000
Vehicles		338,730	•	49,768	288,962	302,297	36,433	49,262	9,262	262,297	26,665
Furniture & Equipment Work in procress		1,558,642	372,062	125,932	1,804,772	1,536,973	21,669	125,932	41,838	1,452,879	351,893 966 518
Tangible Capital Assets - Utility Fund	\$ 2	27,440,936 \$	1,714,681 \$	198,200 \$	28,957,417 \$	7,927,272 \$	19,513,664 \$	197,694 \$	630,794 \$	8.360.372 \$	20.597.045
			ı				F				
Total Tangible Capital Assets	s	78.806.732 \$	9,908,679 \$	7.304.338 \$	81.411,073 \$	28,562,206 \$	50.244.526 \$	4,268,209 \$	2 284 242 S	26.578.239 \$	54,832,834

TOWN OF HAY RIVER
Gas Tax Agreement
Statement of Revenue, Expenditure and Deferred Contribution

		2012 Actual		2013 Actual	2014 Actual	2015 Actual		2016 Actual	•	Cumulative April 21/06 to Dec 31/16
Funding Deferred contribution balance, opening	€\$	1,101,651	6 <del>9</del>	2,043,517 \$	1,554,508	\$ 1,380,007	\$	1,180,972	↔	1,101,651
Annual Gas Tax allocation Interest earned		1,015,622 16,934		1,015,622 26,948	1,015,622 35,876	1,016,000 9,965	2.0	1,305,000 16,186		5,367,866
		2,134,207		3,086,087	2,606,006	2,405,972		2,502,158		6,575,426
Funds Spent										
McBryan Drive Waterline		ŧ		ı	,	1,200,000	C	1,200,000		2,400,000
McRorie Rd Water/Sewer Replacement		1		•	t	•		280,000		280,000
McRorie N.Store water main upgrade		1		•	•			483,734		483,734
Vale Island Drainage		ı			•	1		49,304		49,304
Water treatment plant upgrades				9,800	,	•		121,440		131,240
Ecoliner				279,418	J	•				279,418
Water/Sewer replacement Wright Crescent		76,433		•		1		٠		76,433
Upgrade Lift Station #1		9,792		887,070	695,264	Ī		•		1,592,126
Upgrade Lift Station #2		4,465		355,291	530,735	25,000		#		915,491
		90,690		1,531,579	1,225,999	1,225,000		2,134,478		6,207,746
Deferred contribution balance, closing	ьэ	2,043,517	<b>G</b>	1,554,508 \$	1,380,007	\$ 1,180,972	\$	367,680	s	367,680

TOWN OF HAY RIVER
Community Public Infrastructure Agreement
Statement of Revenue, Expenditure and Deferred Contribution

		2012 Actual		2013 Actual	2014 Actual	2015 Actual		2016 Actual		Cumulative April 1/07 to December 31/1
nding										
Deferred contribution balance, opening	\$	5,730,534	\$	5,945,231	\$ 4,069,751	\$ 4,598,993	\$	5,227,167	\$	5,730,53
Annual CPI allocation Interest earned		1,260,000 78,686		1,260,000 88,605	1,260,000 58,330	 1,260,000 45,571		1,260,000 39,405		6,300,00 310,59
		7,069,220	_,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,293,836	 5,388,081	 5,904,564	··············	6,526,572		12,341,13
nds Spent										
Depenture payment		_		276,249	276,248	101,889		207,186		861,57
Pine Point Ball Park		6,420		50,000	50,000	25,000		40,336		171,75
Renovations to town hall				-		26,453		23,000		49,45
Road/Sidewalk Rehab Program		_		_	_			5,500		5,50
Firehall / Town Hall Demolition		-		_	_			1,570		1,57
IT annual evergreening		_		_	_			6,898		6,89
Firehall AC								27,914		27,91
		-		-	•	-				
McBryan Waterline Phase II		•		-	-	•		1,629,218		1,629,21
McRorie Rd Water/Sewer Replacement		-		-	-			635,194		635,19
Portable radios		-		-	•	3,133		-		3,13
Visitor Information Centre upgrade		-		•	-	62,000		-		62,00
Paving project		-		-	-	400,000		-		400,00
Crank up tower		-		-	-	36,750		-		36,75
Vehicle		-		-	-	2,608		-		2,60
Zamboni		-		-	43,888	-		-		43,8
Skate and BMX Park		-		-	145,720	_		-		145,7
Hearse		_		-	19,500	_		_		19,50
Fire Hall		395,455		2,440,129	25,820	_		-		2,861,40
Porritt Landing Boat Launch		-			32,692	_		_		32,69
Vale Island Drainage		49,700		33,665	-	_		_		83,3
Ambulance		-15,100		159,417	_	_		_		159.4
Engineering surveys		-		7,264		_		_		7,2
5-ton box truck		_		46,473	-	_		-		46,4
		-		9,545	-	-		-		
Repeater system		-			-	•		•		9,5
Riding Mowers		•		52,892	•	-		•		52,8
Sound system		-		15,684	-	-		•		15,6
Line Laser		•		8,299	-	•		-		8,29
Landfill improvements		9,115		59,135	-	-		-		68,2
Computer hardware & software		197,870		-	13,044	-		-		210,9
Storage garage		6,454		-	-	-		-		6,4
Parking lot curbs		2,092		-	-	-				2,0
Park Signage		2,111		-	-	-		•		2,1
Downtown Banners		3,466		-	-	-		-		3,40
Fisherman's Wharf improvements		14,732		_	_	-		-		14,7
Visitor Information Centre improvements		20.013		-	-			_		20.0
Water treatment plant upgrades		9,100		_	_	_		_		9.10
Drainage master plan		20,682		_	_	_		_		20.68
Dump Truck		134,717			_					134,7
Trans Canada Trail		22,680		-	69,035	8,637		-		100.35
				40.400		0,037		•		
Recreation center repairs & maintenance		92,361		12,122	113,141	** **		-		217,62
Fire department equipment		19,587		17,390	-	10,927		-		47,90
Various furniture and equipment		<u>.</u>		35,821	-	=		-		35,8
Drainage improvements		25,459		-	-	-		-		25,4
Downtown accessibility & beautification		26,686		-	-	•		-		26,6
Tri-Service Park development		19,888		-	-	-		-		19,88
Upgrade golf course road		45,401		-	-	-		•		45,40
		1,123,989		3,224,085	 789,088	 677,397		2,576,816		8,391,37
erred contribution balance, closing	S 6	5,945,231	s	4,069,751	\$ 4,598,993	\$ 5,227,167	S	3,949,756	s	3,949,75

Small Communities Fund Statement of Revenue and Expenditure

For the year ended December 31, 2016

Schedule 19

	 2016	Cumulative
Revenue Small Communities Fund Funding	\$ 3,319,717	\$ 3,319,717
Eligible expenditures		
Recreation Centre		
Contract evaluation	8,533	8,533
Schematic & design development	45,375	45,375
Proposal assistance	34,659	34,659
Construction contract	3,231,150	3,231,150
	3,319,717	3,319,717
Surplus / deficit	\$ -	\$ _

Schedule of Salaries, Honoraria, and Travel

For the year ended December 31, 2016

Schedule 20

	 Salaries	Honoraria	Travel
Mayor			
Brad Mapes	\$ 43,584	\$ -	\$ 4,728
Deputy Mayor			
Donna Lee Jungkind	12,336	-	-
Councillors			
Mike Maher	9,866	-	-
Rodger Candow	9,866	-	-
Jason Coakwell	9,866	-	-
Keith Dohey	9,866	-	-
Kandis Jameson	9,866	-	-
Vince McKay	9,866	-	-
Steven Anderson	9,866		-
	\$ 124,982	\$ -	\$ 4,728