REPORT TO COMMITTEE

COMMITTEE:
PUBLIC WORKS COMMITTEE
DATE: January 9, 2018
DEPARTMENT: FINANCE \& ADMINISTRATION
SUBJECT: PROPOSED 2018 CAPITAL BUDGET AND 2019 - 2027 CAPITAL PLAN

## RECOMMENDATION:

THAT THE COUNCIL OF THE TOWN OF HAY RIVER approves the proposed 2018 Capital Budget and 2018-2027 Capital Plan.

## BACKGROUND:

Administration has developed a 10-year capital plan that focuses on sustainability by identifying long term capital needs and confirming sources of financing through a combination of territorial government contributions and Town of Hay River reserves for capital replacement. Borrowing to replace capital infrastructure is not a sustainable practice and is typically only recommended for larger scale projects where traditional funding sources are not sufficient (while still allowing for other needed capital to take place).

Administration has taken this approach with the 10-year plan by asking the following questions:

1. Are the Town's significant capital needs addressed in this capital plan?
2. Can the Town afford this plan?
3. Does the annual capital expenditure keep pace with the annual amortization expense (e.g. the rate at which the Town's assets are depreciating)?
4. How much funding should the Town retain in it's reserves to be able to offset unexpected revenue losses or increases in expenses. (Municipal Fiscal Health Condition Key Performance Indicator would normally expect $20 \%$ or greater Reserves/Discretionary Reserve Funds as a percentage of Operating Expenditures)

## 2018 Capital Budget Highlights

## FUNDING (Amounts are provided on the detailed worksheets)

For 2018 the Town has identified the following sources of capital funding;
COMMUNITY PUBLIC INFRASTRUCTURE (CPI) - used for capital purchases including asset management; project management costs as they relate to the capital purchase; crushing and stockpiling granular materials; capital leases; community land use planning, principal and interest payment of capital loans; feasibility, engineering or planning studies for public infrastructure projects; land development projects; water licenses.

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RESERVES - the Town has a general fund reserve and a utility fund reserve established to assist with financing capital and other projects.

General Fund Reserve includes:

- Municipal Infrastructure Reserve
- Mobile Equipment Reserve
- Computer System Reserve
- Recreation Infrastructure Reserve
- Recreation Centre Replacement Reserve
- Management Training Reserve
- Landfill Replacement Reserve

PROPERTY TAX - - Hay River has not typically used property tax for capital purchases however a plebiscite approved a small increase to fund the new recreation centre which in 2018 relates to debt servicing costs.

GAS TAX FUNDING (GTF) - used for capital purchases as they relate to

- public transit;
- wastewater infrastructure (CWWF) (see below)
- drinking water; solid waste management;
- community energy systems;
- local roads and bridges;
- capacity building;
- highways; airports;
- disaster mitigation;
- broadband and connectivity;
- brownfield redevelopment;
- culture; tourism; sport and recreation.

CLEAN WATER WASTE WATER (CWWF) - this funding was available on a one-time basis for water waste water infrastructure replacement. We applied it to the Wright Crescent project. Administration has inquired as to whether future funding might be available under this project and if so, will make application for other projects that meet the terms of the funding.

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DONATIONS/ INSURANCE - Insurance proceeds for the fire training school which burned down in 2016 and was insured for replacement value (or a cash payout). Timeline for replacing the facility is May 2018 (an extension to September 2018 can be requested from NWTAC).

PROPOSED MAJOR PROJECTS (Funding sources are identified on detailed worksheets)
During 2018, the Town will complete the new recreation centre budget with an expense of \$1.7M financed through borrowing.

Proposed roadwork projects include the completion of Wright Crescent and commencement of the Courtoreille Street upgrade.

## 2018 PROPOSED CAPITAL PLAN

| Projects | 2018 EXPENDITURE |
| :---: | :---: |
| Wright Crescent Water and Sewer Upgrades - finish the water and sewer and road work. | \$ 1,608,000 |
| Downtown Beautification - finish work started in 2017 | \$ 72,500 |
| Porritt Landing Boat Launch - complete work on launch area and install picnic shelter | \$ 32,000 |
| SEWER LAGOON UpGRADES - complete work started during the early winter 2018 | \$ 125,000 |
| Generator Replacement - Water Treatment Plant Complete work on the generator building started in 2017 | \$ 50,000 |
| Vale Iscand Drainage Work - ongoing work to resolve the drainage issues in areas around the island | \$ 75,000 |
| Industrial Area Drainage Work - ongoing work | \$ 75,000 |
| Firehall/Town hall Demolition - studies completed; remediation work | \$ 300,000 |

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| Projects | 2018 EXPENDITURE |
| :---: | :---: |
| Courtoreille Street Water and Sewer Upgrades | \$1,725,000 |
| 12" WATERMAIN BEHIND 553 SUBdIVISION - Plans are in place to identify other sources of funding. If unsuccessful the project will need to be deferred to future years. | \$ 650,000 |
| Fire Training School - Place marker only. Final decision to be based on options paper to be presented to Council before end of March 2018. | \$ 180,000 |
| Service Road Walkway - Placement of a walking path on the Service Road to allow safe passage of pedestrian traffic to and from the new Health Facility | \$ 180,000 |
| Lift Station \#2 Demolition - Project has been deferred for 2 years. Facility is no longer maintained and will become unsightly. | \$ 165,000 |
| Snow Blower (Heavy Duty) - Replacement of the 1988 slow blower purchased 2nd hand in 2010. | \$ 102,000 |
| Computer Equipment Replacement - Replacing 2 network servers | \$ 90,000 |
| Truck Replacement Program - Replacement of 2 pickups in PWS | \$ 90,000 |
| AQUATIC FACILITY BOILERS - Replacing failing boilers in the Aquatic facility which are inefficient and a risk to continued operations. A mechanical engineering assessment will determine final project scope. | \$ 82,000 |
| Woodland Drive to Visitors Information Center Sidewalks - To install the section of sidewalk to join the walking trail along the highway with Woodland Drive and McBryan Drive | \$ 75,000 |
| Life Station \#1-Roof Replacement | \$ 75,000 |
| SEWER FLUSHER UNIT - replacement of 1978 sewer line flusher/steamer | \$ 60,000 |
| Arena Parking Lot Paving - paving of the lot behind the arena after construction is completed | \$ 60,000 |
| Arena Ice Blockers - Install ice blocker on the arena roof to prevent snow and ice slides | \$ 60,000 |
| Leasehold Improvements - Arena Concession - prepare the concession in the arena for successful leasing options | \$ 50,000 |
| LaNDFILL Closure Plan - Planning for the closure of the existing landfill | \$ 25,000 |

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| PROJECTS | 2018 EXPENDITURE |
| :--- | ---: |
| SCBA UPGRADES - PWS DEPARTMENT -upgrade the SCBA <br> equipment for the safety of the employees | $\$ 20,500$ |
| SCBA UPGRADES - REC DEPARTMENT -upgrade the SCBA <br> equipment for the safety of the employees | $\$ 20,500$ |
| Positive PRESSURE FAN - For use in fire protection for the safety <br> of the firefighters. | $\$ 6,000$ |
| TOTAL PROPOSED PROJECTS 2018 | $\$ \mathbf{6 , 0 5 3 , 5 0 0}$ |

## FUTURE PLANNING 2019 AND BEYOND

Sustainability of the capital plan
This capital plan allows for spending approximately $\$ 3 \mathrm{M}$ each year. This amount will be augmented by other funding and projects that can be identified during the year as we progress with growth and development over the next 10 years. In most years this allows for one major capital project, for the most part replacement of aging infrastructure.

Fund capital spending
This capital plan identifies the main outside funding sources as capital contributions from the Territorial and Federal Governments. The equity funding is identified with a reserve contribution each year of approximately $\$ 1.25 \mathrm{M}$. In 2018 this will be achieved through a combination of legislated reserve contributions of $\$ 430,000$ and the budgeted surplus $\$ 833,000$.

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## Future Projects 2019-2027

## PROPOSED MAJOR PROJECTS

The Town is developing plans around future growth in the areas of Land Development. With that comes the infrastructure necessary to support the growth. With that in mind, Administration has included place holders for the following projects over the next 10 years. Planning is still in progress for these items and further details will be forthcoming.

| Project Name | Year(s) | Amount |
| :--- | :---: | :---: |
| Mansell, Dessy and Morin Place Watermain Upgrade <br> and Road Resurfacing | $2020-2021$ | $\$ 2,300,000$ |
| Water Treatment Plant Upgrades | $2020-2021$ | $\$ 1,500,000$ |
| Landfill Closure (New Landfill on the Worksheet) | $2020-2021$ | $\$ 880,000$ |
| Riverview, Beaver and Caribou Waterline <br> Replacement | $2020-2023$ | $\$ 5,000,000$ |
| Town Hall Replacement | $2022-2028$ | $\$ 4,500,000$ |
| New Solid Waste Facility | $2022-2023$ | $\$ 3,000,000$ |
| New Road in Industrial Area | $2024-2025$ | $\$ 2,500,000$ |
| Paradise Road Realignment | 2025 | $\$ 2250,000$ |
| Old Town Roads Rehab | 2025 | $\$ 300,000$ |
| New Town Garage | $2026-2027$ | $\$ 3,000,000$ |
| Future Road Upgrade |  | $\$ 2,500,000$ |
| Total | $\$ 25,700,000$ |  |

## COUNCIL POLICY / STRATEGY OR GOAL:

Good stewardship and clear direction regarding the financial administration of the Town of Hay River.

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## APPLICABLE LEGISLATION, BYLAWS, STUDIES, PLANS:

Financial Administration By-law No 2252/FIN/11
Cities, Towns and Villages Act S.N.W.T. 2003,c. 22

## FINANCIAL IMPLICATIONS:

N/A
ALTERNATIVES TO RECOMMENDATIONS:
N/A
ATTACHMENTS:
2018 Ten Year Capital Plan
New Recreation Centre Project Summary

Prepared by:
Ruth Boden
Director of Finance \& Administration

Reviewed by:
Judy Goucher
Senior Administrative Officer





| 2018/2019 |  |  |  |  |  |  |  |  | 2019/2020 |  |  |  |  |  | 2020/2021 |  |  |  |  |  |  | 202112022 |  |  |  |  |  | 20222023 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10 Year captal Investment | GTF | scF | ( $\begin{aligned} & \text { Donation/ } \\ & \text { Insurance }\end{aligned}$ | cт |  | cip | cwuF | Total | cP1 | Res | ${ }^{\text {PT }}$ | gif | scF | Total | CP1 | Res | PT | gif | scF |  | Total | CP1 | Res | ${ }^{\text {pT }}$ | gif | scF | Total | CP1 | Res | ${ }^{\text {PT }}$ | GTF | scF | Tota | cP1 |
|  | $\begin{array}{r} \$ 231,254 \\ \$ 1,397,000 \end{array}$ | ${ }_{\substack{90 \\ 80}}$ | (s80,000 |  | so |  | $\underbrace{5618.000}_{\substack{\text { so } \\ \text { so }}}$ |  | s, sit,111 |  | ${ }_{\text {s250,00 }}^{\text {So }}$ | s, so | ${ }_{\substack{50 \\ \text { so }}}$ | si, |  |  | ${ }_{\text {s25, } 280}^{\text {so }}$ |  | s | so. | Sti.27,200 |  |  |  |  |  |  |  |  | ${ }_{\text {S251,20 }}^{50}$ |  | so |  |  |
|  | \$1,62,254 | so | $\begin{gathered} \text { si80,000 } \\ \text { so } \end{gathered}$ |  | so |  | so s511,000 | $\$ 8,012,932$ $\$ 702,143$ | $\begin{array}{r} \$ 1,271,111 \\ \$ 869,088 \end{array}$ | $\begin{aligned} & \text { s2,496, 178 } \\ & \text { so } \end{aligned}$ | $\$ 250,000$ $\$ 250,000$ | $\begin{aligned} & \text { s1,997,000 } \\ & \text { so } \end{aligned}$ | so | $\$ 5,414,289$ <br> \$1,119,088 | \$1,434,022 \$868,132 | s2,373,78 ${ }_{\substack{\text { so }}}^{\substack{\text { s, }}}$ | \$250,000 $\$ 250,000$ | $\$ 1,397,000$ |  | $\begin{aligned} & \text { so } \\ & \text { so } \end{aligned}$ | s5.455.480 $\$ 1,118,132$ | $\begin{array}{r} \$ 1,385,891 \\ \$ 866,730 \end{array}$ | $\begin{aligned} & \text { se2,24, }, 278 \\ & \text { so } \end{aligned}$ | $\begin{aligned} & \text { s255,0.000 } \\ & \text { S250,000 } \end{aligned}$ | ${ }^{1,51,54,000} \text { so }$ |  | $\begin{array}{\|ll} \hline \$ 0 & \$ 5,415,449 \\ \$ 0 & \$ 1,116,730 \end{array}$ | $\begin{array}{r} \$ 1,521,161 \\ \$ 864,226 \end{array}$ | $\begin{aligned} & \text { 1s,314,278 } \\ & \text { so } \end{aligned}$ | $\begin{aligned} & \text { se55,000 } \\ & \text { s250,000 } \end{aligned}$ | $\begin{aligned} & \text { S1,691,000 } \\ & \text { sos } \end{aligned}$ | $\begin{aligned} & \hline \text { so } \\ & \text { so } \\ & \hline \end{aligned}$ | $\begin{aligned} & \$ 5,777,719 \\ & \$ 1,114,226 \end{aligned}$ | $\begin{array}{r} \$ 1,916,935 \\ \$ 864,638 \\ \hline \end{array}$ |
| New Fecreation Centie | 81,628,254 | so | si80,000 |  | so |  | so 3568,00 | 86,053.500 | \$228,000 | s1,73,.000 |  | 8,1,97,000 | so | \$2,99,000 | S440,000 | S1,38,900 | so | S1,50,000 |  | so | 83,78,900 |  | st,170.00 |  | s $\mathrm{s}, 250.000$ | so | ${ }_{\text {so }}^{\text {s2 } 2678.000}$ |  |  | ${ }^{5}$ | s. | ${ }^{\text {so }}$ | s2.92, 100 | 8450,000 |
|  | so | so | ${ }^{2018}$ |  | so |  | so so | S61,57,289 | \$774,022 | \$1,123,178 | 50 80 20 |  | So | S5,29,200 | \$125,891 | S984278 | 50 <br> 20 <br> 80 | $\$ 147,000$ |  | so | Ss,258,49 | \$261,61 | S1,064278 | ¢ | $\$ 294,000$ |  | so si, 620,719 | \$665,935 | S1,057.678 | ¢ | $\$ 25,500$ | ${ }_{50}$ | S1,21,383 | ${ }_{\text {S6022a7 }}$ |
| Project Name | GTF | scF | Donation/ Insurance | ${ }_{\text {cri }}$ |  | cip | ${ }^{\text {cwur }}$ | Total | CP1 | Res | ${ }^{\text {PT }}$ | GTF | scF | Total | cP1 | Res | ${ }^{\text {PT}}$ | GTF | scF |  | Total | cP1 | Res | ${ }^{\text {PT }}$ | GTF | scF | Total | CP1 | Res | ${ }^{\text {PT }}$ | GTF | scF | Total | ${ }^{\text {cP1 }}$ |
| ${ }^{12}$ 'Waterman Bethind 553 Subdivision | . |  | - |  | . |  | - . | 650,000 |  |  | . | - |  |  |  |  | . | - |  | . |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| Fire Training School |  |  | 180,000 |  |  |  | - . | 180,00 |  |  |  | - | - |  |  |  |  | . |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| Sevice Road Wakway | 80,000 |  | - |  |  |  | - . | 180,00 |  |  |  | . | . |  |  |  |  | - |  | - |  |  |  |  |  |  | . |  |  |  |  |  |  |  |
| Lits Staion \#2- Demomition | - |  | - |  |  |  | - . | 165,00 |  |  |  | - | . |  |  |  |  | . |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Snowblower - Heary Out | . |  |  |  |  |  | - . | 102,00 |  |  |  | . |  |  |  |  |  | . |  | - |  |  |  |  | . |  | - |  |  |  |  |  |  |  |
| Computer Equipment Replacement Program - 2018 |  |  |  |  | . |  | - | 90,000 |  |  | . |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | . |  |  |  |  |  |  |  |
| Tuck Replacement Progam - 2018 | - |  | . |  |  |  | - . | 90,000 |  |  |  | - |  |  |  |  |  | - |  | - |  |  |  |  |  |  | . |  |  |  |  |  |  |  |
| Aquaic Failiy Boilers |  |  |  |  | - |  | - . | ${ }^{82} 200$ |  |  | - |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  | - |  |  |  | . |  | - |  |
| Woodiand dive to Vic sidemak | 75,00 |  | - |  |  |  | - . | 75,000 |  |  |  | - | . |  |  |  |  | - |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| Lit Staion \#1- Roof Repacement |  |  |  |  | . |  | - . | 75,000 |  |  | - |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  | - |  |  |  | - |  | , |  |
| Sewer Fusher | - |  | - |  |  |  | - | 60,000 |  |  |  | - | . |  |  |  |  | - |  | . |  |  |  |  |  |  | . |  |  |  |  |  | - |  |
| Atena Pakking Lot Paving | 60,00 |  | - |  |  |  |  | 60,000 |  |  |  |  | . |  |  |  |  | . |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| Arena le Blockers | - |  | - |  |  |  | - . | 60,00 |  |  |  | . | - |  |  |  |  | . |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| Concession in New Arena Facility |  |  |  |  |  |  |  | 50,00 |  |  |  | . | - |  |  |  |  |  |  | $\cdot$ |  |  |  |  |  |  | . |  |  |  |  |  | - |  |
| Landill Cossure Plan |  |  |  |  |  |  | - . | 25.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  | , |  |
| SCBA Upgrades - Pws |  |  |  |  |  |  |  | 20.500 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | . |  |  |  |  |  | - |  |
| SCBA Uogrades - REC |  |  |  |  |  |  |  | 20.500 |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  | - |  |
| Positive Pessure Fan | - |  | . |  |  |  | - . | 6,000 |  |  |  | . | - |  |  |  |  | - |  | - |  |  |  |  |  |  | - |  |  |  |  |  |  |  |
| Riverview, Beaver, and Caribou Water Line Replacement |  |  |  |  |  |  | - |  |  |  |  |  | - |  |  |  |  | 1,250,00 |  |  | 1,250,000 |  |  |  | 1,250,00 |  | 1,250,00 |  |  |  | 1,500,000 |  | 1.500,000 |  |
| Town Hall | . |  | . |  |  |  | - |  |  |  |  | . |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  | 455,000 |
| New Solid Waste Facily |  |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | . |  | 1,000,000 |  | - |  | 1,000,000 |  |
| New Town Garage | - |  | - |  |  |  | - |  |  |  |  | - | - |  |  |  |  | - |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
| New Food in industrial Area |  |  |  |  | - |  | - . |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | . |  |  |  |  |  | - |  |
| Future Road Upgrade | - |  | - |  |  |  | - . |  |  |  |  | - | - |  |  |  |  | - |  | $\cdot$ |  |  |  |  | - |  | - |  |  |  |  |  |  |  |
| Mansel Dossy, and Morin Water Main |  |  |  |  | - |  |  |  |  | 203.000 |  | 1,397,00 |  | 1,600,000 | 240,000 | 480.00 |  |  |  |  | 700.00 |  |  |  |  |  | - |  |  |  |  |  | - |  |
| Water Treatment liant Upgrades | . |  | - |  |  |  | - . |  |  | 383000 |  |  |  | 330.00 |  |  | . |  |  | . |  |  | 1,170.000 |  |  |  | 1,170,000 |  |  |  |  |  |  |  |
| New Landilil | - |  | - |  |  |  | - |  |  |  |  | - |  |  |  | 850.00 | - | - |  | - | 850,00 |  |  |  |  |  | - |  |  |  |  |  |  |  |
| Heayy Rescue Truck | - |  | - |  |  |  | - |  |  |  |  | - | - |  |  |  |  | - |  | - |  |  |  |  | . |  | . |  |  |  |  | . | - |  |
| Oid Town Roads Renab |  |  |  |  |  |  | - . |  |  |  |  |  |  |  |  |  |  | - |  | - |  |  |  |  | . |  | . |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | 38,000 |  |  |  | 8,000 |  | 78.900 |  |  |  |  | 78,900 | 58.00 |  |  |  |  | ${ }^{58,000}$ |  | 76,600 |  |  |  | 76,600 |  |
| Paradise Road Realigment |  |  |  |  |  |  | - |  |  |  |  | . |  |  |  |  |  | - |  | - |  |  |  | . | - |  | . |  |  |  |  |  |  |  |
| Ambuance |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |  | 180,00 |  |  |  | 180,000 |  |
| IT- Recorods Management | - |  | - |  |  |  | - . |  |  | 110,00 |  | . | - | 110,00 |  |  |  | - |  | - |  |  |  |  | - |  | . |  |  |  |  | . |  |  |
| Lift Staion \#3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  | , |  |
| Compressor- Fire Hall | $\cdot$ |  | - |  |  |  | - . |  |  | 42.000 |  | . |  | 42.000 |  |  |  | - |  | - |  |  |  | . | - |  | - |  |  |  |  | . |  |  |
| Fencing at Eire Training School |  |  |  |  |  |  |  |  | 28,000 |  |  |  |  | 28,00 |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  | . |  |  | - |  |
| Rec Centre Renab |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  |  | . |  |  |  |  |  |  |  |
| Expenditure Total | \$1,628,54 | so | \$180,000 |  | so |  | s0 5518,000 | s6,05,500 | S228,000 | \$1,373,000 | so | 81,37,000 | so | 52,98,000 | s440,000 | s1,388.900 | so | \$1,25,000 | s |  | 83,07.900 | s25,000 | s1,170,000 |  | 81,25,000 |  | so 52.678 .000 |  | 81,26,600 |  | \$1.86,50 |  | S2,942,100 | 8450,000 |



| Funding source |  |  |  |  |  |  | 2017/2018 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | CPI | Res | PT | GTF | scF | Canada 150 | cwwf | $\begin{gathered} \text { TPDM. } \\ \text { Tourim } \\ \text { Prosider } \\ \text { Diversification } \\ \text { and Marketing } \end{gathered}$ | seed | сті | CAP | ECE Funoing | Donations | Total |
|  |  |  |  |  |  |  | Opening Balance, December 31, 2016 Annual Allocation | $\begin{aligned} & \hline \$ 3,949,756 \\ & \$ 1,260,000 \end{aligned}$ | $\begin{aligned} & \$ 3,172,845 \\ & \$ 1,593,654 \end{aligned}$ | $\begin{array}{\|c} 50 \\ 9501,182 \end{array}$ | $\begin{gathered} \$ 367,780 \\ \hline 81,3050,000 \end{gathered}$ | $\underset{\substack{503,283 \\ 50}}{ }$ | $\begin{array}{\|c} 5000 \\ \text { s500.000 } \end{array}$ | $\begin{aligned} & \text { s2,100,000 } \\ & 50 \end{aligned}$ |  | $\begin{array}{r} \$ 0 \\ 549,422 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 101,000 \end{array}$ | $\underset{\$ 150,000}{\substack{\text { So }}}$ | $\begin{array}{r} 50 \\ 536,804 \\ \hline \end{array}$ | ${ }_{\substack{50 \\ 50}}$ | $\begin{array}{r} \$ 10,618,564 \\ \$ 5,297,082 \end{array}$ |
| Proiect Name |  | Pre 2017 | $\begin{array}{r} 2017 \\ \text { Bordget } \\ \text { (Forecast) } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Projects } \end{array}$ | Future Projects | Total | $\begin{array}{r} \text { Total Funds } \\ \text { Available } \end{array}$ | 5,209,756 | 4,76,499 | 50, ,182 | 1,672,680 | ${ }^{903,83}$ | 30,000 | 2,100,000 | 125,000 | 49,442 | 101,000 | 150,00 | 36,804 |  | 15,915,6 |
| New Recreation Centre | \$22,300,000 | S5,052,708 | \$15,500,00 | \$1,74,292 | so | \$17,247,29? | so so silzat, 292 | 3,500,000 | 1,485000 | 250,000 |  | 903,23 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | Annual Expenditure - CAPITAL | 1,459,863 |  | ${ }^{251,182}$ 80 |  | so | ${ }^{30,000}$ | ${ }_{\text {1,582,000 }}^{\text {\$518,000 }}$ | -125,000 | ${ }_{\text {49,442 }}$ | 101,000 | $\frac{148,688}{81,342}$ | ${ }^{36,004}$ | so |  |



