



2022 Draft 10 Year Capital Plan

2022 Draft 10 Year Capital Plan - Expenditure Summary

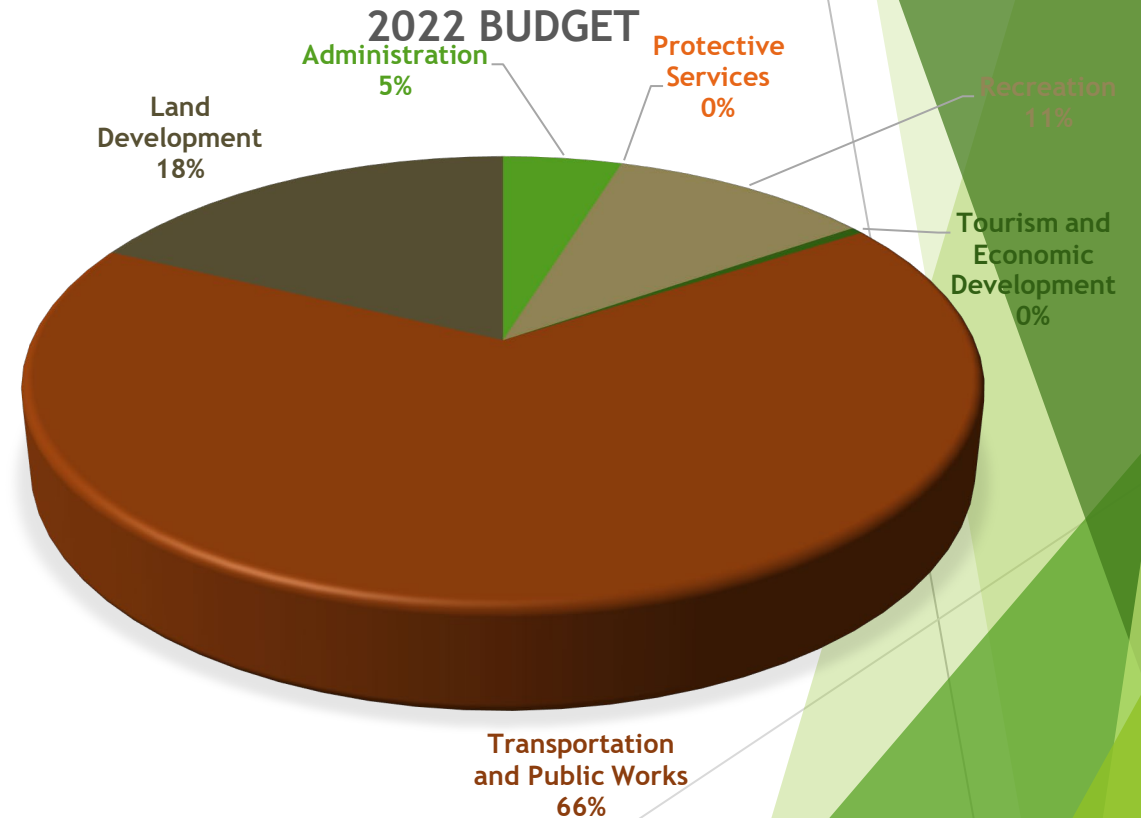
PLANNED SPENDING	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032+</u>	<u>Total</u>
Administration	765,000	779,000	799,000	819,000	839,000	859,000	879,000	899,000	919,000	939,000	-	8,496,000
Protective Services	-	910,000	-	-	-	700,000	60,000	-	-	-	-	1,670,000
Recreation	1,691,000	685,000	185,000	755,000	315,000	105,000	105,000	190,000	115,000	260,000	-	4,406,000
Tourism and Economic Development	77,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	-	140,000
Land Development	2,850,000	-	8,495,000	7,450,000	-	-	-	-	-	-	19,000,000	37,795,000
Transportation and Public Works - Roads	6,616,952	6,558,880	3,350,750	4,020,000	8,845,000	9,197,090	4,848,060	-	3,800,000	-	-	47,236,732
Transportation and Public Works - Other	4,020,000	3,500,000	13,530,000	13,761,367	1,855,000	740,000	4,101,770	305,000	680,000	775,000	-	43,268,137
	16,019,952	12,439,880	26,366,750	26,812,367	11,861,000	11,608,090	10,000,830	1,401,000	5,521,000	1,981,000	19,000,000	143,011,869

2022 Draft 10 Year Capital Plan - Funding Summary

PROPOSED FUNDING	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	Total
CPI	1,661,750	1,419,220	1,693,000	775,000	1,457,000	575,000	1,491,515	575,000	1,425,000	475,000		11,547,485
Gas Tax	1,882,000	2,152,000	1,680,000	2,175,000	1,475,000	700,000	617,500	-	1,450,000	-		12,131,500
CANOR	671,250	-	127,000	-	-	-	-	-	-	-		798,250
ICIP	4,488,714	2,942,143	632,820	1,171,839	-	-	-	-	-	-		9,235,516
Disaster Mitigation and Adaptation Fund	1,300,000	500,000	9,500,000	9,500,000	500,000	-	-	-	-	-		21,300,000
Pre-Sales for Land Development	400,000	-	1,545,000	500,000	-	-	-	-	-	-		2,445,000
Insurance Proceeds	-	-	-	-	-	-	-	-	-	-		-
Federation of Canadian Municipalities	-	1,062,500	1,100,000	-	-	-	-	-	-	-		2,162,500
Other External	408,000	432,517	942,180	1,686,528	37,500	6,810,318	3,691,045	99,500	1,962,000	62,000		16,131,588
Total External	10,811,714	8,508,380	17,220,000	15,808,367	3,469,500	8,085,318	5,800,060	674,500	4,837,000	537,000	-	75,751,839
Reserves	4,998,238	2,715,000	872,750	1,360,000	2,482,500	3,238,773	3,896,770	402,500	240,000	980,000		21,186,531
Proposed Debt and/or Funding Shortfall	-	1,062,500	8,050,000	9,350,000	5,645,000	-	-	-	-		19,000,000	43,107,500
Property Taxes	210,000	154,000	224,000	294,000	264,000	284,000	304,000	324,000	444,000	464,000		2,966,000
Total Internal	5,208,238	3,931,500	9,146,750	11,004,000	8,391,500	3,522,773	4,200,770	726,500	684,000	1,444,000	19,000,000	67,260,031
Grand Total	16,019,952	12,439,880	26,366,750	26,812,367	11,861,000	11,608,090	10,000,830	1,401,000	5,521,000	1,981,000	19,000,000	143,011,869
Reserve Balances - End of Year	3,876,784	3,161,784	4,489,034	5,329,034	5,046,534	4,007,762	2,310,992	4,108,492	5,910,433	6,972,374	6,972,374	6,972,374

2022 Draft 10 Year Capital Plan - Expenditure Summary

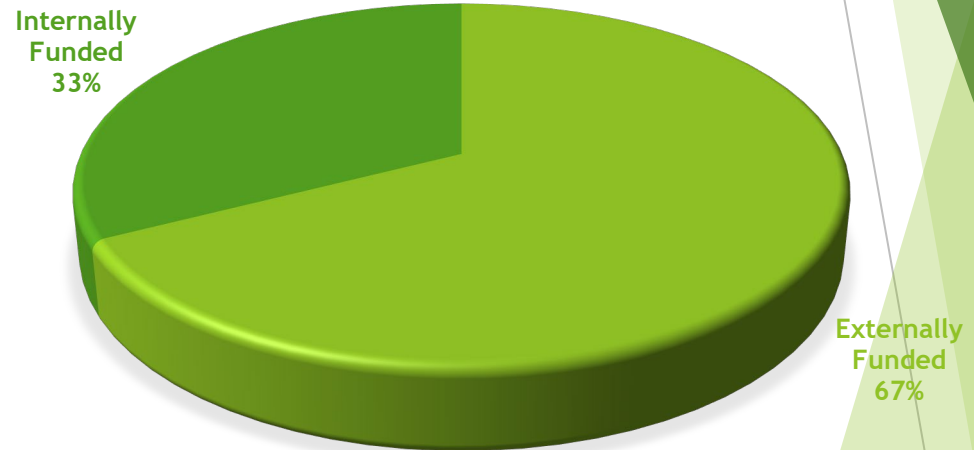
Department	2022 Budget	2021 Budget
Administration	765,000	756,000
Protective Services	0	130,000
Recreation	1,691,000	904,000
Tourism and Economic Development	77,000	39,500
Transportation and Public Works	10,636,952	14,689,985
Land Development	2,850,000	1,999,450
Grand Total	16,019,952	18,518,935



2022 Draft 10 Year Capital Plan - Funding Summary

<u>Source</u>	<u>2022 Budget</u>	<u>2021 Budget</u>
Externally Funded	10,811,714	15,632,143
Internally Funded	5,208,238	2,886,792
Grand Total	16,019,952	18,518,935

2022 BUDGET



2022 Draft 10 Year Capital Plan -Public Works

		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
<500,000												
\$500,000-\$750,000												
>\$750,000												
Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
Case Loader Replacement	Heavy equipment required under vehicle replacement program											
Cat Loader Replacement	Heavy equipment required under vehicle replacement program											
Cemetery Expansion	Expansion of cemetery to match forecasted capacity											
Delancey Estates Drainage Enhancements	Correction of drainage problems near Choice Farms											
Dump Trailer Purchase	Primarily for transportation of granular materials and waste removal.											
Excavator Purchase	potentially used machine, to use for drainage system maintenance, ditching, water/sewer main repairs and other maintenance work.											
Hearse Replacement	Hearse is nearing end of life.											
Hydrovac Replacement	Heavy equipment required under vehicle replacement program											
Industrial Area Drainage	Continuation of previous projects to improve the drainage in and around the Industrial area.											
Infrastructure Planning and Studies	This project will be used to formalize long term infrastructure requirements.											
Lift Station # 5 Replacement	Work involves demolition of end of life Lift Station 5 and construction of a new Lift Station.											
Lift Station System Upgrade (incl new Lift Station #4)	New lift station to increase town sewage processing capacity and improve system performance.											
Miron Storm Outlets Improvements	Improving storm sewer along Miron Drive. Some of these are currently failing and need replacement											

2022 Draft 10 Year Capital Plan -Public Works Land Development

<500,000													
\$500,000-\$750,000													
>\$750,000													
Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	
Aspen Heights Subdivision Development	Review and update of design and engineering. Preparation of proposal documents to support third party development												
Fraser Place Subdivision Development	Design and development of residential area. Estimated 20-30 lots. Costs include new roads, utilities. Pre-sale intended for 2021.												
Evergreen Subdivision Development	Residential and commercial land development to meet housing and economic growth demands. Work to start after 2031.												
Sundog Subdivision Development	Residential and commercial land development to meet housing and economic growth demands. Design work planned in 2021.												

2022 Draft 10 Year Capital Plan -Public Works Roads

Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
<500,000												
\$500,000-\$750,000												
>\$750,000												
Balsam Drive Underground Replacement and Road Resurfacing	Road and Underground, Curb and Gutter. Road is currently gravel. Involves paving from highway to Cranberry Crescent						█	█				
Beach Road Base Upgrade and Paving	Liftstation			█								
Beaver Cres. Water, Sewer and Drainage Replacement	Includes Underground , Road, Curb and Gutter. Will be done over two construction seasons	█										
Capital Drive Watermain, Sidewalk and Roadworks	Underground, Roads and Sidewalks replacement for Capital Drive	█	█									
Cedar and Fir Crescent Upgrades	Includes Underground , Road, Curb and Gutter. Will be done over two construction seasons					█	█	█				
Eagle Crescent and North End of Riverview Drive Upgrades	Road and Underground, Curb and Gutter on Eagle									█		
Elm Crescent Upgrades	Road and Underground, Curb and Gutter.						█	█				
Gagnier Road Resurfacing	Paving Only					█						
Industrial Drive Base Upgrade and Paving	Roads are currently degraded chipseal. Involves paving of the entire road	█	█									
Paradise Road Realignment	Approximately 200 meters of road way needs realignment due to erosion on the banks of the Hay River that is causing a safety concern for public travel.	█										

2022 Draft 10 Year Capital Plan -Public Works Roads - Cont'd

		<500,000	\$500,000-\$750,000	>\$750,000										
Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+		
Pine Crescent Upgrades	Includes Underground , Road, Curb and Gutter. Will be done over two construction seasons													
Riverview Drive Extension	Additional budget required after Tenders Work to include water/sewer and road surfacing upgrades from Liftstation 1 to intersection with Woodland Drive.													
Riverview Drive Upgrades	Road and Underground, Curb and Gutter.													
Riverview Drive South	Road and Underground, Curb and Gutter.													
Woodland Crescents Upgrades - Camsell	Road and Underground, Curb and Gutter.													
Woodland Crescents Upgrades - McMeekin Robin and Sibeston	Road and Underground, Curb and Gutter.													
Woodland Crescents Upgrades - Ptarmigan	Road and Underground, Curb and Gutter.													
Woodland Downtown Resurfacing	Paving Only													
Woodland Drive North Upgrades	Road and Underground, Curb and Gutter. North of Downtown													
Woodland Drive South Upgrades	Includes Underground , Road, Curb and Gutter. South of Downtown													

2021 Draft Capital Budget - Recreation

Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
Community Centre External Display Board	Digital display board in front of Community Center. Approx 20' x 10'. Will display community events and sponsor ads.	Green										
Aquatics Center Roof Replacement	Aquatics Center Roof requires replacement	Green			Yellow							
Facility and Parks Maintenance Truck Replacement	1/2 ton pickup truck replacement.	Green							Green	Green		
Watering Truck Replacement	Used for watering flowers/trees around the Town. 1/2 ton pickup replacement with poly tank in bed of truck.	Green										
Porritt Landing Marina Enhancements	Ongoing revitalization project to increase docking space, improve day use area. Will involve landscaping and possibly a seasonally operated concession.	Green										
Children's Activity Centre Equipment	Provide safe fun equipment for children of all ages. Will be around the walking track.	Green	Green	Green	Green							
Skatepark Upgrades	Add additional equipment, ramps, rails to the skatepark.	Green	Green			Green			Green			
Bob McMeekin Park Enhancements	Includes Welcome to Hay River Sign, landscaping upgrades, open air shelter and small outdoor amphitheater.	Green	Green									

2021 Draft Capital Budget - Administration and Tourism

Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
<500,000												
\$500,000-\$750,000												
>\$750,000												
Computer Equipment Replacement Program	Annual replacement of IT assets including workstations and network devices											
Debt Service Community Center - CPI and Donation Portion	Annual repayment requirements for debt service for the Community Center Debt. A portion of this is funded annually through CPI and donations.											
VIC Septic Tank Replacement	VIC Septic Tank Replacement											
Small Capital Program - Tourism and Economic Development	For small capital related to VIC and other tourism initiatives.											
Visitor Information Wayfinder Signage Development	Signage around town pointing towards downtown core and visitor attractions.											
Electronic Tourism Platform	Digital tourism platform / website for promotion of attractions and sales of tourism packages.											

2021 Draft Capital Budget - Protective Services

		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
<500,000												
\$500,000-\$750,000												
>\$750,000												
Project Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+
Bylaw Truck Replacement	Vehicle replacement as per replacement policy											
Heavy Rescue Truck Replacement	Vehicle replacement as per replacement policy											
Tender Replacement	Vehicle replacement as per replacement policy											
AED Replacement	Automated External Defibrillator replacement											
Engine Replacement (Pumper)	Vehicle replacement as per replacement policy											
SCBA Replacement	Self Contained Breathing Apparatus replacement											
SCBA Compressor Replacement	Self Contained Breathing Apparatus Compressor replacement											

2022 Draft 10 Year Capital Plan - Reserves and Taxes

Reserve	2021 Closing Balances Projected	2022 Projected Addition	2022 Projected Spend	2022 Projected Closing Balance
Recreation Infrastructure	525,638	100,000	210,000	415,638
Municipal Infrastructure	3,528,386	800,000	2,636,808	1,691,578
Landfill Reserve	1,047,793	700,000	0	1,747,793
Utility Infrastructure	1,773,205	400,000	2,151,430	21,775
Grand Total	6,875,022	2,000,000	4,998,238	3,876,784